GUILFORD COUNTY, N.C.

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Ammual
Budget

# THE APPROVED OPERATING BUDGET FISCAL YEAR 1985 - 86 GUILFORD COUNTY, NORTH CAROLINA



# THE APPROVED ANNUAL OPERATING BUDGET GUILFORD COUNTY, NORTH CAROLINA

Fiscal Year Beginning July 1, 1985 and Ending June 30, 1986

Officially Adopted By Board of County Commissioners
July 1, 1985

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#### **Board of County Commissioners**

Dorothy K. Kearns Chairman

Fred L. Preyer Vice Chairman J. Douglas Galyon

Paul W. Clapp

Paul H. Gibson, II

#### County Administration

John V. Witherspoon County Manager J. D. Rowland Budget Director



#### **GUILFORD COUNTY**

Honorable Board of County Commissioners Guilford County, North Carolina

Madame Chairman and Members of the Board:

The FY 86 budget request totals over \$129 million, which will require a property tax increase of 5.54 cents. The budget represents a combination of things we must do and we ought to do just to keep the present level of services intact. Our dilemma is that these services are over-extended and undernourished by outside sources of revenues. To make matters more interesting, the schools have chosen this year to request the largest increases for public education we have ever had.

Since public education takes two-thirds of County taxes, it is appropriate to begin the budget discussion with an outline of that subject. The requests by district are:

Greensboro	Up	25%
High Point	Up	11%
County	Up	34%
GTCC	Up	25%

The Countywide budget of \$129 million referred to above includes only a 5% increase in the per capita fund for the three public school systems and a 12.6% increase for GTCC.

The property tax base is not keeping up with the spiraling demands of public education. Consequently, the County cannot be expected to continue to make up for the inadequacies of State public school funding. At the time of this writing, we do not know what is necessary to keep the schools at present program levels. We recommend that the board attempt to do that and no more.

School capital outlay is another thorny area. The budget contains \$2,000,000 for asbestos removal following the plan begun last year. Since the problem exists largely in the County system, that's where we recommend most of the money to go. A separate schedule showing this appropriation will be developed but it needs to be pointed out that \$1,366,000 of the \$2,000,000 has already been loaned to the County system by Greensboro Schools and the County General Fund. This loan will be paid back by action of this budget. An additional \$2,500,000 for other capital outlay needs will be allocated for other needs on the usual basis.

Outside of the school area there are no requests for new or greatly expanded programs. The major problem is that our departments by and large have been over-extended for some time and the demands upon them are increasing. Meanwhile, funding sources other than local taxes are not keeping up and threaten to dry up even more.

One area in which revenues are falling behind budget expenditures is in State and federal funding. Projected revenues from FY 86 are \$942,000 less than FY 85. Moreover, since 1980 this source of funding has been virtually flat. Had it moved with inflation we would not be dealing with a tax rate problem. Though revenues have stagnated, program demands in human services, which are most closely tied to State and federal revenues, have increased. For instance, from December 1980 to December 1984 we added 53 employees in these areas. During this same period the total number of full-time positions increased by 72 and the percentage of those in human service programs went from 59% to 62%.

Another aspect of the funding problem in human services has resulted in a drop in fund balances available for FY 86. In previous years we have acquired windfall opportunities during the year which brought in unanticipated revenues to support local funding in various human service programs. These opportunities did not present themselves this year in a manner that relieved County funding pressures. In fact we may fall short in several areas in anticipated revenues. Though some of these revenues may eventually be realized, we cannot budget them until received.

Overall fund balances are down \$2,497,000 from last year, caused in part by the lack of significant windfall opportunities mentioned above and also by the use of such money last year to lower debt and to reserve funds for capital projects that the County faces in the near future. This was a wise and appropriate use of the balances since they were largely generated by taxes levied for debt service and from a windfall in sales tax revenue. Meanwhile the property tax base creeps along barely keeping pace with the rate of inflation. In fact, this is the first year in a long time where it seems to have matched the rate of inflation. (NOTE: The base is understated in order to cover a possible loss of valuation in utility and railroad property which is under appeal.)

This gets us back to what we must do and what we ought to do. It is tempting to dismiss what we must do by pointing out that we estimate 70% of the County budget is mandated by the State. Though this is painfully true, the State does not dictate specific performance standards or budget appropriations in the entire 70%. Let it simply be said that we believe we have a budget that meets all the mandates in existence today but at the same time warn that we do not know what new mandates may lurk in the minds and hearts of legislators in Raleigh and Washington.

So on to what we ought to do to make County government more effective and efficient. Included in the budget request are the following significant items which can be cut if the tax rate increase is to be avoided, and the consequences that will result from their deletion:

The above are most notable of additional or new items in the budget which under normal budget practice are most vulnerable to being deleted. We do not recommend that any of the items be deleted. In almost every case there are items of a "pay me now or pay me (much more) later" nature. If we are indeed bumping against a tax rate lid, then we should eliminate programs and/or reduce service levels. The only realistic method of achieving such a reduction is to return the budget to the departments offering direct services to the public and ask each to make a 10% reduction in County tax funding. Since schools already take about 65% of local tax funding, they should have to be included. This may be an arduous and fruitless exercise, but it might serve the public well to explain the County's dilemma.

Unbelievably, while our budget process continues, the State Legislature is considering ways to cut our tax base. We should make it clear that the County does not support these tax reductions. We did not ask for them and we are suspicious of the Robin Hood complex some legislators have with respect to the so-called State revenue sharing plan. County taxpayers should be aware that the revenue these legislators would share would ultimately be reflected in higher Guilford County property tax bills. Before the Legislature cuts taxes it needs to insure that the State's responsibilities in funding public schools, health and welfare (which it has deferred to the county property tax payer) are met.

Because key State and federal tax and budget deliberations are still going on, our budget process is much more of a guessing game than usual. For instance the budget, as it stands, anticipates only half of the usual federal revenue sharing amount. This is a best guess option, and even in the best case it is evident now that revenue sharing's days are nearing an end. We believe that we have made sound, conservative estimates of other State and federal funds, but we confess to little confidence given the unsettled political atmospheres in Washington and Raleigh. We would much prefer to call a time-out in our affairs to be able to realistically assess our situation after the State and federal governments have set the ground rules. Unfortunately, the rules do not provide us with time-outs or even a referee to call fouls on the other team. So, we present this budget to you satisfied only that, given the peculiarly unsettled intergovernmental times, we have done about as well as could be expected.

John V. Witherspoon County Manager

#### 1. \$3,475,000 is provided for pay-as-you-go capital outlay as follows:

Liberty Park	\$	66,700
Health Office		240,000
Personal Computer Pool		80,000
Repair Various Buildings		88,300
Capital Project Fund	3	,000,000
	\$3	,475,000

Liberty Park and the Health Office are commitments already made. The computers are to establish an Information Center in the Systems Department to train employees in PC use related to their departmental responsibilities. We believe this is a productivity enhancement. The \$88,300 will be used to improve existing or acquired office space. The capital project fund is for the High Point courthouse and jail and various other needed projects that are planned in the next six years. Reduction of the project fund appropriation will delay the start of the High Point buildings or force the County to use bond funds.

#### 2. The following positions are included with the cost indicated:

#### A. Systems and Programming

Data Administration Manager	\$35,441
Information Center Manager	32,232

The two positions in the Systems Department are to establish an information center which will train employees in the use of personal computers, computer based office devices and means of accessing the main frame data base. Without the center, County adoption of labor-saving office technology will be unplanned, misdirected and potentially wasteful. These positions are related to the funds for personal computers listed in capital outlay above.

#### B. Buildings

Housekeeping Assistants (3)

\$36,345

These positions are necessary to maintain buildings and grounds at recently acquired facilities. Without them, the County will not be able to properly maintain facilities.

#### C. Legal

Accounting Clerk III	\$13,240
Accounting Clerk IV	15,187
Child Support Investigator	20,074

These positions relate to the Child Support activity and will enable that division to reduce the case backlog. Revenues will exceed costs in this area and will also reduce public assistance rolls.

#### D. Personnel

Personnel Technician I

\$18,329

The present recruitment and selection process is stymied by a tremendous work load. The situation is more complex than ever due to the necessity to comply with various regulations governing the selection process. Without additional staff, work will either fall further behind or the County will become subject to costly penalties for non-compliance.

E. Planning and Development
Building Trades Inspectors (3) \$66,104

The three Inspector positions are necessary if we are to reduce contractor delays and provide timely and effective service. Building inspection is a mandated service.

F. Law Enforcement
Deputy Sheriff II (8) \$157,253

The eight Jailor positions are the minimum required to safely operate the Greensboro Jail. The facility is frequently full and the demands for prisoner movement due to DWI and work release are inconsistent with its design characteristics.

G. Public Health
Clerk III \$13,179
Public Health Nurse II \$24,096
Public Health Nurse I \$21,930
Medical Lab Technician II (1/2) \$9,114
Personnel Assistant \$13,179

The four and one-half positions are necessary to adequately man existing service areas. These positions will cover work overload situations in communicable diseases, day care coverage and clinic operations. These are a mixture of mandated and optional services.

H. Mental Health
Vocational Evaluator \$19,060
Workshop Instructor I \$12,033

These positions will enable the workshops to essentially eliminate the waiting list for clients. Some of this expense is reimbursed.

- 3. \$200,000 to cover physician costs relating to indigent maternity cases. It is unrealistic to assume physicians will continue to contribute free service in the face of rising costs and increasing case loads. This sum may be insufficient if State abortion funds are deleted, which could cause a case load increase of 30%. Failure to provide this service and related family planning and maternal and child health services will contribute to long-term health problems and public dependency.
- 4. An across-the-board pay plan increase of 5% which costs \$1,800,000. The increase tracks both the State and City of Greensboro plan which the County already trails. We did not keep pace with either public or private sectors during the past periods of high inflation, and this recommendation only maintains the County's relative position.

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#### EXPLANATION OF THE BUDGET PRESENTATION FOR 1985-86

#### INTRODUCTION:

The FY1985-86 operating budget as approved by the board of County Commissioners on July 1, 1985, is presented in this document in a format which provides comparative information on the major areas of the budget along with supportive narrative and fiscal information detailing the County's financial plan of operations for the year. This format includes summaries showing appropriations by major service categories along with the sources of revenue to fund those services, a description of the department's organizational responsibilites and its relationship to the County's overall operations and a summary, by fund of the various components of the budget.

This document is divided into the following sections; (1) Budget Message, (2) Schedules and Fund Summaries, (3) General Fund, (4) Internal Services Fund, (5) School - Current Expense Fund, (6) School - Capital Outlay Fund, (7) School - Guilford Technical Community College Fund, (8) Debt Service Fund, and (9) Capital Outlay.

#### BUDGET MESSAGE:

The Budget Message contains a concise explanation of the budget indicating program goals, appropriation levels, and fiscal policy as presented by the County Manager to the Board of County Commissioners.

#### SCHEDULES AND SUMMARIES SECTION:

This section gives a comparative analysis in various schedules of the appropriations, expenditures, and revenues of each fund. Included is a two year comparison (the year for which the budget is prepared and the preceding year) of all funds along with a detail of the tax rate each year for each fund.

#### GENERAL FUND:

The General Fund is used to account for most of the current operating costs of the County each year. Included in this fund are some 24 departments responsible for a variety of services. These services are divided into the following programs: Government, Human Services and Public Safety.

#### INTERNAL SERVICES FUND:

The Internal Services Fund accounts for the goods and services being provided by one department for another department on a cost reimbursement basis. The separation of these service departments into a separate fund, provides meaningful cost benefit reporting of the services actually being rendered and provides a basis for comparing the costs of obtaining goods and services from County departments to the cost of obtaining the same goods and services from outside vendors.

#### SCHOOL CURRENT EXPENSE FUND:

This fund accounts for the County's allocation of funds to the Greensboro, High Point, and Guilford County school systems for current operating expenses primarily related to the maintenance and operation of plant and fixed charges not provided for by State funds. Such expenditures include repairs and replacement of instructional apparatus and furniture and of heating, electrical and plumbing equipment, and salaries for maintenance employees. Funds are allocated to the three school units for this purpose on a per capita basis according to the percentage of students in each unit.

#### SCHOOL CAPITAL OUTLAY FUND:

The School Capital Outlay Fund accounts for the County's allocation of funds to the three school units and Guilford Technical Community College for capital construction and improvements including the construction of new schools, purchase of land for school sites and alterations and additions to existing buildings.

#### SCHOOL GUILFORD TECHNICAL COMMUNITY COLLEGE FUND:

Funds are allocated to Guilford Technical Community College in this section for current operating expenses primarily related to the maintenance and operation of plant.

#### DEBT SERVICE FUND:

The Debt Service Fund accounts for the payment of principal and interest on bond indebtedness for the County including obligations for the Public Schools, Guilford Technical Community College, and County Building construction projects.

#### CAPITAL OUTLAY SECTION:

This section contains a detailed listing of all capital items, approved to be purchased by each department for the new budget year.

In addition to the aforementioned sections, this document includes special tax district funds, capital projects funds, and special operating funds. These funds are summarized in the schedules and summaries section and include appropriations for each fire district, sanitary district, and special school districts for which the County levies taxes.

The Budget Office wishes to acknowledge everyone who particiapted in the preparation of this document and extends its office and staff to you for further explanation and information.

BUDGET AND RESEARCH OFFICE

SCHEDULE I
GUILFORD COUNTY, NORTH CAROLINA
A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET
FOR FISCAL YEAR 1985-86

SUMMARY — BY FUND	FINAL BUDGET FY1984-85	APPROVED BUDGET FY1985-86	INCREASE/ (DECREASE)
COUNTYWIDE FUNDS:			-
GENERAL REVALUATION SCHOOL CURRENT EXPENSE *SCHOOL CAPITAL OUTLAY SCHOOL - GTCC DEBT SERVICE	71,291,773 300,000 37,440,780 11,666,303 1,988,995 12,618,100	114,282,482 468,930 39,311,999 4,500,000 2,240,000 9,878,000	42,990,709 168,930 1,871,219 (7,166,303) 251,005 (2,740,100)
SUB-TOTAL LESS: LEVY TRANSFER TO OTHER FUNDS	135, 305, 951 Ø	170,681,411 (41,984,893)	35, 375, 460 (41, 984, 893)
TOTAL BUDGET	135, 305, 951	128,696,518	(6,609,433)
INTERNAL SERVICES FUND:			
DEPARTMENT			
BUILDINGS DATA PROCESSING GENERAL SERVICES FLEET OPERATIONS TELECOMMUNICATIONS	1,343,960 2,839,939 372,906 507,307 1,200,000	1,335,767 2,797,609 370,582 541,785 1,200,500	8,193 42,330 2,324 (34,478) (500)
TOTAL INTERNAL SERVICES	6,264,112	6,246,243	17,869

This schedule is a summary by fund of the total annual operating requirements, and the total annual debt service requirements, (including debt service requirements for the County Schools, Guilford Technical Community College, and Greensboro and High Point School Systems) of the County Government. The fund figures reflect gross operating cost of the various County agencies.

\*FY1984-85 includes the remaining portion of bond funds.

GUILFORD COUNTY, NORTH CAROLINA
A COMPARISON BY FUND OF THE APPROVED TAX RATE FOR FY1985-86
WITH THE TAX RATE FOR FY1984-85

	***************************************		
FUND	APPROVED	APPROVED	EFFECTIVE
	FY1984-85	FY1985-86	CHANGE IN
	TAX RATE	TAX RATE	TAX RATE
GENERAL FUND REVALUATION FUND SCHOOL CURRENT EXPENSE SCHOOL CAPITAL OUTLAY SCHOOL - GTCC FUND	0.1798	0.6395	0.4597
	0.0007	0.0000	-0.0007
	0.3252	0.0000	-0.3252
	0.0295	0.0000	-0.0295
	0.0168	0.0000	-0.0168
TOTAL	0.0575  0.6095	0.0000 0.6395	-0.0575  0.03

NOTE: Effective July 1, 1985, Guilford County implemented the single levy concept of property tax distribution. All countywide property taxes collected (excluding voted tax districts), will be received in the General Fund. All other funds will receive a transfer from the General Fund to offset taxes previously levied.

# SCHEDULE III GUILFORD COUNTY, NORTH CAROLINA REQUIRED TAX LEVY AND TAX RATE WORKSHEET FOR FY 1985-86

FUND	APPROPRIATIONS FY1985-86	FUND BALANCE	STATE AND FEDERAL	SALES TAX	1/2 PER CENT SALES TAX	DEPARTMENTAL	PRIOR YEARS TAXES	TAXES	REV.REQ.FROM AD VALOREM AND LEVY TRANSFERS	LEVY TRANSFERS	NET TAX LEVY REQUIRED	ALLOWANCE FOR UNCOLLECTIBLES/ & DISCOUNTS	GROSS TAX LEVY REQUIRED	REQUIRED TAX RATE
eneral	114, 282, 482		21,838,442		3, 000, 000	10, 440, 927	38, <b>000</b>	3, 400, 000	23, 83 <b>0</b> , 22 <b>0</b>	41,984,893	65, 815, 113		67, 147, 500	0.6395
EVALUATION	468, 930	338, 930	0	0	0	129, 500	200	0	200	(200)	9	0	8	0. 0000
CHOOL CURRENT EXPENSE	39, 311, 999	900,000	9	1,600,000	0	1,681,889	45, 000	0	35, 085, 110	(35, 085, 110)	0	Ø	0	8.0000
CHOOL CAPITAL OUTLAY	4,500,000	329,000	0	50, 080	2, 000, 000	700	3, 000	0	2, 117, 300	(2, 117, 300)	0	0	0	0.0000
CHOOL GTCC	2, 240, 000	50,000	0	200,000	0	11,000	2,500	0	1,976,500	(1, 976, 500)	0	0	0	0.0000
EBT SERVICE	9, 878, 000	4,580,000	29,017	1,450,000	0	982,200	11,000	0	2, 805, 783	(2,805,783)	Ø	0	0	8.0000
TOTAL	170,681,411		21,867,459	•	5, 000, 000	13,246,316	99, 700	3, 400, 000	65, 815, 113	 0	65 <b>,</b> 815 <b>,</b> 113	1,332,387	67, 147, 590	<b>0.</b> 6395

BASED ON ESTIMATED VALUATION OF:

\$10,500,000,000

v

#### SPECIAL TAX DISTRICTS ESTIMATES: (SCHEDULE III continued)

In addition to the Countywide budget necessary for the function of the County government, Guilford County is required by law to make appropriations and to levy and collect taxes which have been authorized by vote of the people of the special tax districts.

RURAL FIRE DISTRICTS AND SANITARY DISTRICT	BUDGET	ESTIMATED TAX RATES REQUIRED FOR \$100.00 VALUATION
ALAMANCE COMMUNITY FIRE		
PROTECTION DISTRICT	146,484	0.0700
BATTLEGROUND FIRE PROTECTION	7F 406	0.0650
DISTRICT CLIMAX FIRE PROTECTION	33, 186	พ. พธ.วะ
DISTRICT	17 23A	0.1000
NO. 18 FIRE PROTECTION	17,200	€. 1 €.€.€
DISTRICT	63, 206	0.1000
GUIL-RAND FIRE PROTECTION		
DISTRICT	33.708	0.0800
GUILFORD COLLEGE COMMUNITY	<b>,</b>	
FIRE DISTRICT	365,528	0.1000
MCLEANSVILLE FIRE	•	
PROTECTION DISTRICT	76,835	Ø.0455
OAK RIDGE FIRE PROTECTION		
DISTRICT	88,935	0.1000
PINECROFT SEDGEFIELD FIRE		
PROTECTION DISTRICT	456,705	Ø. 1000
PLEASANT GARDEN FIRE	, , , , , , , , , , , , , , , , , , ,	
PROTECTION DISTRICT RANKIN FIRE PROTECTION	77,973	0.0455
DISTRICT (NO. 13)	<u>ማመን</u> ጉለፍ	(h 1 (h
STOKESDALE FIRE PROTECTION	227,345	0.1000
DISTRICT	45,812	Ø. Ø6ØØ
SUMMERFIELD FIRE PROTECTION	70,015	ద∗ దిద్దార్
DISTRICT	109, 393	0.0700
FIRE DISTRICT NO. 14 FIRE		Total Marie E Total Total
PROTECTION DISTRICT	72,780	0.1000
COLFAX FIRE PROTECTION	•	
DISTRICT	212,352	0.1000
FRIEDENS COMMUNITY FIRE		
PROTECTION DISTRICT (NO.28)	17,913	Ø. 0700
WHITSETT FIRE PROTECTION		
DISTRICT	27,100	Ø. 0700
NORTHEAST FIRE PROTECTION		
DISTRICT	108,376	0.1000
10UNT HOPE COMMUNITY FIRE	سريسي سرر	
PROTECTION DISTRICT	46,136	Ø. Ø85Ø
OUTHEAST FIRE PROTECTION DISTRICT	ማሪ አለ።	elle et elle elle elle elle
JULIAN FIRE PROTECTION	36, 445	0.1000
DISTRICT	17, 154	0.1000
SEDGEFIELD SANITARY DISTRICT	35, 895	Ø. 1000 Ø. 0950
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#### SPECIAL TAX DISTRICTS ESTIMATES: (SCHEDULE III continued)

SPECIAL SCHOOL DISTRICTS	ESTIMATED TAX RATES REQUIRED FOR \$100.00 VALUATION	BUDGET
GREATER GREENSBORO SCHOOL DISTRICT revenue distributed from 1985 tax levy and other revenue	Ø.1423	6,291,774
HIGH POINT SPECIAL SCHOOL DISTRICT revenue distributed from 1985 tax levy and other revenue	Ø. 1131	1,688,479
GUILFORD COUNTY SCHOOL SPECIAL DISTRICT revenue distributed from 1985 tax levy and other revenue	Ø. Ø462	2,039,156
SPECIAL OPERATING FUNDS		
INTERNAL SERVICES FUND		6, 246, 243
COUNTY BUILDING CONSTRUCTION FUND		2, 525, 000
SUMMARY - ALL FUNDS		
COUNTYWIDE FUNDS		170,681,411
FIRE AND SANITARY DISTRICTS		2,318,499
SPECIAL SCHOOL DISTRICTS		10,019,409
SPECIAL OPERATING FUNDS		8,771,243
SUB-TOTAL LESS: Interfund Transfers		191,790,562 (44,509,893)
TOTAL		147,280,669

#### GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR FISCAL YEAR 1985-86

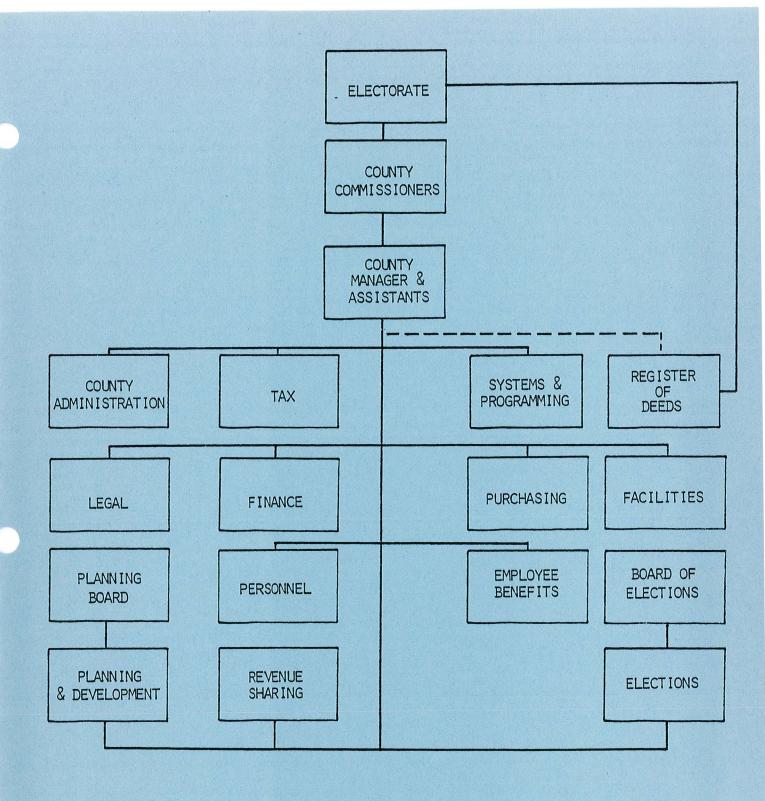
SUMMARY	FY19	FY1985-86	
COUNTYWIDE FUNDS	FINAL	ACTUAL AND	APPROVED
BY REVENUE AND APPROPRIATIONS	BUDGET	ESTIMATED	BUDGET
REVENUE BY SOURCE:			
APPROPRIATED FUND BALANCE	6,652,490	11,415,188	5, 367, 930
PROPERTY TAX	59,657,394	60,578,754	65, 914, 813
1% SALES TAX	12,800,000	13, 418, 646	13,900,000
1/2% SALES TAX	4, 250, 000	4, 804, 645	5, 000, 000
STATE AND FEDERAL AID	22,264,307	21,995,712	21,867,459
STATE SHARED REVENUE APPROPRIATIONS FROM OTHER	3,750,400	3, 949, 978	4, 181, 300
FUNDS	3,111,348	3,111,348	Ø
LEVY TRANSFER FROM GENERAL FUND	, i a	Ö	41,984,893
BONDS	10,750,000	10,750,000	Ø
MISCELLANEOUS	12,070,012	13, 263, 748	12,465,016
SUB-TOTAL	135,305,951	143,288,019	170,681,411
LESS: LEVY TRANSFER TO OTHER FUNDS	Ø	Ø	(41, 984, 893
TOTAL REVENUE	135, 305, 951	143,288,019	128,696,518
APPROPRIATIONS BY PURPOSE:			
PERSONNEL SERVICES	35,971,607	35,062,815	39, 230, 593
SUPPLIES	2,590,940	2,332,822	2, 449, 582
SERVICES	23, 850, 388	23,508,941	22,716,099
LEVY TRANSFER TO OTHER FUNDS	2	0	41,984,893
CAPITAL OUTLAY	1,459,684	1,227,062	732,673
HUMAN RESOURCES ASSISTANCE	7,419,154	7,117,148 300,000	7,168,642
REVALUATION FUND SCHOOL CURRENT EXPENSE	300,000 37,440,780	,	468,930
SCHOOL CAPITAL OUTLAY		37,440,780 5,816,628	39,311,999
SCHOOL - GTCC		1,958,000	
DEBT SERVICE	12,618,100		
SUB-TOTAL	135, 305, 951	124,354,500	170,681,411
LESS: LEVY TRANSFER TO OTHER FUNDS	Ø	Ø	(41,984,893)
TOTAL APPROPRIATIONS	135, 305, 951	124,354,500	128,696,518
<del></del>			راه وروي فيون المثلة 1960 (مثله المثلة الواق يوني 1960 (1966 المنت يرمون وا
ENDING FUND BALANCE	Ø	18,933,519	Ø

#### GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR FISCAL YEAR 1985-86

SUMMARY	FY19	 )84-85	FY1985-86
COUNTYWIDE FUNDS	FINAL	ACTUAL AND	APPROVED
BY FUND	BUDGET	ESTIMATED	BUDGET
REVENUE:			
GENERAL	71,291,773	73,827,794	114,282,482
REVALUATION	300, 000	369,421	468,930
SCHOOL CURRENT EXPENSE	37, 440, 780	39, 405, 206	39, 311, 999
SCHOOL CAPITAL OUTLAY	11,666,303	12,547,711	4,500,000
SCHOOL - GTCC DEBT SERVICE	1,988,995	2,111,374	2,240,000
DED! SEKAICE	12,618,100	15,026,513	9,878,000
SUB-TOTAL LESS: LEVY TRANSFER TO	135, 305, 951	143,288,019	170,681,411
OTHER FUNDS	0	2	(41,984,893)
TOTAL REVENUE	135, 305, 951	143,288,019	128,696,518
APPROPRIATIONS:	,		
GENERAL	71,291,773	69,248,788	114,282,482
REVALUATION	300,000	300,000	468,930
SCHOOL CURRENT EXPENSE	37,440,780	37,440,780	39, 311, 999
SCHOOL CAPITAL OUTLAY	11,666,303	5,816,628	4,500,000
SCHOOL - GTCC	1,988,995	1,958,000	2,240,000
DEBT SERVICE	12,618,100	9, 590, 304	9, 878, 000
SUB-TOTAL LESS: LEVY TRANSFER TO	135, 305, 951	124, 354, 500	170,681,411
OTHER FUNDS	Ø	Ø	(41,984,893)
TOTAL APPROPRIATIONS	135, 305, 951	124,354,500	128,696,518
ENDING FUND BALANCE	Ø	18, 933, 519	Ø

#### GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR FISCAL YEAR 1985-86

GENERAL FUND	FY190 FINAL BUDGET	84-85 ACTUAL AND ESTIMATED	FY1985-86 APPROVED BUDGET
REVENUE:			
APPROPRIATED FUND BALANCE PROPERTY TAX 1% SALES TAX 1/2% SALES TAX STATE AND FEDERAL AID STATE SHARED REVENUE APPROPRIATIONS FROM OTHER	8,535,087 17,620,204 9,500,000 2,550,000 22,235,290 1,251,441	10,549,244 17,888,449 10,118,646 2,882,787 21,966,695 1,322,566	(850,000) 65,853,113 10,600,000 3,000,000 21,838,442 3,814,300
FUNDS MISCELLANEOUS	25,248 9,574,503	25, 248 9, 074, 159	0 10,026,627
SUB-TOTAL	71,291,773	73,827,794	114,282,482
LESS: LEVY TRANSFER TO OTHER FUNDS	Ø	Ø	(41,984,893)
TOTAL REVENUE	71,291,773	73, 827, 794	72, 297, 589
APPROPRIATIONS:			
PERSONNEL SERVICES SUPPLIES SERVICES LEVY TRANSFER TO OTHER FUNDS CAPITAL OUTLAY HUMAN RESOURCES ASSISTANCE	35,971,607 2,590,940 23,850,388 0 1,459,684 7,419,154	35, Ø62, 815 2, 332, 822 23, 5Ø8, 941 Ø 1, 227, Ø62 7, 117, 148	39, 230, 593 2, 449, 582 22, 716, 099 41, 984, 893 732, 673 7, 168, 642
SUB-TOTAL	71,291,773	69,248,788	114,282,482
LESS: LEVY TRANSFER TO OTHER FUNDS	Ø	Ø	(41,984,893)
TOTAL APPROPRIATIONS	71,291,773	69,248,788	72,297,589
ENDING FUND BALANCE	Ø	4,579,006	Ø



# GENERAL GOVERNMENT

#### GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF APPROPRIATIONS TO EXPENDITURES BY PURPOSE

GENERAL FUND	FY19 FINAL BUDGET	984-85 ACTUAL AND ESTIMATED	FY1985-86 APPROVED BUDGET
GENERAL G	DVERNME	ENT	
COUNTY COMMISSIONERS COUNTY ADMINISTRATION LEVY TRANSFER TO OTHER FUNDS TAX DEPARTMENT SYSTEMS & PROGRAMMING LEGAL DEPARTMENT FINANCE DEPARTMENT PURCHASING DEPARTMENT REGISTER OF DEEDS FACILITIES DEPARTMENT PLANNING & DEVELOPMENT PERSONNEL DEPARTMENT BOARD OF ELECTIONS EMPLOYEE BENEFITS REVENUE SHARING	102,930 7,524,619 0 2,646,942 413,348 814,094 799,239 220,306 627,741 1,567,829 528,584 570,816 397,791 1,423,255 1,200,000	99,688 7,341,531 0 2,594,074 411,485 813,614 745,436 220,054 604,643 1,553,348 514,850 566,622 386,221 1,405,885 1,200,000	103,588 6,251,623 41,984,893 2,576,958 595,650 877,423 834,983 247,735 698,951 1,488,156 637,491 668,089 526,482 1,433,607 250,000
SUB-TOTAL LESS: LEVY TRANSFER TO OTHER FUNDS	18,837,494 Ø	18,457,451 Ø	59, 175, 629 (41, 984, 893)
TOTAL GENERAL GOVERNMENT	18,837,494	18,457,451	17, 190, 736

#### COUNTY COMMISSIONERS

#### ORGANIZATIONAL OBJECTIVES:

Acts as the elected representatives of Guilford County residents, formulates public policy to meet community needs and allocates available funds to provide desired services, programs, and facilities. Guides the orderly growth and development of the County in a manner responsive to constructive citizen participation and promotes confidence in local government through the open conduct of public affairs.

#### COUNTY COMMISSIONERS DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-96 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	77,025 1,150 24,755 0	78,783 1,700 23,105 0
TOTAL	102,930	103,588

POSITIONS 1 1

#### COUNTY ADMINISTRATION

#### ORGANIZATIONAL OBJECTIVES:

#### COUNTY MANAGER

Provides administrative leadership in carrying out the policies and resolutions as intended by the Board of County Commissioners. Advises the Board of the financial position and future needs of the County. Serves as liaison officer between the Board of County Commissioners and the various agencies and departments responsible for performing County activities.

#### ADMINISTRATIVE SERVICES

Serves as Assistant County Manager and directly responsible to the operations of various assigned departments. Provides supportative information for policy and procedure development and implementation.

#### CLERK TO BOARD

Records all official proceedings of the Board and is the official source of information about Board actions with the direct responsibility of notifying interested parties of board action through correspondence and certified copies of Board resolutions.

#### BUDGET AND RESEARCH

Assists the County Manager in developing recommendations to the County Commissioners for allocating sufficient funds for the operations of County government. Prepares and maintains the Annual Operating Budge and provides information in determining the efficiency and effectiveness of the operations of the County.

#### **OPERATIONS**

Advises and assists the County Manager with supportative information for the development and implementation of policy and procedure. Directly responsible for the operations and efficiency of various assigned departments.

#### BUILDING CONSULTANT

Provides management with advice and recommendations as to the planning, renovating, and construction of various buildings throughout the County.

#### COUNTY INFORMATION SERVICES

Being a specialized activity within Administration, the Information Services office is responsible for the production of informational resources designed to promote greater understanding among citizens of the services and facilities of County government.

#### ORGANIZATIONAL OBJECTIVES (continued)

#### ASSISTANT-ADMINISTRATION

Directly responsible for providing managerial supervision and support for the operations of various assigned departments along with providing the County Manager with supportive information in the development and implementation of policies and procedures.

#### DATA SYSTEMS

POSITIONS

Captures the cost of public use of the Register of Deeds Indexing System and the Tax Department's Accounts Receivable System.

# COUNTY ADMINISTRATION DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services	731,032	825, 164
Supplies	47,337	48,650
Services	6, 725, 573	5, 372, 899
Levy transfer to other funds	Ø	41,984,893
Capital Outlay	20,677	4,910
SUB-TOTAL LESS: LEVY TRANSFER TO	7,524,619	48, 236, 516
OTHER FUNDS	0	(41, 984, 893)
TOTAL	• ,	6,251,623
		us yan can dan tau tau mar jai jai jay dan tau tau sun jai

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#### TAX DEPARTMENT

#### ORGANIZATIONAL OBJECTIVES:

The Tax Department has the primary responsibility of listing, appraising, and assissing property and collecting all the taxes levied by the Board of County Commissioners. In addition, the Tax Department is the central collection agency for other County departments such as ambulance services, water and sewer assessments, and building permits.

# TAX DEPARTMENT BUDGET AND PERSONNEL SUMMARY

•	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	1,541,002 99,428 1,003,229 3,283	1,323,718 115,350 1,118,380 19,510
TOTAL	2,646,942	2,576,958

POSITIONS 75 75

#### SYSTEMS AND PROGRAMMING

#### ORGANIZATIONAL OBJECTIVES:

Systems and Programming determines the departmental requirments of computerized systems by centralizing the design, development, implementation documentation, and maintenance of such computer assisted systems. Such systems aid departments in handling information requirements on a timely basis.

# SYSTEMS AND PROGRAMMING DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	365, 453 5, 193 37, 480 5, 222	522,400 6,000 45,650 21,600
TOTAL	413,348 =======	595,650

POSITIONS 12 14

#### LEGAL DEPARTMENT

#### ORGANIZATIONAL OBJECTIVES:

Acts as the department responsible for advising the County Commissioners, County Manager, and all County departments on all legal matters including assuring that the affairs and actions of the County are conducted in accordance with all applicable Federal, State, and Local laws. In addition, the department is also responsible for administering the Child Support Enforcement program which is designed to ensure that children receive support from those parents or other persons who are legally responsible for providing such support.

#### LEGAL DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services	594, 946	708,809
Supplies	19,672	18,850
Services	194,363	141,480
Capital Outlay	5,113	8,284
TOTAL	814,094	877,423
	and the last to had the last to had the last to had the last the last to had the last the last to had the last	
POSITIONS	29	32

#### FINANCE DEPARTMENT

#### ORGANIZATIONAL OBJECTIVES:

Administers the financial affairs of the County in compliance with State law and in accordance with generally accepted principles of accounting applicable to governmental units. The department provides complete and accurate financial data and information in proper form and on a timely basis to the County Commissioners, County Manager, and others responsible for and concerned with the financial operations of the County.

# FINANCE DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	458,127 16,328 303,370 21,414	515,513 26,200 292,270 1,000
TOTAL	799, 239	834,983
POSITIONS	18	18

#### PURCHASING DEPARTMENT

#### ORGANIZATIONAL OBJECTIVES:

Administers the purchasing of all supplies, services, and equipment in accordance with all applicable State and Local laws.

# PURCHASING DEPARTMENT BUDGET AND PERSONNEL SUMMARY

,	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services CAPITAL OUTLAY	146,343 13,156 58,027 2,780	165,845 9,850 70,790 1,250
TOTAL	220, 306 =======	247, 735 =======

POSITIONS 8 8

#### REGISTER OF DEEDS

#### ORGANIZATIONAL OBJECTIVES:

Records and indexes valuable documents such as land transfers, mortgages, and releases on real property, financing statements on personal property, birth, death, and marriage certificates, records of military service, subdivision plat records, qualification and records of Notaries Public, and recording of State highway maps.

# REGISTER OF DEEDS BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	390,680 33,055 191,045 12,961	416,060 42,880 224,761 15,250
TOTAL	627,741	698,951
		van ang man can mer can 350 260 360 360 370 370
POSITIONS	19	19

#### FACILITIES DEPARTMENT

#### ORGANIZATIONAL OBJECTIVES:

Centralizes all of the annual expenditures for managing and operating the County Courts comples including utility and maintenance cost. Also includes the construction, installation, and maintenance of County road signs.

# FACILITIES DEPARTMENT BUDGET AND PERSONNAL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	33,276 132,721 1,385,732 16,100	35,721 86,750 1,338,685 27,000
TOTAL	1,567,829	1,488,156

POSITIONS 2 2

#### PLANNING AND DEVELOPMENT

#### ORGANIZATIONAL OBJECTIVES:

#### ADMINISTRATIVE STAFF

Operates as clerical support for Planning and Development. This division also issues building permits and asists the public with the County Zoning Ordinance.

#### PLANNING

Conducts applied research related to the long range physical development of Guilfor County and offers research support to agencies requiring socio-economic data. Administers requests for rezoning, subdivision control, road naming, road numbering, road closings, and easement removals.

#### PLANNING AND DEVELOPMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	398, 043 23, 284 98, 779 8, 478	444,171 32,805 159,315 1,200
TOTAL	528, 584	637, 491
POSITIONS	18	18

#### PERSONNEL DEPARTMENT

#### ORGANIZATIONAL OBJECTIVES:

Provides centralized services in personnel administration, recruitment, screening, and referral, classification and pay, employee relations, records and reports as well as training and staff development.

# PERSONNEL DEPARTMENT BUDGT AND PERSONNEL SUMMARY

•	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	425, 798 30, 353 108, 309 6, 356	479,489 54,778 130,670 3,152
TOTAL.	57Ø, 816	668,089
POSITIONS	18	19

#### BOARD OF ELECTIONS

#### ORGANIZATIONAL OBJECTIVES:

Conducts all elections in Guilford County in accordance with applicable North Carolina general statutes. Registers all voters, determines and divides precincts, determines polling places, and coordinates the duties and responsibilities of appointed judges and registrars.

# BOARD OF ELECTIONS BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	252,803 36,200 100,863 7,925	329,754 39,119 147,685 9,924
TOTAL	397,791	526, 482

POSITIONS 8 8

#### EMPLOYEE BENEFITS

#### ORGANIZATIONAL OBJECTIVES:

Accounts for the employer and employee contributions and other related expense for the County's self-funded health insurance program. Also, provides an employee health program funded through receipt from employee participation in the insurance program.

# EMPLOYEE BENEFITS BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	74,445 11,990 1,335,540 1,280	79,597 9,620 1,344,390 0
TOTAL	1,423,255	1,433,607

POSITIONS 4 4

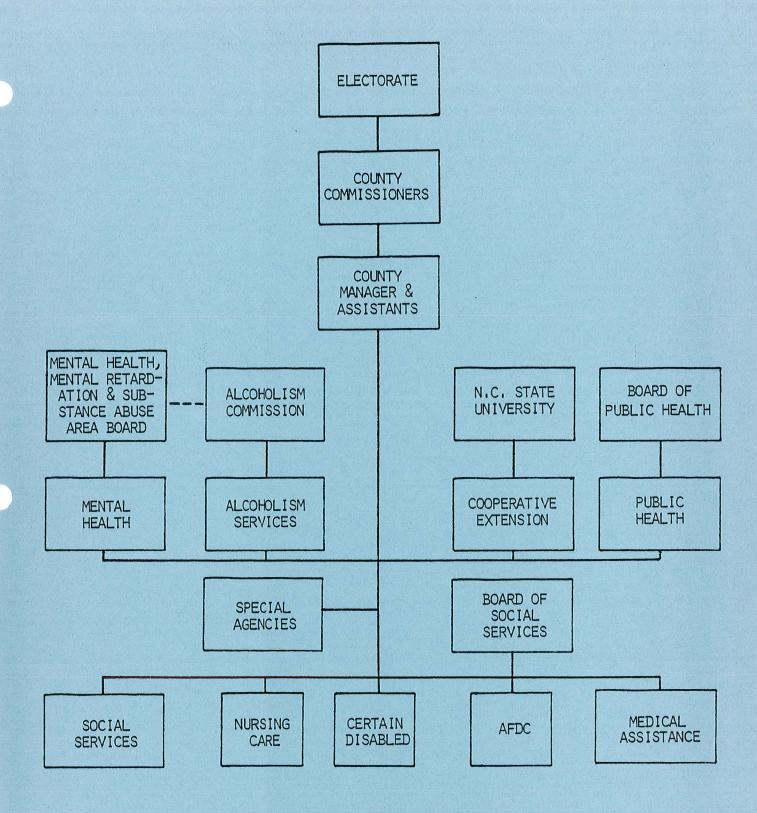
## REVENUE SHARING

# ORGANIZATIONAL OBJECTIVES:

Accounts for the receipt of funds received from the federal government under the state and Local Government Fiscal Assistance Act intended to return to local governments revenues that can be spent on the local level with relatively few restrictions.

# REVENUE SHARING BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Service Supplies Services Capital Outlay	ଉ ଏ 1,2ଉଡ,ଉଉଡ ଡ	ଡ ଡ 250,000 ଡ
TOTAL	1,200,000	250,000
POSITIONS	Ø	Ø



**HUMAN SERVICES** 

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF APPROPRIATIONS TO EXPENDITURES BY PURPOSE

GENERAL FUND	FY19 FINAL BUDGET	084-85 ACTUAL AND ESTIMATED	
нимам	SERVICE	: s	
SPECIAL AGENCIES COOPERATIVE EXTENSION PUBLIC HEALTH MENTAL HEALTH ALCOHOLISM SERVICES SOCIAL SERVICES NURSING CARE CERTAIN DISABLED AID TO FAMILIES WITH DEPENDENT	737,278 276,096 9,215,015 9,376,685 1,092,888 14,129,411 660,199 20,121	731,970 234,961 9,059,965 8,957,182 1,042,112 13,855,585 656,089	718,078 326,954 10,020,625 10,606,349 1,202,419 14,318,349 654,358 16,022
CHILDREN MEDICAL ASSISTANCE	1,668,030 1,630,420	1,627,692 1,429,399	1,616,294 1,487,663
TOTAL HUMAN SERVICES	38,8Ø6,143	37,609,585	40,967,111

#### SPECIAL AGENCIES

#### ORGANIZATIONAL OBJECTIVES:

The Special Agency section of the county budget appropriates funds to specific human services not addressed elsewhere in the budget. Funds are appropriated based on agency request and county need.

#### EMERGENCY LIFE SAVING:

Assists area fire and emergency services with convalescent calls and provides emergency ambulance and rescue service as requested.

YOUTH CARE, INC., YOUTH SERVICES BUREAU, YOUTH UNLIMITED, AND SOUTHEAST GREENSBORD COUNCIL ON CRIME AND DELINQUENCY PREVENTION: Provides specialized counciling, and guidance to the youth of Guilford County having problems during adolescence dealing with peers, parents, school and society in general. These youth programs concentrate on each individual problem in deciding which direction to take providing support and often times offering a group home through the teen years.

#### VOLUNTEERS TO THE COURTS:

Volunteers from both High Point and Greensboro are trained in aiding youth in trouble with the law for the first time. An alternative to jail, the volunteer provides a community work plan designed to meet specific needs of each client.

UNITED SERVICES TO OLDER ADULTS, HIGH POINT COUNCIL ON AGING: Provides direct services to older adults; basically a volunteer program established to coordinate needs and interests of the elderly citizen with those agencies providing services and opportunities. Also, placing older adults offering services to other residents of Guilford County.

#### GUILFORD NATIVE AMERICAN ASSOCIATION:

Expand the economic potiential of Indian men and women by increasing the opportunities for training and technical assistance through workshops and individual counceling.

#### COMMUNICATION CENTER FOR THE DEAF:

Acts as a referral service to match deaf community needs to community resources. Provides quality interpreting services to the deaf citizens of Guilford County.

#### GATE:

The Greensboro Agency Transportation Express provides safe, comfortable and reliable transportation for elderly and handicapped persons.

# DISPUTE SETTLEMENT CENTER:

Provides for out of court settlement for misdemeanor violations to relieve the court system of various community disputes.

# SPECIAL AGENCIES BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel	Ø	Ø
Supplies	Ø	Ø
Services	737,278	718,078
Capital Outlay	. 2	
TOTAL	737,278	718,078
POSITIONS	Ø	Ø

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET BY PROGRAM WITHIN THE DEPARTMENT FOR FISCAL YEAR 1985-86

SPECIAL AGENCIES	FY1	984-85	FY1985-86
	FINAL	ACTUAL AND	APPROVED
	BUDGET	ESTIMATED	BUDGET
PROGRAM/PROJECT:			
EMERGENCY LIFE SAVING YOUTH CARE, INC. YOUTH SERVICE BUREAU YOUTH UNLIMITED, INC. SOUTHEAST GREENSBORD COUNCIL ON CRIME PREVENTION AND	3,500 360,579 62,118 33,600	3,500 356,669 60,720 33,600	
DELINQUENCY  VOL TO COURTS - GREENSBORO  VOL TO COURTS - HIGH POINT  UNITED SERVICES FOR OLDER	22,409	22,409	34,409
	18,575	18,575	1,000
	7,874	7,874	1,000
ADULTS GUILFORD NATIVE AMERICAN	40, 300	40,300	45, 000
ASSOCIATION	32,000	32,000	20,000
COMMUNICATION CENTER FOR DEAF	59,433	59,433	59,433
G A T E	41,000	41,000	41,000
DISPUTE SETTLEMENT CENTER	22,500	22,500	30, ଉପର
OFFENDER AID & RESTORATION	13,390	13,390	ଡ
HIGH POINT SHELTER FOR WOMEN	20,000	20,000	ଡ
	737,278	731,970	718,078

# COOPERATIVE EXTENSION

#### ORGANIZATIONAL OBJECTIVES:

Provides educational programs and the findings of research to the citizens of the County in the areas of home economics, agriculture, 4H and youth development, community resource development, and environmental quality. This objective is being met through the cooperative efforts of the U.S. Department of Agriculture, North Carolina State University, and the Board of County Commissioners.

# COOPERATIVE EXTENSION DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services . Capital Outlay	187,086 10,100 77,500 1,410	3,200 9,750 271,504 42,500
TOTAL	276,096	326, 954

POSITIONS 15 \*Ø

<sup>\*</sup>Funds for Personnel Services for the Cooperative Extenstion department are budgeted and expended through a contractural agreement with the State of North Carolina.

#### PUBLIC HEALTH

#### ORGANIZATIONAL OBJECTIVES:

Provides public health services aimed at the prevention and control of diseases and health education. Operates a child health program which provides comprehensive care to medically indigent children from ages Ø through 17 with primary and preventive care by physicians, nurses, dentists, speech and hearing specialists, health educators, nutritionists, and social workers. Offers comprehensive family planning counseling and contraceptive services. Provides primary care to adults seeking to reduce the disability and costs associated with chronic and communicable diseases. Operates clinics providing chronic disease screening, immunizations and services concerned with orthepedic, eye, veneral disease, tuberculosis, cancer detection, glaucoma, diabetes, and hypertension.

# PUBLIC HEALTH DEPARTMENT BUDGET AND PERSONNEL SUMMARY

•	FY1984-95 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Human Service Assistance Capital Outlay	6,311,353 594,219 2,231,587 17,750 60,106	6,973,150 568,590 2,423,008 19,600 36,277
TOTAL	• •	10,020,625

POSITIONS 303 308

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET BY PROGRAM WITHIN THE DEPARTMENT FOR FISCAL YEAR 1985-86

PUBLIC HEALTH	FY1 FINAL BUDGET	ACTUAL AND	
PROGRAM/PROJECT:			
GENERAL HEALTH FAMILY PLANNING MATERNAL CHILD HEALTH HYPERTENSION TUBERCULOSIS ADULT HEALTH SERVICES PRENATAL WOMEN-INFANT-CHILDREN HOME HEALTH ORTHOPEDIC RISK REDUCTION NEUROLOGY REFUGEE HEALTH COMMUNITY ALTERNATIVE PROGRAM	3,785,225 986,116 3,009,623 35,096 86,624 416,629 256,328 286,405 117,405 15,182 59,032 11,000 22,742 127,608		1,132,760 3,540,775 43,988 66,405 497,011 293,305 307,645 1,128,959 10,182 0 18,127
TOTAL	9,215,015	9,059,965	10,020,625

#### MENTAL HEALTH

# ORGANIZATIONAL OBJECTIVES:

The Area Mental Health, Mental Retardation, and Substance Abuse Authority is, by law, a joint undertaking of Guilford County and the State Division of Mental Health Services Department of Human Resources. By state statute the Area Mental Health Program is mandated to include programs in the areas of General Mental Health, Mental Disorders, Mental Retardation, Alcoholism, Drug Dependence, and Mental Health Education. The programs must meet or exceed minimum standards. Standards are either set by direct general statute or prescribed by the Commission for Mental Health/Mental Retardation Services.

### MENTAL HEALTH DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies	5, 252, 868 498, Ø28	6,129,810 419,540
Services	3, 343, 425	3,704,094
Human Service Assistance Capital Outlay	105,599 176,765	339,680 13,225
TOTAL	9,376,685	10,606,349

POSITIONS 271 273

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET BY PROGRAM WITHIN THE DEPARTMENT FOR FISCAL YEAR 1985-86

والمراجع المراجع ا			
	FY1	984-85	FY1985-86
	FINAL	ACTUAL AND	APPROVED
MENTAL HEALTH	BUDGET	ESTIMATED	BUDGET
والمن والمن المناور ال	***************************************		
PROGRAM/PROJECT:			
GENERAL ADMINISTRATION	3,939,446	3,868,038	4,179,965
KENDALL CENTER	1,116,207	1,076,264	
GROUP HOMES .	974,078	971,352	1,277,425
H P PRESCHOOL ENRICHMENT	420,417	424,742	455, 216
DEVELOPMENTAL CENTER	276,178	254,344	265,291
INDUSTRIAL SERV - GREENSBORO	871,213	747,949	797,780
INDUSTRIAL SERV - H P	513,292	479, 122	608,606
EARLY INTERVENTION	195,081	173,390	220,834
TASC	123,355	123,355	123,355
ASSAULTIVE	769, 208	677,844	1,142,720
ALCOHOL & DRUG EDUCATION	6,382	4,581	2,321
PREVENTION & EDUCATION	94,342	94, 155	94,342
COMMUNITY ALTERNATIVES PROGRAM	77,486	62,044	
TOTAL =	9,376,685	8,957,180	10,606,349

## ALCOHOLISM SERVICES

## ORGANIZATIONAL OBJECTIVES:

Provides a comprehensive range of community alcohol services including evaluations, inpatient detoxification, residential care, outpatient detoxification, outpatient counseling, day treatment, and family counseling.

# ALCOHOLISM SERVICES BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Fersonnel Services Supplies Services Human Service Assistance	675,286 51,181 353,281 550	730,723 49,550 412,705 400
Capital Outlay	12,590	9,041
TOTAL	1,092,888	1,202,419

POSITIONS 36 36

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET BY PROGRAM WITHIN THE DEPARTMENT FOR FISCAL YEAR 1985-86

ALCOHOLISM SERVICES	FY1	.984-85	FY1985-86
	FINAL	ACTUAL AND	APPROVED
	BUDGET	ESTIMATED	BUDGET
PROGRAM/PROJECT:			
GENERAL ADMINISTRATION DETOXIFICATION ALCOHOL & DRUG EDUCATION .	395,801	378, 428	408,475
	574,297	539, 443	716,461
	122,790	124, 239	77,483
TOTAL	1,092,888	1,042,110	1,202,419

#### DEPARTMENT OF SOCIAL SERVICES

#### ORGANIZATIONAL OBJECTIVES:

Administers and provides a variety of social and financial services to eligible residents of the County as mandated and regulated by federal and state law. Provides financial assistance in the public assistance categories of aid to families with dependent children, food stamps, medical assistance, and special assistance to adults. Provides family supportive services in the areas of chore services, aid to the blind, children daycare, foster care, residential treatment for children, and group homes. Also provides mandated Title XX services such as adoption services, family planning, foster care, in home services, and protective services.

# DEPARTMENT OF SOCIAL SERVICES BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Human Service Assistance Capital Outlay	8,735,333 162,160 1,865,100 3,314,085 52,733	9, 140, 053 99, 900 2, 005, 236 3, 030, 125 43, 035
TOTAL	•	14,318,349

POSITIONS 448 436

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET BY PROGRAM WITHIN THE DEPARTMENT FOR FISCAL YEAR 1985-86

	FY1984-85		FY1985-86
	FINAL	ACTUAL AND	APFROVED
SOCIAL SERVICES	BUDGET	ESTIMATED	BUDGET
PROGRAM/PROJECT:			
GENERAL ADMINISTRATION	10,529,649	10,177,893	10,881,375
CHILD ABUSE	110,590	94,081	112,175
FAMILY PLANNING	2,000	1,365	•
FAMILY SUPPORTIVE SERVICES	2,749,263	2,724,652	2,479,740
COUNTY FINANCIAL ASSISTANCE	374,442	402,488	390,450
GROUP HOMES	182,206	184,139	170,070
INFORMATION & REFERRAL	40,397	40,690	43,282
FOOD & SHELTER FOR NEEDY	70,372	91,831	48,000
COMMUNITY ALTERNATIVES	70,500	138,448	191,257
	1 20 \$ 70 70 70 mm		
TOTAL	14, 129, 419	13,855,587	14,318,349
			, ,

## NURSING CARE

## ORGANIZATIONAL OBJECTIVES:

Provides subsidies to certain SS recipients and other disabled persons requiring residential care in nursing homes.

# NURSING CARE BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL	FY1985-86 APPROVED	
,	BUDGET	BUDGET	
Human Resources Assistance	660,199	654 <b>,</b> 358	
Personnel Services	Ø	Ø	
Supplies	Ø	Ø	
Services	Ø	Ø	
Capital Outlay	Ø	Q	
TOTAL	660,199	654,358	
POSITIONS	Ø	121	

# CERTAIN DISABLED

# ORGANIZATIONAL OBJECTIVES:

Provides subsidies to certain disabled persons living in their own homes.

# CERTAIN DISABLED BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Human Resources Assistance Personnel Services Supplies Services Capital Outlay	21,121 Ø Ø Ø Ø	16,022 0 0 0 0
TOTAL	21,121	16,022
POSITIONS	Ø	12)

## AID TO FAMILIES WITH DEPENDENT CHILDREN

## ORGANIZATIONAL OBJECTIVES:

POSITIONS

Provides for financial assistance in the form of money payments to certified and eligible needy children deprived of parental support or care by the death, desertion, or incapacity of a parent.

# AID TO FAMILIES WITH DEPENDENT CHILDREN BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Human Resources Assistance Personnel Services Supplies Services Capital Outlay	1,666,030 Ø 2,000 Ø Ø	1,616,294 Ø Ø Ø Ø
TOTAL.	1,668,030 ======	1,616,294

(2)

Ø

#### MEDICAL ASSISTANCE

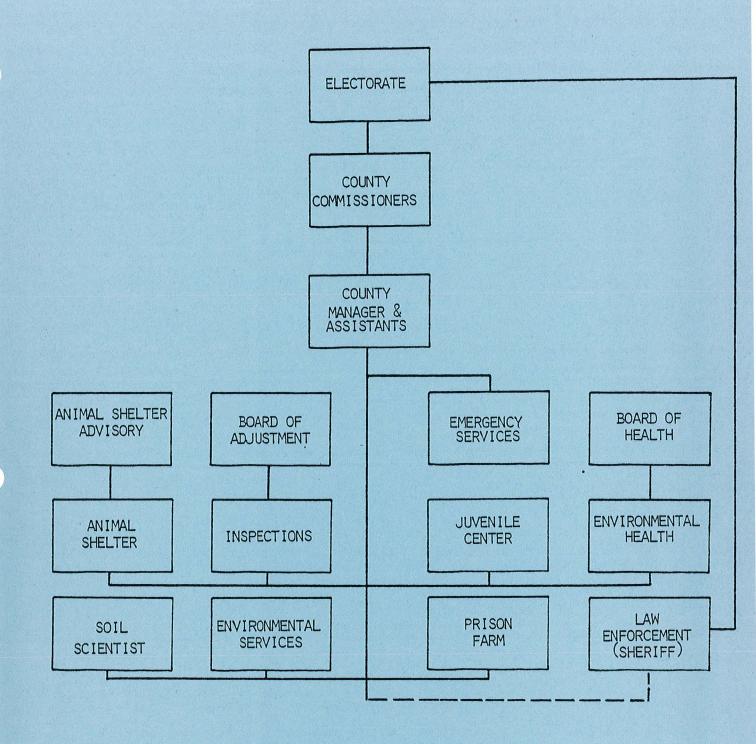
### ORGANIZATIONAL OBJECTIVES:

Provides for medical care and services for AFDC recipients, SS recipients, and the medically indigent who fit into the federal categories of aged, the disabled, the blind, or dependent children.

# MEDICAL ASSISTANCE BUDGET AND PERSONNEL SUMMARY

	FY1984—85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Human Resources Assistance Personnel Services Supplies Services Capital Outlay	1,630,420 0 0 0 0	1,487,663 Ø Ø Ø Ø
TOTAL	1,630,420	1,487,663

POSITIONS Ø Ø



PUBLIC SAFETY

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF APPROPRIATIONS TO EXPENDITURES BY PURPOSE

GENERAL FUND		FY19 FINAL BUDGET	984-85 ACTUAL AND ESTIMATED	FY1985-86 APPROVED BUDGET
	PUBL	. IC SAFE	T Y	
ENVIRONMENTAL HELATH EMERGENCY SERVICES JUVENILE CENTER INSPECTIONS SOIL SCIENTIST ENVIRONMENTAL SERVICES PRISON FARM LAW ENFORCEMENT ANIMAL SHELTER	·	730,610 3,121,534 417,731 518,661 105,455 132,048 968,444 7,455,384 198,269	680,903 3,022,357 417,410 523,245 97,129 128,818 913,818 7,225,001 173,071	758,971 3,072,915 404,909 615,804 111,893 86,247 757,072 8,125,280 206,651
TOTAL PUBLIC SAFETY		13,648,136	13,181,752	14,139,742

#### ENVIRONMENTAL HEALTH

#### ORGANIZATIONAL OBJECTIVES:

The division of Environmental Health serves the citizens by monitoring the physical factors of the environment which affect human health and safety. Local regulations govern the installation of septic tanks and refuse/garbage disposal methods. The division works with local and state agencies that have related functions in environmental health.

# ENVIRONMENTAL HEALTH BUDGET AND PERSONNEL SUMMARY

•	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	649, 955 4, 184 70, 441 6, 030	681,181 2,800 74,990 0
TOTAL	730,610	758, 971

POSITIONS 27 27

#### EMERGENCY SERVICES

#### ORGANIZATIONAL OBJECTIVES:

Administers basic and definitive life support at the scene of an accident or illness including the transportation of patients to a medical facility. Coordinates the activities and services of the volunteer fire stations. The department also has the responsibility for enforcing the County Fire Prevention Code in all applicable occupancies, conduct investigations of fires and explosions, plans review of new construction and industrial fire brigade training, and inspects schools, licensed foster care and rest homes. In July, 1984, the Fire Prevention Education program was reinstated and a program of instruction was developed to train high school students in the art of cardiopulmonary resuscitation (CPR).

## EMERGENCY SERVICES DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	2,247,841 94,935 477,078 301,680	2,395,735 85,450 465,330 126,400
TOTAL	3, 121, 534	3,072,915
POSITIONS	96	96

## JUVENILE CENTER

#### ORGANIZATIONAL OBJECTIVES:

POSITIONS

Provides temporary care for juvenile offenders between the ages of eight and eighteen until more permanent plans can be made for the child. The daily schedule includes planned work (room and building housekeeping, food preparation, and personal grooming) designed as a teaching activity, play and study. The school program is conducted on a concept rather than a unit basis, so the child will fit in at any time. Basic subjects are taught with emphasis on remedial reading.

# JUVENILE CENTER BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	307,445 22,518 87,493 275	326,834 22,000 55,175 900
TOTAL	417,731	404,909 

16

16

#### INSPECTIONS DEPARTMENT

## ORGANIZATIONAL OBJECTIVES:

Administers and enforces the County Zoning Ordinance and the North Carolina State Building Codes. Investigates zoning violations and makes building, electrical, and mechanical inspections in the unincorporated areas of the County.

# INSPECTIONS DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	406,079 12,670 98,545 1,367	529,029 2,600 80,800 3,375
TOTAL	518,661	615,804
POSITIONS	15	18

# SOIL SCIENTIST

## ORGANIZATIONAL OBJECTIVES:

Enforces the County Soil Erosion and Sedimentation Control Ordinance under the authority of N. C. General Statutes 113A and under the approval of the County Commissioners.

# SOIL SCIENTIST BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	86,810 865 16,140 1,640	98,513 350 12,330 700
TOTAL	105,455	111,893
POSITIONS	3	

## ENVIRONMENTAL SERVICES

## ORGANIZATIONAL OBJECTIVES:

Administers Guilford County's water and sewer extension program Tri-Governmental Solid Waste Disposal System and assists financially with Department of Transportation in the paving of rural roads.

## ENVIRONMENTAL SERVICES BUDGET AND PERSONNEL SUMMARY

FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
55,198 450 76,400 0	57,927 50 28,270 0
132,048	86,247
2	2
	FINAL BUDGET 55,198 450 76,400

#### PRISON FARM

#### ORGANIZATIONAL OBJECTIVES:

Provides local confinement for those prisoners convicted as first offenders, persons convicted of minor crimes and misdemeanors and considered minimum security risks. Also acts as a local confinement facility to house what is classified as state prisoners who have been convicted as felons and seving from 30 to 180 days. Produces and provides food for all County departments providing custodial and residential care. Provides a source of labor for other County departments including the maintenance of lawns and grounds for the County public schools.

## GUILFORD COUNTY PRISON FARM BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay	361,257 191,466 161,637 254,084	383,600 194,200 153,722 25,550
TOTAL	968, 444 ========	757,072

POSITIONS 19 19

#### LAW ENFORCEMENT

#### ORGANIZATIONAL OBJECTIVES:

Provides enforcement of criminal and civil law in the unincorporated areas of the County with the Sheriff being an elected official and chief law enforcement officer in the County. Provides routine patrol and investigation of crimes and complaints. Serves legal papers including all executions, levies upon property, claim and delivery attachments, garnish summons, civil complaints, notices, and orders. Supplies the courts with bailiffs to keep order and to transfer prisoners back and forth. Responds to complaints about animals and captures loose or wild animals. Operates two jail facilities for the confinement of persons held prior to trial, awaiting appeal, or serving a sentence locally.

#### LAW ENFORCEMENT DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Service Supplies Services Human Service Assistance Capital Outlay	5,099,055 451,557 1,434,722 4,400 465,650	5,742,005 476,390 1,584,245 4,500 318,140
TOTAL	7, 455, 384	8, 125, 280 =======

POSITIONS 243 251

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET BY PROGRAM WITHIN THE DEPARTMENT FOR FISCAL YEAR 1985-86

LAW ENFORCEMENT	FY1	984-85	FY1985-86
	FINAL	ACTUAL AND	APPROVED
	BUDGET	ESTIMATED	BUDGET
PROGRAM/PROJECT:			
GENERAL ADMINISTRATION CRIMINAL OPERATIONS SPECIAL SERVICES	1,018,779	973,278	1,119,024
	3,118,292	3,059,998	3,458,857
	3,318,313	3,191,725	3,547,399
TOTAL	7,455,384	7,225,001	8,125,280

#### ANIMAL SHELTER

#### ORGANIZATIONAL OBJECTIVES:

The Animal Shelter is responsible for providing care of lost and unwanted animals in Guilford County. The shelter is used and funded by the cities of Greensboro and High Point and Guilford County for the impoundment of animals found in violation of respective leash laws and ordinances.

The shelter staff provides assistance to the public by providing adoption counseling, promoting responsible pet ownership and helping to improve the quality of life for the animals at the shelter and in the community.

# ANIMAL SHELTER BUDGET AND PERSONNEL SUMMARY

	FY1984—85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Service Supplies Services Capital Outlay	107,068 24,740 52,696 13,765	113,809 25,860 66,532 450
TOTAL.	198,269	206,651

POSITIONS 7 7

#### INTERNAL SERVICES FUND

#### ORGANIZATIONAL OBJECTIVES:

The Internal Services Fund was created effective July 1, 1981, at the recommendation of the County's external auditors and implemented by the Finance Department. This fund accounts for the goods and services being provided by one County department for another department on a cost reimbursement basis. The separation of these service departments into a separate fund provides meaningful cost benefits reporting of the services actually being rendered and provides a basis for comparing the costs of obtaining the same

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR FISCAL YEAR 1985-86

INTERNAL SERVICES FUND	FY198 FINAL BUDGET	34-85 ACTUAL AND ESTIMATED	FY1985-86 APPROVED BUDGET
REVENUE:			
APPROPRIATED FUND BALANCE MISCELLANEOUS	ø 6,264,112	117,968 5,853,210	ø 6, 246, 243
TOTAL REVENUE	6,264,112	5,971,178	6,246,243
APPROPRIATIONS:			
PERSONNEL SERVICES SUPPLIES SERVICES CAPITAL OUTLAY DEPRECIATION	635,233 592,485 4,127,545 536,479 372,370	641,545 512,019 4,292,701 316,174 177,809	4,248,172
TOTAL APPROPRIATIONS	6,264,112	5,940,248	6,246,243
ENDING FUND BALANCE	2	30,930	Ø

# GUILFORD COUNTY, NORTH CAROLINA A COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR FISCAL YEAR 1985-86

INTERNAL SERVICES FUND	FY198	84-85	FY1985-86
	FINAL	ACTUAL AND	APPROVED
	BUDGET	ESTIMATED	BUDGET
BUILDINGS DATA PROCESSING GENERAL SERVICES FLEET OPERATIONS TELECOMMUNICATIONS	1,343,960	1,360,951	1,335,767
	2,839,939	2,763,886	2,797,609
	372,906	365,083	370,582
	507,307	446,533	541,785
	1,200,000	1,003,795	1,200,500
TOTAL	6,264,112	5,940,248	6, 246, 243

#### BUILDINGS

## ORGANIZATIONAL OBJECTIVES:

Manages and upkeeps all County-owned and some leased buildings and facilities including major maintenance, minor building expansions, and remodeling and renovations.

# BUILDINGS DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay Depreciation	44,857 301,250 987,163 1,430 9,260	90,477 208,120 1,029,460 0 7,710
TOTAL	1,343,960	1,335,767
POSITIONS	2	5

#### DATA PROCESSING

# ORGANIZATIONAL OBJECTIVES

Provides computer and microfilming services to various departments and agencies in the form of processing, storage, and the retrieval of information.

# DATA PROCESSING DEPARTMENT BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay Depreciation	467, 405 52, 460 2, 268, 115 37, 149 14, 810	589,314 59,200 2,130,695 2,700 15,700
TOTAL	2, 839, 939 ========	2,797,6Ø9
POSITIONS	19	19

## GENERAL SERVICES

# ORGANIZATIONAL OBJECTIVES:

Provides a centralized service of postage and mail distribution along with varied printing services.

# GENERAL SERVICES BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies Services Capital Outlay Depreciation	110,364 165,750 85,792 8,500 2,500	114,416 165,870 83,551 5,145 1,600
TOTAL	372,906	370,582
POSITIONS	7	7

51

### FLEET OPERATIONS

### ORGANIZATIONAL OBJECTIVES:

Consisting of the Motor Pool and Fuel Center, the Fleet Operations Department has been established to provide user departments a method by which to rent vehicles and also purchase gas when attending various meetings, seminars, etc., that are job related.

The Fleet Operations Department maintains each vehicle in the best possible condition and coordinates with departments in improving the availability of vehicles when the need arises.

# FLEET OPERATIONS BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Service Supplies Services Capital Outlay	12,607 72,525 195,375 131,000	13,535 72,350 215,100 145,000
Depreciation	95, 800	95, 800
TOTAL	507,307	541,785
POSITIONS	1	1

### TELECOMMUNICATIONS

## ORGANIZATIONAL OBJECTIVES:

Provides a centralized control and accounting for countywide telephone service including the lease purchase of all telephone sets and equipment.

# TELECOMMUNICATIONS BUDGET AND PERSONNEL SUMMARY

	FY1984-85 FINAL BUDGET	FY1985-86 APPROVED BUDGET
Personnel Services Supplies	ው 500	Ø 11,134
Services	591, 100	789,366
Capital Outlay Depreciation	358, 400 250, 000	135,000 265,000
pehi ectation		
TOTAL	1,200,000	1,200,500
	the set and set and the stock and the set and the	
POSITIONS	Ø	121

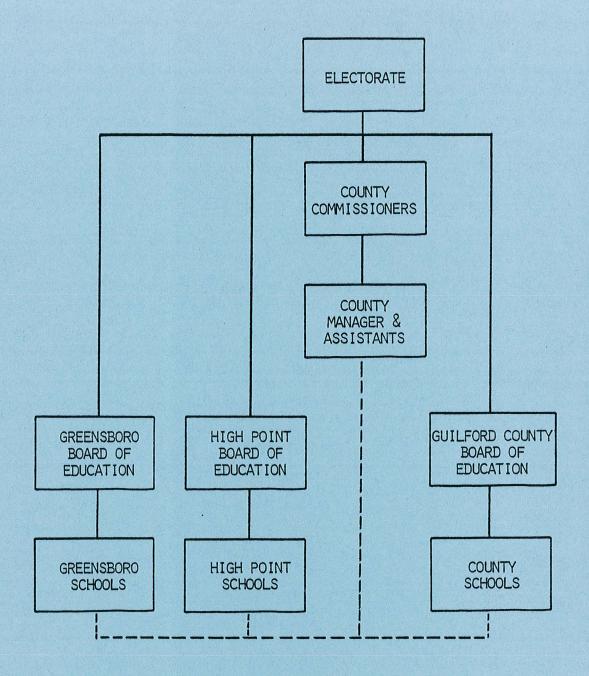
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### REVALUATION FUND

## ORGANIZATIONAL OBJECTIVES:

The Revaluation Fund is a special revenue fund established to finance the county's octennial reappraisal of real property. Each year between reappraisals, the county appropriates moneys to this fund, in as uniform amount as practicable, so that at the end of eight years, a sufficient amount would have been accumulated to finance the next reappraisal.

	FY198	FY1985-86	
REVALUATION FUND	FINAL BUDGET	ACTUAL AND ESTIMATED	
REVENUE:	anni anio seny anni anni anio anio anio anio anio anio	MAN AND THAN THAN THAN AND AND AND AND THAN AND AND THAN AND AND AND AND AND AND AND AND AND A	real plant value water made laker rean court word court made report values provi
APPROPRIATED FUND BALANCE PROPERTY TAX STATE SHARED REVENUE	65,000 69,799 3,601	124,668 69,838 3,683	338,930 200 0
LEVY TRANSFER FROM GENERAL FUND MISCELLANEOUS	0 161,600	Ø 171,232	200 129,600
TOTAL REVENUE	300, 000	369,421	468,930
APPROPRIATIONS:			
PERSONNEL SERVICES SERVICES	Ø 300,000	Ø 300, 000	338, 930 130, 000
TOTAL APPROPRIATIONS	ଅଷ୍ଡ, ପ୍ରସ	300, ଉପଦ	468,930
ENDING FUND BALANCE	Ø	69,421	Z



# PUBLIC EDUCATION

### PUBLIC EDUCATION

### ORGANIZATIONAL OBJECTIVES:

Even though the State assumes primary responsibility for financing, the General Assembly has delegated financial responsibility for certain areas of public education to the counties. Public Schools receive about 45% of Guilford County's entire budget. Thus, public education is a major concern for the Board of County Commissioners for two reasons: the importance to communities and the high cost, which the Commissioners must meet from county revenues.

North Carolina's approach to financing public schools differs in three respects from that of most other States. First, the basic financial support for the system comes from state rather than local revenues.

Second, state support is basically a flat grant to a school system based on the number of students enrolled and the general cost of operation.

Third, the local school board has no authority to levy taxes for the schools in each unit; the unit must rely upon the Board of County Commissioners for the tax levy.

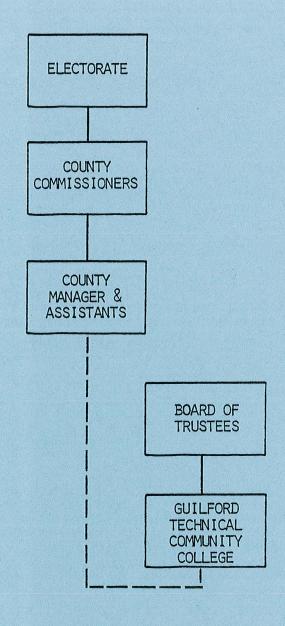
CURRENT OPERATING EXPENSE allocations on the county level is apportioned among the school units in the county according to the membership of each unit. These funds are to supplement the state's menimum level of support for operating the schools. In Guilford County approximately 70% of the Current Operating Expense allocations are derived from property tax. The remaining 30% comes from sources such as fees and sales tax.

The local government also contributes to SCHOOL CAPITAL OUTLAY, as a supplement to the state's contribution. These funds are derived mainly from property tax and authorized bonds that have been approved. The capital outlay allocation is used by the school units for land acquisition; school construction, renovations and alterations, equipment the purchase of activity buses.

SCHOOL CURRENT EXPENSE FUND	FY190 FINAL BUDGET	84-85 ACTUAL AND ESTIMATED	FY1985-86 APPROVED BUDGET		
REVENUE:			NEA AND THE THE THE PER THE PER THE		
APPROPRIATED FUND BALANCE PROPERTY TAX 1% SALES TAX STATE SHARED REVENUE . LEVY TRANSFER FROM	575,000 31,808,441 1,600,000 1,977,530	1,375,694 32,302,704 1,600,000 2,077,569	900,000 45,000 1,600,000 367,000		
GENERAL FUND MISCELLANEOUS	0 1,479,809	Ø 2, Ø49, 239	35,085,110 1,314,889		
TOTAL REVENUE	37,440,780	39, 405, 206	39,311,999		
APPROPRIATIONS - PER CAPITA ALLOCATION OF REVENUE:					
TOTAL REMITTANCE TO GREENSBORD SCHOOLS TOTAL REMITTANCE TO	15,021,300	15,021,300	15,746,028		
HIGH POINT SCHOOLS TOTAL REMITTANCE TO	5, 945, 040	5, 945, Ø4Ø	6,245,890		
COUNTY SCHOOLS - TOTAL APPROPRIATIONS	16,474,440 	16,474,440 	17,320,081 39,311,999		
ENDING FUND BALANCE	Ø	1,964,426			

	County	Greensboro	High Point	Total	
Projected-ADM 1985-86	23,534	21,395	8,487	53,416	
Percentage	.44058	.40054	.15888	1.00000	
1985-86 Distribution					County Funds Provided
Based on Projected ADM	23,534	21,395	8,487	53,416	Per Students
County Appropriations	\$ 17,320,081	\$ 15,746,028	\$ 6,245,890	\$39,311,999	\$735.96
Fines & Forfeitures	374,493	340,455	135,052	850,000	<u>15.91</u>
Total Funds	<u>\$ 17,694,574</u>	16,086,483	6,380,942	40,161,999	<u>\$751.87</u>
			Decrease in Nu	mber of Students	846
1984-85 Distribution					
Based on Projected ADM	23,876	21,770	8,616	54,262	
County Appropriations	\$ 16,474,440	\$ 15,021,300	<del>-</del>	\$37,440,780	\$690.00
Fines & Forfeitures	374,011	341,021	-	849,999	•
Total Funds	\$ 16,848,451		134,976		15.66
iotal runds	\$ 10,040,4JI	\$ 1J,30Z,3ZI	\$ 6,080,007	\$38,290,779	<u>\$705.66</u>
			Decrease In Nu	mber of Students	753
1983-84 Distribution					
Based on Projected ADM	23,848	22,355	8,812	55,015	
County Appropriations	\$ 9,319,820	\$ 8,736,310	-	\$21,500,000	\$390.80
Fines & Forfeitures	326,844	306,380	120,776	754,000	13.71
Total Funds	\$ 9,646,664	\$ 9,042,690	\$ 3,564,646	\$22,254,000	\$404.5 <u>1</u>
Total runus	Ψ 2,040,004	Ψ 2,042,020		mber of Students	
			Decrease in Na	MDCI OI DEGGENES	
1982-83 Distribution				•	•
Based on Projected ADM	23,904	22,985	9,024	55,913	
County Appropriations	\$ 8,550,400	\$ 8,221,800		\$20,000,000	\$357.70
Fines & Forfeitures	322,350	309,962	121,688	754,000	13.48
Total Funds	\$ 8,872,750	\$ 8,531,762		\$20,745,000	\$371.18
				mber of Students	
					•
1981-82 Distribution					
Based on Projected ADM	24,984	23,665	9,348	57,997	
County Appropriations	\$ 7,794,089		\$ 2,916,225	\$18,092,969	\$311.96
Fines & Forfeitures	301,546	285,628	112,826	700,000	12.07
Total Funds	\$ 8,095,635	\$ 7,668,283	\$ 3,029,051	\$18,792,969	<u>\$324.03</u>
	,		Decrease in Nu	mber of Students	327

	FY198	FY1985-86	
SCHOOL CAPITAL OUTLAY FUND	FINAL BUDGET	ACTUAL AND ESTIMATED	APPROVED BUDGET
REVENUE:	mager name augus augus salas sa	na uma carp are that had their que and their 1649 1640 1641 had had had	to majo cuch dead des dead ords cred traps cour accer acce acces acces acces
APPROPRIATED FUND BALANCE	(4,558,597)	(3,972,659)	329,000
PROPERTY TAX	2,884,696	2,927,076	3,000
1% SALES TAX	50,000	50,000	50,000
1/2% SALES TAX	1,700,000	1,921,858	2,000,000
STATE SHARED REVENUE	145,304	155,219	Z)
LEVY TRANSFER FROM	- · · · · · · · · · · · · · · · · · · ·	<b></b>	_
GENERAL FUND	Q1	Ø	2,117,300
APPROPRIATIONS FROM OTHER			Ø
FUNDS	366,000	366 <b>,</b> 000	121
BONDS	10,750,000	10,750,000	Ø
MISCELLANEOUS	328,900	350,217	700
TOTAL REVENUE	11,666,303	12,547,711	4,500,000
APPROPRIATIONS:			
GREENSBORO SCHOOLS	3,897,964	2,235,840	2,157,624
HIGH POINT SCHOOLS	2,153,506	726,789	360,022
COUNTY SCHOOLS	4,684,799	2,277,957	1,382,354
GTCC	930,034	576,042	600, ଏପଡ
TOTAL APPROPRIATIONS	11,666,303	5,816,628	4,500,000
ENDING FUND BALANCE	0	6,731,083	2



# COMMUNITY COLLEGE

### COMMUNITY COLLEGE

### ORGANIZATIONAL OBJECTIVES:

Advanced professional, technical, and vocational training beyond the high school is proveded at the Guilford Technical Community College. The Community College operates under the direction fo the Department of Community Colleges of the State Board of Education and a 12-member Board of Trustees, composed of Guilford County residents. Four trustees are appointed by the local boards of education, four by the Board of County Commissioners, and four by the Governor. Trustees, who serve for staggered eight-year terms, employ the Community College's president and teaching and administrative staffs. These appointments are subject to the approval of the State Board of Education.

State and federal sources provide 85% of the support of the cummunity college. County responsibility — the remaining 15% — is primarily for expenses related to acquisition, maintenance, and operation of the physical plant.

	FY19	FY1985-86	
SCHOOL - GUILFORD TECHINAL COMMUNITY COLLEGE	FINAL BUDGET	ACTUAL AND ESTIMATED	APPROVED BUDGET
	gayar ngani ngang ngang mang Milah atahi Albir Albir Albir angga pamak hasan tamat k		
REVENUE:			
APPROPRIATED FUND BALANCE PROPERTY TAX 1% SALES TAX	36,000 1,640,502 200,000	97,463 1,669,887 200,000	50,000 2,500 200,000
STATE SHARED REVENUE ' LEVY TRANSFER FROM	83,493	88,396	Ø
GENERAL FUND MISCELLANEOUS	0 29,000	Ø 55,628	1,976,500 11,000
TOTAL REVENUE	1,988,995	2,111,374	2,240,000
APPROPRIATIONS:			
TOTAL REMITTANCE TO GUILFORD TECHNICAL COMMUNITY COLLEGE	1,988,995	1,958,000	2,240,000
TOTAL APPROPRIATIONS	1,988,995	1,958,000	2,240,000
ENDING FUND BALANCE	Q	153, 374	Ø

## DEBT SERVICE FUND

### ORGANIZATIONAL OBJECTIVES:

The Debt Service Fund accounts for the payment of principal and interest on bond indebtedness for the county, including general obligation bonds and notes for the public schools, Guilford Technical Community College, and countywide capital projects.

	FY19	FY1984-85		
DEBT SEVICE FUND	FINAL BUDGET	ACTUAL AND ESTIMATED	APPROVED BUDGET	
REVENUE:				
APPROPRIATED FUND BALANCE PROPERTY TAX  1% SALES TAX STATE AND FEDERAL AID STATE SHARED REVENUE LEVY TRANSFER FROM	2,000,000 5,633,752 1,450,000 29,017 289,031	3,240,778 5,720,800 1,450,000 29,017 302,545	4,600,000 11,000 1,450,000 29,017	
GENERAL FUND  APPROPRIATIONS FROM OTHER  FUNDS  MISCELLANEOUS	0 2,720,100 496,200	0 2,720,100 1,563,273	2,805,783 0 982,200	
TOTAL REVENUE	~	15, 026, 513	9,878,000	
APPROPRIATIONS:	الله الدور الواحد الله الله الله الله الله الله الله الل			
BOND PRINCIPAL BOND INTEREST COMMISSION TO PAYING AGENTS LEGAL SERVICES & MISC EXPENSE	4,375,000 5,438,113 29,887 2,775,100	3,125,000 3,733,761 9,901 2,721,642	5,070,000 4,793,950 13,950 100	
TOTAL APPROPRIATIONS	12,618,100	9,590,304	9,878,000	
ENDING FUND BALANCE	Ø	5,436,209	2	

CLASS CODE	DEPARTMENT/ITEM	QUANTITY	AMOUNT BUDGETED	DEPARTMENT TOTAL
	ADMINISTRATION			
AAY-0531 AEA-0531 AEB-0531	MISCELLANEOUS CALCULATOR LATERAL FILES, 3-DRAWER W/LOCK CHAIR, SECRETARIAL MICROFICHE READER	1 2 1 1	3, 274 225 600 450 361	
	·			4,910
	TAX			
AGA- <b>0</b> 531	BOOK BINDERS CHAIRS, EXECUTIVE CHAIRS, SECRETARIAL COPIER HANGING FILE SYSTEM (FOR TAX MAPS) LATERAL FILE CABINET, 2-DRAWER	3 4 10 1 1	2,100 944 2,360 6,000 1,900	
	LATERAL SHELF FILES	6	3,780	
AGB- <b>0</b> 531	TYPEWRITER CHAIRS, SECRETARIAL ELECTRIC DATE AND TIME MACHINE	1 4 1	800 944 393	
				19,510
	SYSTEMS AND PROGRAMMING			
AHA-0531	ERGONOMETRIC FURNITURE		21,600	
				21,600
	LEGAL			
AJA-0531	CHAIR, EXECUTIVE CREDENZA, W/BOOKCASE DESK, EXECUTIVE	2 1 1	500 825 425	
AJB-0531	CHAIR, EXECUTIVE DESK, 60 X 36 DESKS, SECRETARIAL DICTAPHONE LATERAL FILE CABINETS TYPEWRITERS WORK TABLE, 72 X 36	1 2 1 2 2 2	257 354 740 300 1,018 1,600 265	
				6, 284

CLASS CODE	DEPARTMENT/ITEM	QUANTITY	AMOUNT BUDGETED	DEPARTMENT TOTAL
	FINANCE			
	1 AIGHAGE			
AKA-0531	FILE CABINETS, 4-DRAWER	2	1,000	
			•	1,000
	PURCHASING			
ALD-0531	CHAIRS, EXECUTIVE	2 3	500 750	
	CHAIRS, SECRETARIAL	S	/ <b>טוב</b> /	
				1,250
	REGISTER OF DEEDS			
AMA-0531	MICROFILM APERTURE STORAGE CABINET	1	250	
VII.I. 4445	MICROFILM PLAT READER/PRINTER	1	15,000	
			•	15, 250
	EMERGENCY SERVICES			
HNR-6271	DESK, SECRETARIAL FILMS, 16MM	i	500 800	
	MULTIPLE GAS INDICATOR	1	500	
	PROJECTOR, 16MM	1	700	
	RADIOS, PORTABLE	3	5, 400	
AND-0531		3	1,500	
	MAPS	2	400	•
	MULTI-FREQUENCY BASE STATION STATION IDENTIFIER	1	20,000 800	
OND-9531	AMBULANCE, COMPLETE (CAB, CHASSIS, BODY)	1	45,000	
HIN 0001	CAB AND CHASSIS	1	14,000	
	TRUCK, SUBURBAN TYPE	1	15,000	
	UNIT CHANGEOVER	1	6,000	
ANZ-0531	INFANT MANIKINS	6	2,100	
	RECORDING MANIKINS	12	12,000	
ALT-0531	HYDRAULIC FLOOR JACK, 5 1/2 TONS SAND BLASTING POT	1 1	1,000 700	
	SHIP BEHSITING FOR	1	100	بدخضج منصمات کان کا پیشر پیر
				126, 400
	FACILITIES			
APB-0531	AIR-CONDITIONING UNITS, PORTABLE	2	3,500	
			-	3, 500

CLASS CODE	DEPARTMENT/ITEM	QUANTITY	AMOUNT BUDGETED	DEPARTMENT TOTAL
	COOPERATIVE EXTENSION			
AQA-0531	CHAIRS, ARM CHAIRS, EXECUTIVE	5 5	508 500	
				1,000
	JUVENILE DETENTION .			
ASA-0531	MICROWAVE OVEN TAPE RECORDER	1 1	500 400	
				900
	PLANNING AND DEVELOPMENT			
ATH-0531	CHAIRS, EXECUTIVE DOLLY FOR VIDEO CAMERA EQUIPMENT RADIO, TWO-WAY CHAIRS, SECRETARIAL DESKS, SINGLE PEDESTAL RADIOS, TWO-WAY	2 1 1 3 3 3	1,000 200 700 615 660 2,100	
			•	5,275
	PERSONNEL			
	DOUBLE AND SINGLE FACED LATERAL FILING SECTIONS PLUS DELIVERY AND INSTALLATION PORTABLE 5" COLOR VIDEO MONITOR	<u> </u>	2,777 375	
				3, 152
	PRISON FARM			_
	FEED BINS DEEP FAT COOKER HARROW, CUT-A-WAY LAWNMOWERS, HEAVY DUTY MONER, WOODS, L59 MOWING TRACTOR, W/L59 WOODS MOWER RANGE COOK STOVE	3 1 1 4 1 1	3,800 1,000 6,500 2,000 750 7,500 4,000	
				25,550

CLASS CODE	DEPARTMENT/ITEM	QUANTITY	AMOUNT BUDGETED	DEPARTMENT TOTAL
CEHSS COVE	DEPARTMENT/ITEM	COMMITT	DONOCIED	TOTAL
	ELECTIONS			
PC0-0531	CHAIRS FOR DESK	8	3,504	
DOM 6001	CREDENZA	1	515	
	DESK, SECRETARIAL	1	475	
	FILING CABINET, LATERAL	4	1,380	
	TYPEWRITERS	2	1,500	
	VOTING DEVICES	10	2,550	
	•		•	
				9, 924
	LAW ENFORCEMENT			
DA2-0531	CHAIR	1	300	
DAA-0531	REMOTE RADIO SYSTEM RECEIVER STATION	1	7,500	
	TYPEWRITER	1	800	
DAB- <b>0</b> 531	CHAIRS, EXECUTIVE	2	600	
DAC-0531	FILMS, 16MM, FOR COMMUNITY WATCH	5	1,000	
	FILM PROJECTOR, 16MM	i	700	
	TYPEWRITER	1	800	
	VCR 19" COLOR MONITOR	1	300	
	VIDEOCASSETTE RECORDER DECK	1	600	
DBA- <b>05</b> 31	AUTO, EIGHT CYLINDER, POLICE PACKAGE	18	225, 000	
	CHAIR, EXECUTIVE	1	300	
	MOBILE RADIO AND SIREN COMBINATION,	1	2,300	
	8-CHANNEL	1	2, 300 800	
	TYPEWRITER SHOTGUN WITH VEHICLE CASE	1	350	
1720-0571	AUTO, EIGHT CYLINDER, POLICE PACKAGE	i	12,500	
	CHAIRS, EXECUTIVE	6	1,800	•
DON COOL	FILE CABINET, LEGAL SIZE	ī	275	
	PAGERS, ELECTRONIC	4	1, 320	
	PARTITIONS, PRIVACY/SOUND BAFFLE	10	3,200	
	SHOTGUN WITH VEHICLE CASE	5	1,750	
	SOUND SENSOR AND INTERFACE ADAPTER	1	295	
DCC-0531	EVIDENCE CONTROL SAFE	1	340	
	PAGER, ELECTRONIC	1	330	
	ROLLER RACK ASSEMBLY FOR PRINT PROCESSOR	1	720	
	SHOTGUN WITH VEHICLE CASE	1	350	
	TYPEWRITER	1	800	
	VAN, SIX CYLINDER, NON-POLICE PACKAGE	1	13,000	

CLASS CODE	DEPARTMENT/ITEM	QUANTITY	AMOUNT BUDGETED	DEPARTMENT TOTAL
	LAW ENFORCEMENT (CONTINUED)			
DCD-0531	TYPEWRITER	1	880	
DDA-0531	VAN, WINDOW, 12-PASSENGER	1	14,000	
DFA-0531	DRYER, CLOTHES, HEAVY DUTY	1	350	
	FRYER, DEEP FAT	1	1,500	
	OVEN, CONVECTION	1	7,000	
	RACK/CART, MOBILE	1	350	
	RADIO SYSTEM, INTERNAL, LOW POWER	1	12,000	
	TIME CLOCK	1	350 800	
	TYPEWRITER	1		
	VIDECON CAMERA TUBES, LOW LIGHT	3 1	1, 200 450	
DCD 4571	WASHER, CLOTHES, HEAVY DUTY FLOOR CLEANING MACHINE, INDUSTRIAL	1	988	
1000-410	WATER FOUNTAIN	1	500	
			-	318, 140
	ANIMAL SHELTER			
DJA- <b>0</b> 531	WASHING MACHINE	1	450	
				450
	PUBLIC HEALTH			
251-0531	DESK AND CHAIR, SECRETARIAL	1	425	
	TYPEWRITER	1	450	
	DESK, NURSE STATION	1	275	
278-0531	CABINETS, HANGING	9	2,250	
	CABINETS, TREATMENT	7	2,912	
	CHAIRS, EXECUTIVE	5	1,135	
	CHAIRS FOR WAITING ROOM	~~~	3,000	
	DESKS, SECRETARIAL	2 3	740 735	
	DESKS, 42 X 30	4	1,060	
	DESKS, 52 X 30 KITCHEN COUNTERS	4	1,200	
	SHELVES, LIBRARY	T	1,250	
	SHELVES, PHARMACY		2,000	
	SHELVES, WALL MOUNTED	4	1,200	
	TABLES, EXAM	7	5, 180	
	TABLES, WITH DRAWERS	3	735	
28J- <b>0</b> 531	SECRETARIAL DESK AND CHAIR	i	420	

CLASS CODE	DEPARTMENT/ITEM	QUANTITY	AMOUNT BUDGETED	DEPARTMENT TOTAL
	PUBLIC HEALTH (CONTINUED)			
	STETHOSCOPE	1	500	
	FILM, 16MM	1	6 <b>00</b> 227	
531-8231	CHAIR, EXECUTIVE	1 1	567 688	
	DESK, EXECUTIVE FILES, OPEN SHELF	1	2, 163	
	TYPEWRITER	1	639	
227_0521		1	1,450	
	TYPEWRITER, WHEELFWRITER INCUBATOR, SMALL	5	800	
<b>∂</b> 2C_6731	PH METER	1	1,000	
	PIPET WASHER/DRYER	i	520	
	ROTATOR	i	220	
356-0531	DESKS, "LITTLE ALMA"	ş	400	
200 6221	TYPEWRITERS	1	800	
359-0531	FILM, 16NM	i	500	
463 6601	OVERHEAD PROJECTOR	ī	650	
	TRANSPARENCY SUPPLY KIT	1	250	
			-	<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>
				36, 277
	MENTAL HEALTH			
50A-6531	CHAIRS, SECRETARIAL	2	700	
	CHAIRS, W/ARMS	2	600	
	PROJECTOR, AUDIO VIEWER	1	550	
	PROJECTOR, OVERHEAD	1	249	
540-0531	CHAIR, EXECUTIVE	1	291	
	DESK, EXECUTIVE	1	465	
554-0531	STORAGE BED ENSEMBLES	6	1,920	•
565 <del>-0</del> 531	RECLINER	1	250	
568-0531		1	200	
	DESK, 42 X 26	1	296	
	DICTATING MACHINE	1	204	
			•	5, 725
	ALCOHOLISM SERVICES			
	UPPRINTENL OFIATORA			
470-0531	CHAIR, EXECUTIVE	1	206	
	HOBART MIXER, 20 QUART	1	1,500	
	ICE MAKER	i	1,500	
	MICROFILM READER/PRINTER	1	5,835	
			•	9,041

SOCIAL SERVICES   T00-0531   CHAIRS, ERSONOMIC	CLASS CODE	DEPARTMENT/ITEM	QUANTITY	AMOUNT BUDGETED	DEPARTMENT TOTAL
DESK, SECRETARIAL 1 475 FILE, LATERRI, 5-DRAMER 1 550  702-0531 COLOR MOINTOR 1 440 MARKING BORD 1 475 PROJECTOR, SLIDE 1 375  707-0531 STORAGE SHELVES 4 1,100 724-0531 CHAIRS, EXECUTIVE 6 1,400 DESK, CLERICAL 2 950 779-0531 PALLET JACKS 3 1,200  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  GENERAL SERVICES  ALA-0531 CHAIR DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 11,000  145,000		SOCIAL SERVICES			
FILE, LATERAL, 5-DRAWER 1 558  702-0531 COLOR MONITOR 1 410 MARKING BOARD 1 475 PROJECTOR, FILM 1 1,000 PROJECTOR, SLIDE 1 375  707-0531 STORAGE SHELVES 4 1,100 724-0531 CHAIRS, EXECUTIVE 6 1,400 DESK, CLERICAL 2 950 779-0531 PRILET JACKS 3 1,200  RAR-0531 CHAIR, OPERATOR CHAIR 1 358 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CABINETS 2 1,400 GENERAL SERVICES  ALA-0531 CHAIR SERVICES  ALA-0531 CHAIR, OPERATOR CHAIR 1 475 TAPE CABINETS 2 1,400 TAPE CABINETS 2 1,400 SENERAL SERVICES  ALA-0531 CHAIR SERVICES  ALA-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000  145,000	700-0531	*			
782-0531 COLOR MONITOR 1 418 MARKING BOARD 1 475 PROJECTOR, SLIDE 1 1,000 PROJECTOR, SLIDE 1 375 787-0531 STORAGE SHELVES 4 1,100 724-0531 CHAIRS, EXECUTIVE 6 1,400 DESK, CLERICAL 2 950 779-0531 PALLET JACKS 3 1,200  8,9335  INTERNAL SERVICES: DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  CHAIR SERVICES  ALA-0531 CHAIR SER					
MARKING BOARD PROJECTOR, FILM PROJECTOR, FILM PROJECTOR, SLIDE 1 1,000 PROJECTOR, SLIDE 1 375 787-0531 STORAGE SHELVES 4 1,100 T24-0531 CHAIRS, EXECUTIVE DESK, CLERICAL 2 950 779-0531 PALLET JACKS 3 1,200  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR DESK, SECRETARIAL 1 475 TAPE CADDY 1 475  GENERAL SERVICES  ALA-0531 CHAIR, OPERATOR CHAIR ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR  ALK-0531 AUTOMOBILES, 4-000R, SEDANS STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000	792_0571				
PROJECTOR, FILM PROJECTOR, SLIDE 1 375 787-0531 STORAGE SHELVES 4 1,100 724-0531 CHAIRS, EXECUTIVE 6 1,400 DESK, CLERICAL 2 950 779-0531 PALLET JACKS 3 1,200  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CADDY 1 475  GENERAL SERVICES  ALA-0531 CHAIR DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 RUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION HAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 11,000  145,000	\0C_0791				
PROJECTOR, SLIDE 1 375 707-0531 STORAGE SHELVES 4 1,100 724-0531 CHAIRS, EXECUTIVE 6 1,400 DESK, CLERICAL 2 950 779-0531 PRILET JACKS 3 1,200  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  GENERAL SERVICES  ALA-0531 CHAIR DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION MAGON, 5-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000					
724-0531 CHAIRS, EXECUTIVE DESK, CLERICAL 2 950 779-0531 PALLET JACKS 3 1,200  8,935  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, DPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  CLAIR DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		•		•	
DESK, CLERICAL 2 950 PALLET JACKS 3 1,200  R, 935  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  CLAIR, OPERATOR CHAIR 1 475 TAPE CADDY 1 475  CA, 700  GENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000			4	1,100	
779-0531 PALLET JACKS 3 1,200  8,935  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  CA,700  GENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000	724-0531	· · · · · · · · · · · · · · · · · · ·		•	
8,935  INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR	778 AP31	·			
INTERNAL SERVICES:  DATA PROCESSING  ARA-0531 CHAIR, DPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  CAPE CADDY 1 475  CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000	779-0531	PALLET JACKS	3	1,200	
DATA PROCESSING  ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1,400 TAPE CADDY 1 475  GENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000					8, 935
ARA-0531 CHAIR, OPERATOR CHAIR 1 350 DESK, SECRETARIAL 1 475 TAPE CABINETS 2 1, 400 TAPE CADDY 1 475  CA, 700  GENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		INTERNAL SERVICES:			
DESK, SECRETARIAL TAPE CABINETS TAPE CADDY 1 475  TAPE CADDY 1 475  2,700  SENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		DATA PROCESSING			
DESK, SECRETARIAL TAPE CABINETS TAPE CADDY 1 475  TAPE CADDY 1 475  2,700  SENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000	ARA-0531	CHAIR. OPERATOR CHAIR	1	350	
TAPE CADDY 1 475  GENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		•	1	475	
### 2,700  GENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		TAPE CABINETS	2		
GENERAL SERVICES  ALA-0531 CHAIN DELIVERY AND STACKER 1 2,500 ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		TAPE CADDY	1	475 -	
ALA-0531 CHAIN DELIVERY AND STACKER ENVELOPE FEEDER AND DELIVERY CONVEYOR  5,145  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS STATION WAGON, 6-PASSENGER VAN, 12-PASSENGER  1 14,000  145,000					2,700
ENVELOPE FEEDER AND DELIVERY CONVEYOR 1 2,645  5,145  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		GENERAL SERVICES			
5,145  MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000	ALA-0531			•	÷
MOTOR POOL  ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000		ENVELOPE FEEDER HIND DELIVER! CONVETOR		C 070	
ALK-0531 AUTOMOBILES, 4-DOOR, SEDANS 12 120,000 STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000 145,000					5, 145
STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000  145,000		MOTOR POOL			
STATION WAGON, 6-PASSENGER 1 11,000 VAN, 12-PASSENGER 1 14,000  145,000	ALK-0531	AUTOMOBILES, 4-DOOR, SEDANS	12	120,000	
145, 000			i	•	
·		VAN, 12-PASSENGER	1	14,000	
TOTAL CAPITAL OUTLAY \$776,918				•	145,000
		TOTAL CAPITAL OUTLAY		_	\$776, 918