

Kelli Swain

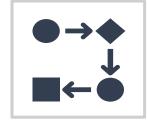
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ENVIRONMENTAL, HEALTH & SAFETY | ENVIRONMENTAL, SOCIAL & GOVERNANCE



What & Why



Who & How



Where & When

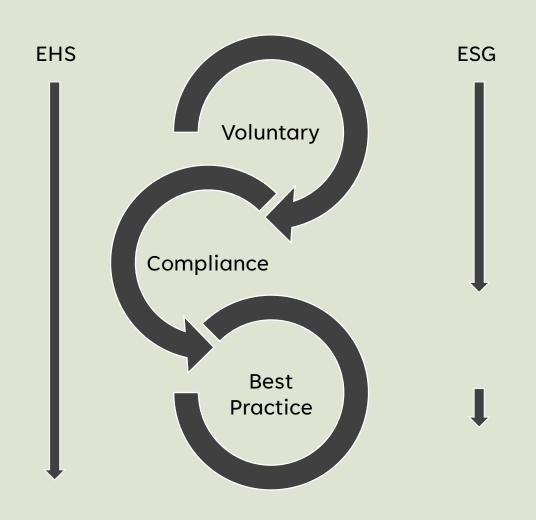


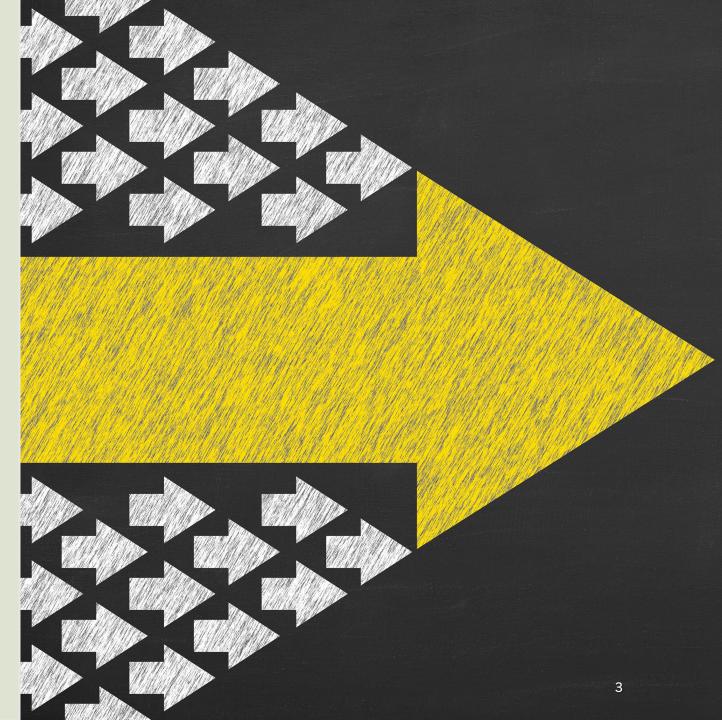
Lessons Learned & Help



GC LEPC, 2023 2

WHAT & WHY





WHAT & WHY



Competitive Marketplace

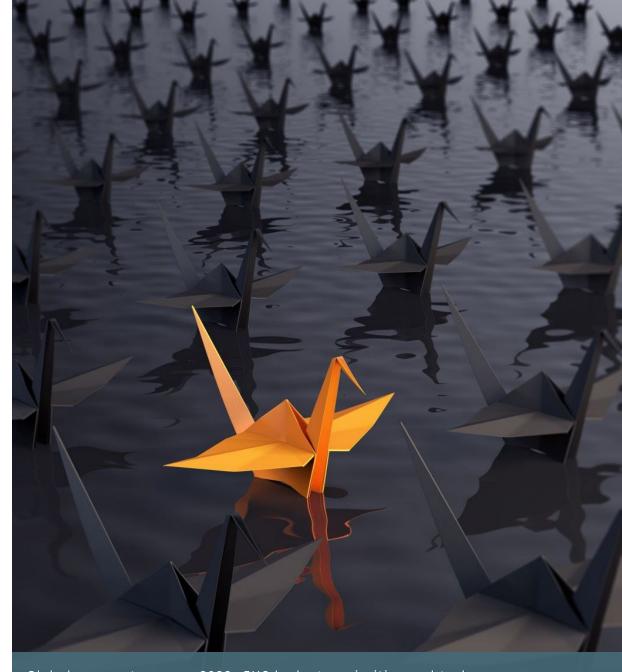


Stakeholder Interests



Sustaining & Successful Business

44% of EHS Sr Exec. — EHS function would take full ownership of ESG over next two years*





ESG FACTORS

OPERATIONAL RESILIENCE

- Global Pollution
- Local Pollution
- Impact on ecosystems & landscapes
- Carbon emissions
- Water stress
- Toxic emissions & waste
 - · Biodiversity & land use
 - Electronic Waste
 - Raw material sourcing

- Data Privacy & Security
- Health & Safety
- Bribery, corruption & instability
- **Business ethics**
- Opportunities in renewable energy Corporate governance (board, pay, ownership, accounting)
- Labor management
- Community relations & impact
- Tax transparency
- Resource Use
- **Human Rights**
- Anti-competitive practices
- Cyber Resilience

- Business continuity planning & testing
 - Crisis management
 - Technology disaster recovery
 - Third party dependency & risk management
- Operational risk management



Climate change impact on company

Company impact on climate change



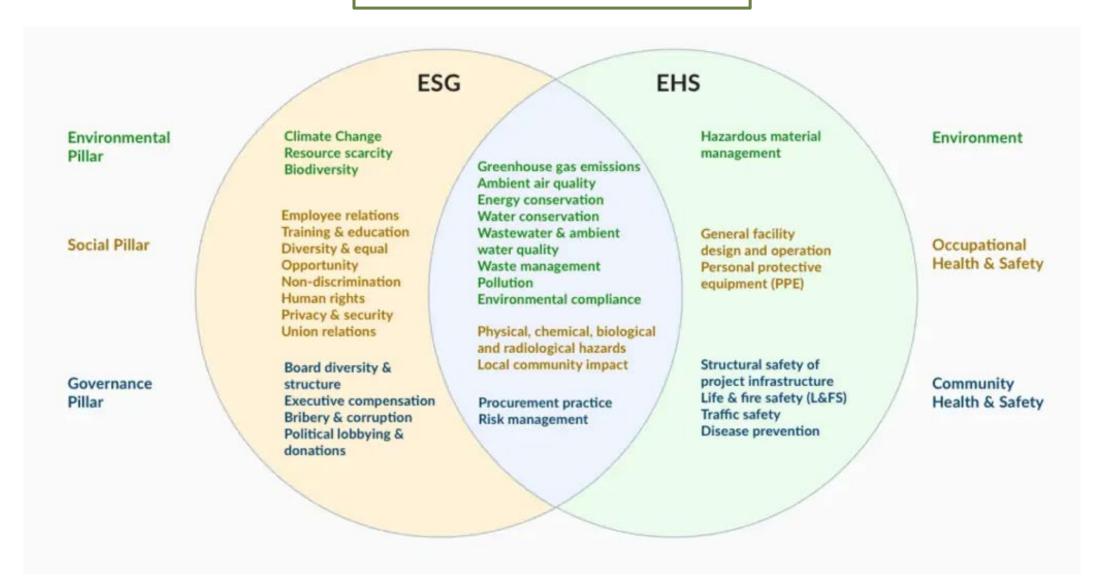
Environmental & Social Materiality



WHAT & WHY

- Financial materiality: how climate impacts company
- Environmental materiality: how company impacts environment
- Social materiality: how company impacts people, communities, etc.

WHO & HOW: ESG & EHS



WHO & HOW: ESG & ISO

1 SYSTEM MANAGEMENT	2 STANDARDIZATION	3 INTEGRATION	4 ORGANIZATIONAL LEARNING	5 DEBUREAUCRATIZATION	6 CONTINUAL IMPROVEMENT
Engage management and leadership	Create controlled vocabularly and concepts	Integrate strategic, tactical and operational systems.	Engage staff in implementation and promote organizational learning	Eliminate duplication in documents, processes and procedures	Identify opportunities to reduce waste
Identify relationships between management systems	Standardize processes and documentation		Develop innovation and openness to change, multipliers and incentive systems	Reduce conflict between documents, processes and procedures	Exceed compliance
Identify and ensure human and financial resources	Develop internal communications and training		Establish information flow and seek expert technical advice if required	Standardize and simplify documentation	Integrate IMS with other systems or supply chain
Stakeholder consideration and buy-in		Develop training	Develop training	Merge documentation	

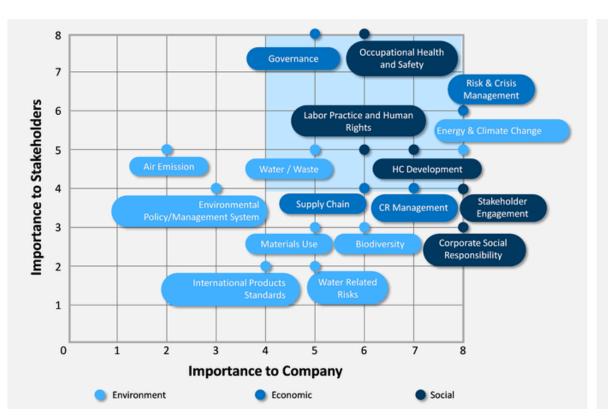
WHO & HOW: ACTION PLAN

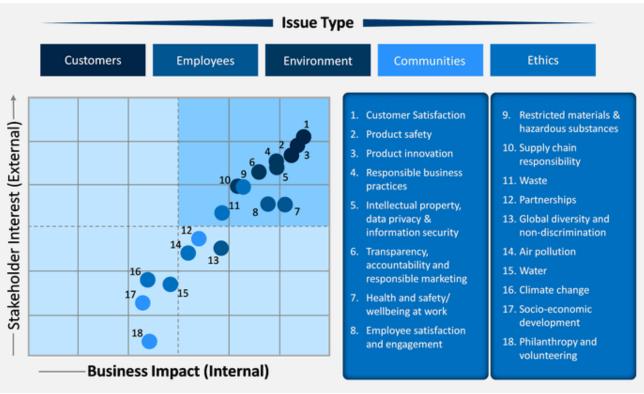


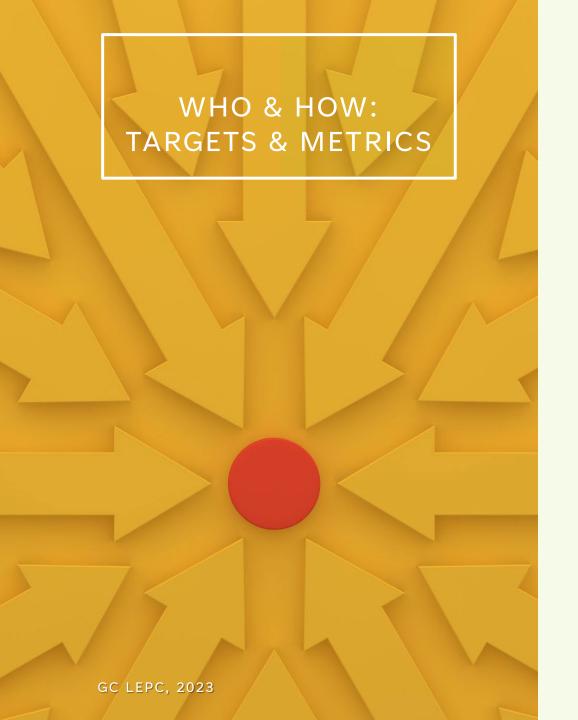
WHO & HOW: TEAMWORK MAKES THE DREAMWORK



WHO & HOW: MATERIALITY ASSESSMENTS







TARGET SETTING

- Specific
- Measurable
- Achievable
- Relevant
- Time-Bound

REDUCE & REUSE

Environmental Impact:

- Electricity
- Natural gas
- Fuels/chemicals
- Waste generation
- Wastewater discharge
- Air emissions
- Total GHG emissions

H&S Leading Indicators:

- IH studies
- Training completion
- Risk assessment completion
- Ergonomic assessment completion
- Corrective action completion

what are the scopes of carbon emissions?







Investments

WHO & HOW: PROGRESS CHECK



WHO, WHAT, WHEN, WHERE, WHY, HOW



WWW.GRESB.COM

Standard benchmarks of ESG performance of **real assets**.



WWW.CDP.NET

Formerly Carbon
Disclosure Project.
Manages global
environmental
disclosure system used
by 8,400+ companies.
Questionnaires: climate
change, forests, water
security.



WWW.UNPRI.ORG

United Nations
Principles for
Responsible
Investment —
encourage investors to
implement six
sustainable
investment principles.



WWW.SASB.ORG

Track and communicate sustainability actions most financially-material to investors. SASB maintains 77 different industry-specific standards.

WHO, WHAT, WHEN, WHERE, WHY, HOW



WWW.GLOBALREPOTING.ORG

Three series — economic, environmental, social — of **34 topic-specific** standards to help companies report on material issues most important to investors & stakeholders.



WWW.FSB-TCFD.ORG

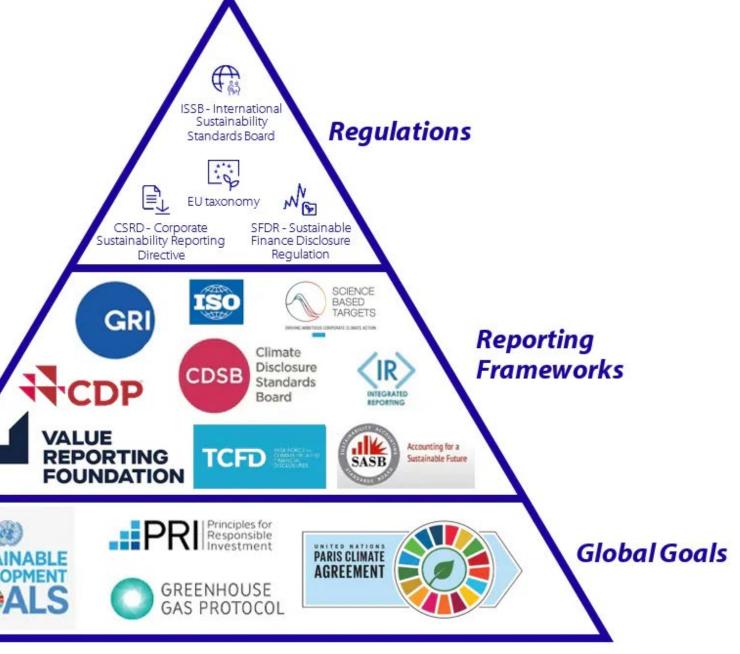
Guides companies on disclosing climate-related financial risks to investors, lenders, insurers, etc.



WWW.SPGLOBAL.COM/ESG/CSA

United Nations
Principles for
Responsible Investment
– encourage investors
to implement six
sustainable investment
principles.

WHERE & WHEN



LESSONS LEARNED

- 1. Leadership Commitment:
 - ELT & Board buy-in
 - Business impacts (RFPs, contracts)
 - Forecasting regulatory requirements
- Materiality Assessment:
 - Siloed not maintained
 - Refresh w/ internal stakeholders & ERM
- 3. Set Goals & Targets:
 - Establish GHG baseline (2019 2022)
 - GHG Prioritization Matrix:
 - % GHG reduction
 - Cost
 - Timeline to implement
 - Pending #6 commitments
- 4. Integrate:
 - Pending #3
 - Internal Stakeholder Mtgs
- 5. Establish Policies & Procedures:
 - Data collection, calculation, validation
 - Benchmark audit



- 6. Reporting & Transparency:
 - Disclosure of Scope 1 & 2 emissions
 - ESG annual report
 - Pending #1 & #8
- 7. Engage Stakeholders:
 - Meet them where they are cost reduction, process optimization
 - Building business cases & ROIs
- 8. Invest in ESG Capabilities:
 - SaaS streamline #5, improve accuracy, collaborative reporting platforms
 - Personnel communications, engineering

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- 9. Foster Culture:
 - Green Teams & Green Your Routine
 - SharePoint
- 10. Continuously Improve:
 - DAILY

HELP

World Business Council for Sustainable Development	WBCSD Implementation Guidance ISSB Standards and ESRS - World Business Council for Sustainable Development (WBCSD)		
Nossa Capital (Nossa Data, via Medium.com)	What is the process for creating ESG data? by Nossa Capital Nossa <u>Data Medium</u>		
Safety Stratus	The Advantage of ESG for EHS Professionals SafetyStratus		
SIA Partners	The Intersection of Operational Resiliency and ESG Scores (sia-partners.com)		
Verdantix	Global Corporate Survey 2022: EHS Budgets, Priorities And Tech Preferences (verdantix.com)		
VelocityEHS	EHS to ESG: Starting the Journey VelocityEHS		
Watchwire	An Update on the SEC Climate Disclosure Guidelines (watchwire.ai)		
Conservice ESG	ESG reporting matrix: Understanding the alphabet soup of ESG (conservice.com)		
SketchBubble	PowerPoint Templates, Graphics and Themes - PPT Slides SketchBubble		
QSM Group	Integrated Management System Development and Implementation <u>Guide (qsmgroup.com.au)</u>		
Crowe	5 steps to create a cross-functional ESG team Crowe LLP		
Rabobank	An Introduction to the Sustainability Reporting Landscape - Rabobank		
US EPA	GHG Inventory Development Process and Guidance US EPA		
Green Worldwide	What are Scope 1, 2 and 3 Carbon Emissions? (greenworldwide.com)		



THANK YOU

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