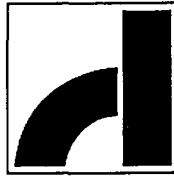


# GUILFORD COUNTY NORTH CAROLINA



Bicentennial Greenway, Jamestown

# ANNUAL BUDGET Fiscal Year 2002-2003



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Guilford County  
North Carolina**

For the Fiscal Year Beginning

**July 1, 2001**

*Annika Brewer*

President

*Jeffrey R. Emer*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Guilford County for its annual budget for the fiscal year beginning July 1, 2001.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



# TABLE OF CONTENTS

## COUNTY MANAGER'S LETTER OF TRANSMITTAL

### INTRODUCTION

County Manager's Budget Message . . . . .	1
Changes in the Recommended Budget . . . . .	4
Budget Highlights . . . . .	5
About Guilford County . . . . .	9
2002-2003 Budget Ordinance . . . . .	10
Organizational Chart . . . . .	20
Budget Calendar . . . . .	21
The Budget/Amendment Process . . . . .	23

### SCHEDULES & SUMMARIES

"Where the Money Goes" . . . . .	27
"Where the Money Comes From" . . . . .	28
Analysis of Property Valuations . . . . .	29
Comparative Summary of Tax Rates . . . . .	30
Budget Summary by Fund . . . . .	32
Summary of Appropriations & Revenues - All Funds . . . . .	38
Analysis of Departmental Budgets . . . . .	42
Analysis of Revenues by Source . . . . .	44
Schedule I - Approved Operating Budget - By Fund . . . . .	51
Schedule II - Tax Rates & Appropriations . . . . .	52
Schedule III - Summary of Countywide Funds - By Revenues & Appropriations . . . . .	54
Schedule III-A - General Fund . . . . .	55
Schedule III-B - School Capital Outlay Fund . . . . .	56
Schedule IV - Internal Services Fund . . . . .	57
Summary of Changes in Fund Balance . . . . .	58
Historical Analysis of the Use of Fund Balance (General Fund) . . . . .	59
Position Analysis by Department . . . . .	60

### POLICY & EXECUTIVE MANAGEMENT

Comparative Analysis of Departmental Budgets . . . . .	61
County Commissioners . . . . .	62
County Administration . . . . .	63
County Attorney . . . . .	66
Clerk to the Board . . . . .	67
Internal Audit . . . . .	68

### ADMINISTRATIVE SUPPORT

Comparative Analysis of Departmental Budgets . . . . .	69
Budget Management & Evaluation . . . . .	70
Finance Department . . . . .	71
Purchasing Department . . . . .	72
Facilities . . . . .	73

# TABLE OF CONTENTS

Property Management . . . . .	78
Information Services . . . . .	81
Human Resources . . . . .	87
Fleet/Parking . . . . .	91
Debt Service - County . . . . .	92

## **GENERAL GOVERNMENT**

Comparative Analysis of Departmental Budgets . . . . .	93
Tax Department . . . . .	94
Register of Deeds . . . . .	95
Board of Elections . . . . .	96

## **HUMAN SERVICES**

Comparative Analysis of Departmental Budgets . . . . .	97
Public Health . . . . .	98
Mental Health . . . . .	103
Coordinated Services . . . . .	108
Social Services . . . . .	109
Child Support Enforcement . . . . .	114
Transportation - Human Services . . . . .	115
Special Assistance to Adults . . . . .	116
Temporary Assistance for Needy Families . . . . .	117
Medical Assistance . . . . .	118

## **PUBLIC SAFETY**

Comparative Analysis of Departmental Budgets . . . . .	119
Emergency Services . . . . .	120
Juvenile Detention Center . . . . .	128
Other Protection . . . . .	131
Law Enforcement . . . . .	136
Animal Services . . . . .	144
Security . . . . .	147
Fire Protection Districts . . . . .	148

## **COMMUNITY DEVELOPMENT**

Comparative Analysis of Departmental Budgets . . . . .	173
Cooperative Extension . . . . .	174
Planning & Development . . . . .	175
Inspections . . . . .	179
Soil & Water Conservation . . . . .	180
Geographic Information System . . . . .	181
Capital Outlay . . . . .	182
Solid Waste . . . . .	183
Culture/Recreation . . . . .	184
Economic Development . . . . .	185

# TABLE OF CONTENTS

## **EDUCATION**

Comparative Analysis of Departmental Budgets . . . . .	189
Education . . . . .	190
Guilford County Schools - Current Expense . . . . .	191
Guilford Technical Community College - Current Expense . . . . .	192
School Capital Outlay . . . . .	193
Debt Service - Schools . . . . .	194

## **INTERNAL SERVICES FUND**

Comparative Analysis of Departmental Budgets . . . . .	195
Risk Management . . . . .	196
Employee Health Care . . . . .	201

## **OTHER FUNDS**

Law Enforcement Separation Fund . . . . .	203
911 Telephone System . . . . .	204
Room Occupancy & Tourism Development Tax Fund . . . . .	207
County Building Construction Fund . . . . .	208
Community Development Fund . . . . .	209

## **CIP/DEBT SERVICE**

Capital Improvements Program Highlights . . . . .	211
Capital Improvements Program - Project Detail . . . . .	215
Estimated Impact of CIP on Operating Budget . . . . .	225
Estimated Impact of CIP on Debt Service . . . . .	226
Outstanding Debt/Legal Limit & Available Capacity . . . . .	227
Bond Programs . . . . .	228

## **OTHER INFORMATION**

Glossary . . . . .	231
Revenue Sources . . . . .	238

THIS PAGE IS INTENTIONALLY BLANK

ROGER C. COTTEN  
County Manager



GUILFORD COUNTY  
ADMINISTRATIVE OFFICES

October 18, 2002

The Honorable Michael L. Barber  
Members of the Board of County Commissioners

Dear Chairman Barber and Members of the Board:

I am pleased to transmit to you the approved FY 2002-2003 Operating Budget. This budget was approved at the June 20, 2002 Guilford County Board of County Commissioners meeting. We look forward to working with you and carrying out your policy direction for this fiscal year.

As always, I am available to discuss any concerns or comments.

Sincerely yours,

Roger C. Cotten  
County Manager

RCC:kwm





ROGER C. COTTEN  
County Manager



## GUILFORD COUNTY ADMINISTRATIVE OFFICES

June 6, 2002

The Honorable Michael L. Barber, Chairman  
Members of the Board of County Commissioners  
301 West Market Street  
Greensboro, NC 27401

Mr. Chairman and Members of the Board:

At this time last year, I stood before you and enumerated several factors that had made our budgetary deliberations far more difficult than usual. Foremost among these was the State's budget shortfall, and at that time I noted that this was an example of our traditional sources of revenue becoming less reliable; little did any of us realize then that this was only the tip of the iceberg.

Tonight I stand before you against a backdrop of fiscal disrepair at the State level that makes last year's problems pale by comparison. The \$4.8 million that the State shortchanged us in the current year is just a drop in the bucket when compared to the nearly \$15.7 million that they are withholding from Guilford County for the coming fiscal year. Statewide that translates into some \$330 million dollars in local government revenue that is being held back in an effort to address a staggering shortfall that is expected to exceed \$1.5 billion this year.

Ladies and gentlemen, an integral facet of any governmental unit's operation is the prudence with which they collect and spend the people's money on the variety of programs they provide. Such jurisdictions must constantly prove their trustworthiness as stewards of the public coffers, and in so doing must work within a well-established framework of laws and practices which strive to ensure that the public's business is conducted both responsibly and frugally.

Apparently, those at the State level are unencumbered by such laws and practices, as there seems to be no other way of explaining the fiscal train wreck that is the present condition of State finances. If I and other administrators in County government had conducted our budgetary affairs with but a fraction of the irresponsibility we have witnessed at the State level, you on the Board would have shown us all the door long ago.

Sadly, that is not the case with State government, and we on the local level are left to deal as best we can with the mess that has been created in Raleigh. A little quick math will reveal that we have been shortchanged by the State to the tune of some \$20.5 million over the past two years, and numbers like that cannot be compensated for by juggling the books or engaging in some sort of "creative financing." Add to this an economic slowdown that has curtailed the rate of growth in our tax base, as well as an impending substantial increase to the cost of employee

health insurance, and we have a budgetary situation that creates many questions, while presenting precious few realistic answers.

And so, as we have every year since the mid-90s, we once again asked our departments to submit budgets that held the line on County funding. And once again they have tightened their belts in order to comply with that parameter. Once again we have searched high and low for ways to create savings, and once again we have managed our finances prudently and conservatively. Our departments and their governing boards – most notably our three human services agencies – faced a very difficult task this year, largely because cuts have reached the point of impacting the delivery of services for which public demand continues to increase as a result of our uncertain economic climate. The decisions they have made on funding reductions have been driven by an ongoing concern for minimizing the effect of such decisions on said service delivery, and I commend them for the sensitivity and thoughtfulness they brought to this painstaking process. A prime example of their efforts is the new public/private partnership that will deliver Adult Health Services in a more economical manner. At the same time, however, we are sobered by the realization that these agencies, which heavily depend upon the State for funding, may yet be subjected to additional cuts due to decisions that have yet to be made in Raleigh.

Since it was the State that created this problem, it seems only reasonable to turn to them for a solution. What they are presently proposing is legislation that would accelerate to July 1<sup>st</sup> of this year the designation of an additional half-cent in sales tax revenue for use by local governments. Part of this proposal states that if a locality's actual revenue from the additional half-cent should fall short of projections, the State would make up that difference. I would urge you to take that "promise" with a grain of salt, given the State's recent record on passing funding down to cities and counties.

Were this legislation to pass by July 1, and were the State to make good on its promise to make up for any revenue shortfall – two very big "ifs" in anybody's book – it would generate some \$15.7 million in income that would be applied toward the \$20.5 million being held back by the State. This would leave a balance of \$4.8 million, which translates to a 1.6-cent tax increase. And what if the legislation does not pass in time or is defeated? Then the loss in State revenue could only be recouped via a 6.75-cent increase in the tax rate.

What I am proposing to you this evening is a budget of \$428,238,731 that (1) sets the tax rate at a level of 74.17 cents per \$100 valuation, an increase of 6.75 cents on the tax rate; and (2) in anticipation of such action on the sales tax by the General Assembly, recommends that this Board set a duly advertised public hearing for Thursday, June 20<sup>th</sup>, at which time the Commissioners would consider adoption of a resolution levying a third one-half cent sales tax and applying the revenues from such sales tax to the 2002-03 budget, thereby reducing the 6.75-cent tax increase to 1.6 cents.

Now, let me be the first to say that the scenario I have just outlined can in no way be described as "pretty." No one likes to base a budget on either rolling the dice that revenue-generating legislation will be enacted between now and July 1, or levying a large tax increase to compensate for revenue withheld by the State. But the fact of the matter is that we have no other options at our disposal. Unfortunately, the \$20.5 million withheld by the State is the straw - or perhaps, the lead weight – that broke the camel's back.

So at the end of our budgetary deliberations, what kind of budget are we looking at? The only way to describe it is, "Keeping our heads above water...barely." All this budget would do is maintain the status quo that is the result of numerous years of hold-the-line budgets. There will be no bold new initiatives. With the exception of the continuation funding for the previously approved 3-year plan for GTCC's Greensboro campus, there will be no sweeping capital improvements. In short, there will be no nothing. If we're lucky, this funding level will hold services approximately where they are, and nothing more.

That goes for the public schools as well, for whom I am recommending funding at the level they received this year. For years now, the Board of Commissioners has committed County government to a high level of funding for the schools, and the departments of County government have struggled to make ends meet so that we could make those monies available. I don't think there is a County government in the State that is more dedicated to educational excellence than we are, but at this point the fact of the matter is that the cupboard is bare.

By law, the County is responsible for school capital funding, while the State has the major responsibility to provide for operating expenses. Despite these clear parameters, we have, in recent years, found ourselves bearing more and more of the funding burden of current expense. This, quite simply, has to stop. Recent court decisions have reinforced the State's responsibility for operating expense funding, and they must be challenged to live up fully to that obligation. At the same time, the schools will have to operate under the funding criteria with which our County agencies have been dealing for years, and must make the same tough decisions on service delivery that our departments have faced.

As you can surely tell by now, this is an equal opportunity budget message, in that it has something to offend everyone. I cannot tell you how strongly I wish this were not the case. The dire situation we face could have been avoided to a large degree if the State had simply chosen to honor their funding obligations, but perhaps that is too much for even the most optimistic of souls to hope for. If only we could click our heels three times and have \$20 million magically appear from the Governor's Phantom Lottery Fund.

In closing I would like to thank the Board for the input it has provided to us during the budget process. The changes that were made in this year's budget review have served to open new dialogues, and have fostered greater understanding of both the needs and constraints that ultimately shape our decision-making process. It is my hope that this candid communication will continue and will build even greater consensus in future budgetary deliberations.

As always, my thanks also go to the directors and administrative staffs of our County departments, who have worked hard to submit budget requests that remain within the funding guidelines they were provided. Finally, I would like to thank the staff of the Budget Department for another superb job in the face of nearly untenable circumstances.

Sincerely,



Roger C. Cotten  
County Manager

**GUILFORD COUNTY, NORTH CAROLINA  
 CHANGES IN THE RECOMMENDED BUDGET  
 FY 2002-03  
 GENERAL FUND**

Original General Fund Budget	414,454,524
Changes in Budget	<u>1,534,813</u>
Revised General Fund Budget	<u><u>415,989,337</u></u>

**CHANGES IN EXPENSES**

Reduce Economic Development	(500,000)
Reduce County Capital Outlay- CIP Allocation	(300,000)
Increase School Operating Budget	2,000,000
Increase Social Services-Communities In Schools	229,813
Increase Coordinated Services-Communications Center for Deaf and Hard of Hearing	65,000
Increase Emergency Services-National Guard	15,000
Increase Culture & Recreation-United Arts Council	<u>25,000</u>
<b>TOTAL CHANGES IN EXPENSES</b>	<b><u><u>1,534,813</u></u></b>

**CHANGES IN REVENUES**

Increase Appropriated Fund Balance	2,269,755
Transfer from Reserve for Future Requirements-GTCC Greensboro Campus	1,637,500
Transfer from Reserve for Future Requirements to Cover Withheld State Reimbursements	15,678,000
Transfer From CIP Projects-Countywide Imaging	572,000
Increase Appropriated Fund Balance-Mental Health Designated Fund Balance	1,000,000
Increase Planning & Inspections Revenues	<u>900,000</u>
<b>TOTAL CHANGES IN REVENUES</b>	<b><u><u>22,057,255</u></u></b>

# MAJOR BUDGET HIGHLIGHTS FY 2002-2003

---

## Policy & Executive Management

**County Administration** – The FY 02-03 Approved Budget includes an increase in the level of staffing for the department by one (1) position (Deputy Manager). The funding for this increase is offset by a reduction in the Reserve for Contingencies.

## Administrative Support

**Finance Department** – The FY 02-03 Approved Budget for this department includes a reduction in the level of staffing by two (2) positions.

**Human Resources** – The FY 02-03 Approved Budget for this department includes a reduction in the level of staffing by three (3) positions. Funding is included for the continuation of the current health insurance plan for post-65 retirees (approved by BOC on 11/01/01).

**Employee Health Care Plan** – The FY 02-03 Approved Budget for the Health Care Plan (Internal Services Fund) includes funding for an estimated 30% increase in premiums for health and dental insurance. Rate structures will be revised to distribute this increase between the County and the employee. Funds budgeted in General Fund departments for the employer portion of this increase have been increased by \$917/position.

## General Government

**Tax Department** – The FY 02-03 Approved Budget for the Tax Department includes a reduction in the level of staffing by two positions.

The Tax Department is required by North Carolina General Statute 105-2856(a) to complete a revaluation of all real property within the County's boundaries by January 1, 2004 and tasks relating to this project are being performed.

The projected tax collection rate is 99%.

**Register of Deeds** - The 2001 Session of the North Carolina General Assembly passed House Bill 1073 which expanded the uniform fees charged by registers of deeds' offices under G.S. 161.10(a). These new fees became effective January 1, 2002. House Bill 1073 (G.S. 161-11.3) also established an Automation Enhancement and Preservation Fund. The statute requires that 10% of all fees collected pursuant to G.S. 161-10 and retained by the County be set aside annually and placed in a nonreverting Fund, the proceeds of which shall be expended on computer and imaging technology in the office of the register of deeds. The statute also states that the law should not be construed to affect the duty of the county to furnish supplies and equipment to the office of the register of deeds. This portion of the law became effective January 1, 2002. The FY 02-03 Approved Budget for the Register of Deeds includes \$250,000 of projected revenues for the Automation Enhancement and Preservation Fund.

**Board of Elections** – The FY 02-03 Approved Budget for the Board of Elections includes funding for two (2) full-time positions that were formerly budgeted as part-time. The total budget for the department is projected to increase by slightly over \$166,000. Revenues from the cities and towns will decrease, however by approximately \$172,000 since this is a general election year. The total increase in County funds is approximately \$350,000.

## MAJOR BUDGET HIGHLIGHTS FY 2002-2003

---

The budget for this department includes funding necessary to conduct elections originally scheduled for the spring of 2002. Since the redistricting process has not yet been completed, these elections will be conducted in the new fiscal year.

### Human Services

**Public Health** – The FY 02-03 Approved Budget for Public Health contains significant reductions in services throughout the department. A total of 21 positions are being eliminated that adversely affect service delivery.

In Adult Services a reduction in the number of prescriptions filled is estimated to be approximately 3,000. Reach for Health services, CAP case management and Family Planning clinic visits will be reduced. Also, the High Point Outpatient clinic visits show a reduction of 500. The Women, Infant and Children nutrition program in Family & Children's Services will curtail the number of new patients. Medicaid Maximization restricted fund balance is being utilized to minimize further reductions in adult health services.

The Environmental Health division is proposing a fee increase to self-fund the groundwater/soil contamination assessment and remediation sites. However a reduction of three positions in other areas of the division will increase the waiting time for necessary inspections for wells and septic tank permits.

**Mental Health** – The requirements of the Mental Health System Reform and the Health Insurance Portability and Accountability Act (HIPPA) are being addressed in the FY 02-03 Approved Budget for the Guilford Center.

The Board of Commissioners approved a resolution on May 30, 2002 to continue the current structure of governance as a single-county area program in Guilford County. This resolution is a one of the many requirements set out in the state's system reform. The Guilford Center will continue a "request to contract" system reform requirement to ensure uniform service delivery statewide. Shifting funds from personnel cost to contracted services has enabled the department to abolish 50 positions.

The department's budget includes \$400,000 in revenue from restricted fund balance to meet the new HIPPA national standards for client privacy that are to be effective October, 2002. The main lobby, crisis/emergency area will be renovated to meet this mandate. This project will also address security issues, overall appearance and function of these areas. An additional \$311,350 in restricted fund balance is being recommended to enhance computer hardware/software and pay for data entry assistance.

**Social Services** – Due to budget constraints, forty-six positions are being deleted in the department of Social Services. Twenty-nine of these positions are In-Home Aides. This service provides light housekeeping and food preparation service for homebound adults and will continue through contracted services. The department is also faced with "capped" revenue in the children's daycare subsidy program. This reduction is so severe that 1,100 children will no longer receive a subsidy and will be placed on a waiting list.

Like other human service department, Social Service anticipates additional cuts in state and federal revenue once the State budget is adopted.

**Public Assistance** – Special Assistance to Adults and Medical Assistance shows an increase of \$1,746,629 in County funds. These state *mandated* programs provide: (a) cash assistance to

## MAJOR BUDGET HIGHLIGHTS FY 2002-2003

---

qualifying individuals in domiciliary care facilities, and (b) medical benefits to eligible citizens including the blind, elderly and disabled.

**Child Support Enforcement** – The FY 02-03 Child Support Enforcement budget includes indirect cost reimbursement that offsets county funds needed to operate and supports the recommendation to present a budget, for the first time in five years *without* county funds.

Average cases per worker continue to be higher than the state recommendations, however, progress is being made. In FY 00-01 the average cases were 530 per agent and the projection for FY 02-03 is 480 per agent. This reduction is not a reflection of less applications being placed, but rather the aggressive approach in closing inactive cases, and cases in arrears being paid out combined with children reaching age 18 and in some cases the reunification of families.

### Public Safety

**Emergency Services** – The FY 02-03 Approved Budget for Emergency Services includes funding for eight (8) new positions (@ mid-year employment): 7 EMT positions and 1 EMS Captain position.

Also included is funding for the replacement of two (2) mobile intensive care units, two (2) medic units, one (2) staff vehicles, and one (1) fleet maintenance service vehicle. Funding is also included to refurbish three (3) existing medical transport units.

In April 2002, the 1<sup>st</sup> phase of the National Fee Schedule went into effect. This schedule, which equalizes Medicare/Medicaid reimbursements nationally, will result in approximately \$500,000 in additional revenue for the department. The employment of the new positions noted above is contingent upon this increased funding. If the additional revenues are not realized, the positions will not be filled.

**Other Protection** – State funding for the Day Reporting & Restitution Center will be discontinued for FY 02-03. This program, in its entirety, will not operate after June 30, 2002. This reduces overall County staffing by seven (7) positions. There is no impact on County funding since this program was funded entirely with State funds.

**Law Enforcement** - The FY 02-03 Approved Budget for Law Enforcement includes funding for fifteen (15) new positions (@ mid-year employment). Thirteen (13) of these positions are in the detention facilities. Two (2) of the positions are deputies in the Legal Process division.

The Approved Budget for this department also includes funding for the purchase of 41 vehicles, of which 39 are replacements.

**Animal Services** - The FY 02-03 Approved Budget for Animal Services includes funding for four (4) new positions. Three (3) of these positions are Animal Control Officers (2) and a Dispatcher (1) approved by the BOC during the current fiscal year. The fourth position comes from the assumption of a portion of the salaries for the Director of Environmental Services and his Administrative Assistant (25% and 15% respectively). The personnel in these two positions are responsible for the oversight of the Animal Control program.

The revenue from the City of Greensboro for Animal Control reflects the effect of a revision to the contract during the year, whereby the City of Greensboro assumes 50% of the financial responsibility for the operation of the program.



## **MAJOR BUDGET HIGHLIGHTS FY 2002-2003**

---

**Fire Protection Districts** – The FY 02-03 Approved Budget for the Fire Protection Districts includes a recommended increase in the special district tax rate for one district (Oak Ridge from \$0.08 to \$0.10/\$100 valuation).

On May 2, 2002, the Board of Commissioners approved a resolution under which the Battleground Fire Protection District will become a part of the Summerfield Fire Protection District (effective 07/01/02). This consolidation came as the result of a joint petition from the Fire District Commissions and Board of Directors of both districts. The current tax rates for both districts are the same. For budget purposes, the FY 02-03 Approved Budget for the Summerfield Fire Protection District has been adjusted to include those funds that would have been budgeted for the Battleground Fire Protection District.

### **Community Development**

**Planning & Development** – The Approved Budget for the Planning and Development office includes the deletion of a vacant position, the closing of the Stoney Creek satellite office, and the second year funding for the update to the county's comprehensive plan.

**Capital Outlay** – The approved funding for capital outlay is \$ 700,000. The CIP committee will meet later in the fiscal year to determine what project(s) will be funded.

### **Education**

**Guilford County Board of Education** - The approved funding for Guilford County Schools is \$ 117,639,195 and represents an increase of 2% over FY 01-02 approved funding.

Guilford County Schools is still committed to using the revenue from the sale of bonds approved by the voters on May 2, 2000 in a timely and cost effective manner on thirty-five capital projects located throughout Guilford County.

**Guilford Technical Committee College** - The Approved Budget for Guilford Technical Committee College (GTCC) represents an increase of approximately 2.3% or \$ 193,218 over the approved budget allocation for FY 01-02. Increase in the approved budget for GTCC will cover salary and related benefits for county employees employed by the college, increase in utilities not absorbed through other savings and maintenance costs to keep up current operations.

During FY 01-02 the Commissioners appropriated \$ 1,637,500 for the Greensboro Campus at J.C.Price with the agreement that \$ 1,637,500 would be appropriated in FY 2002-03 and FY 2003-04. The second year funding is included in the approved budget.

---

## ABOUT GUILFORD COUNTY

---

### GENERAL INFORMATION

Guilford County is a part of the eleven-county Piedmont Triad Region (population: 1.2 million), centered along the piedmont industrial crescent, stretching from Raleigh to Charlotte. The County includes two major metropolitan areas (Greensboro and High Point), in addition to eight smaller incorporated areas (Gibsonville, Jamestown, Oak Ridge, Pleasant Garden, Sedalia, Stokesdale, Summerfield, and Whitsett). With access to two interstate highways, the availability of rail and truck service, and the Piedmont Triad International Airport, the County serves as a major distribution and transportation center in the Southeast.

Guilford County is the home for many corporate and regional offices, including Jefferson-Pilot Corporation, Burlington Industries, Volvo GM Heavy Truck Corporation, Lorillard Corporation, Cone Mills and VF Corporation. The International Home Furnishings Market in High Point attracts over 140,000 visitors annually, generating \$242 million in economic benefits to the community. Federal Express Corporation is scheduled to construct a \$300 million mid-Atlantic cargo hub adjacent to the Piedmont Triad International Airport, employing approximately 1,500 people and operating 20-25 flights daily. Planned completion is in 2003.

Guilford County offers a wide range of amenities to area residents. Within an hour's drive are five acute care medical facilities (approximately 1,500 licensed beds) and three prominent teaching hospitals. The County serves as the home for the North Carolina Shakespeare Festival, the Eastern Music Festival, and the City Stage Street Festival. Nationally known sporting events include the Greater Greensboro Chrysler Classic professional golf tournament (PGA Tour) and the Greensboro Open (Buy.Com Tour). Greensboro has also regularly hosted the Atlantic Coast and Southern Conference basketball tournaments. The Greensboro Bats (baseball) of the South Atlantic League call Guilford County home. The Greensboro Generals of the East Coast Hockey League and the Greensboro Prowlers of the Arena Football 2 League compete in the Greensboro Coliseum.

Guilford County is governed by an eleven-member Board of County Commissioners (9 districts and 2 at-large). The annual operating budget totals approximately \$430 million with property tax revenue generated from a tax base of approximately \$32.3 billion. County government employs the County Manager form of government, with two Deputy Managers, collaborating with four business teams (Administrative Support/General Government, Public Safety, Human Services, and Community Development) to implement the policies of the Board. Guilford County was the first county in the nation to offer a full-time County Health Service, and one of the first two in the State to employ a Welfare Superintendent. The County also led the way in the development of air pollution guidelines and a county-wide fire prevention code, as well as the implementation of a mobile intensive care ambulance service.

### STATISTICAL INFORMATION

Population: 423,005 (3<sup>rd</sup> in N.C.) (Male-47.3%, Female-52.7%; White-65.5%, Non-White-34.5%)  
Major Cities: Greensboro (224,990 - 3<sup>rd</sup> in N.C.)  
High Point (85,097 - 7<sup>th</sup> in N.C.)  
Medians: Age - 35.0 years; Household Income - \$25,462; Household Size - 2.33 members  
Employment: Trade - 26%; Services - 25%; Manufacturing - 23%; Government - 11%;  
Finance/Industry/Real Estate - 6%; Construction - 5%  
Education: Public Schools - 103 schools - 64,540 students (est. for FY 2002-03)  
Colleges, Universities, Community Colleges - 8 institutions - 29,000 students

Additional information may be found on the Internet - <http://www.co.guilford.nc.us>

**AN ORDINANCE MAKING APPROPRIATIONS FOR THE OPERATION OF  
GUILFORD COUNTY FOR THE FISCAL YEAR 2002-2003**

- I. A. Be it ordained by the Board of County Commissioners for Guilford County, North Carolina this the 20th day of June, 2002:

That for the operation of Guilford County's government and its subdivisions for the fiscal year beginning July 1, 2002, and ending June 30, 2003, the amounts in the following sections are hereby appropriated:

Section 1. That for the said fiscal year there is hereby appropriated for the GENERAL FUND the following:

COUNTY COMMISSIONERS	266,873
COUNTY ADMINISTRATION	1,672,031
COUNTY ATTORNEY	939,541
CLERK TO THE BOARD	249,746
INTERNAL AUDIT	270,257
BUDGET & MANAGEMENT	507,142
FINANCE	2,066,804
PURCHASING	350,718
FACILITIES	3,724,389
PROPERTY MANAGEMENT/COURTS	1,335,008
INFORMATION SERVICES	6,833,554
HUMAN RESOURCES	2,267,670
PARKING & FLEET OPERATIONS	632,285
DEBT SERVICE	22,415,490
TAX	5,666,110
REGISTER OF DEEDS	2,231,582
ELECTIONS	2,005,730
PUBLIC HEALTH	30,338,754
MENTAL HEALTH	42,238,341
COORDINATED SERVICES	819,777
SOCIAL SERVICES	58,303,077
CHILD SUPPORT ENFORCEMENT	5,020,819
TRANSPORTATION - HUMAN SERVICES	1,427,030
SPECIAL ASSISTANCE TO ADULTS	3,436,900
TEMPORARY ASSISTANCE - NEEDY FAMILIES	200,000
MEDICAL ASSISTANCE	19,616,768
EMERGENCY SERVICES	14,185,937
JUVENILE DETENTION	2,699,580
OTHER PROTECTION	530,005
LAW ENFORCEMENT	33,681,688
ANIMAL SERVICES	1,786,055
SECURITY	1,544,759
COOPERATIVE EXTENSION SERVICE	435,568

PLANNING & DEVELOPMENT	1,795,459	
INSPECTIONS	2,981,800	
SOIL & WATER CONSERVATION	203,307	
GEOGRAPHIC INFORMATION SYSTEM	346,486	
CAPITAL OUTLAY	13,154,363	
SOLID WASTE	958,299	
CULTURE/RECREATION	1,576,975	
ECONOMIC DEVELOPMENT & ASSISTANCE	359,342	
GUILFORD COUNTY PUBLIC SCHOOLS	117,639,195	
GUILFORD TECHNICAL COMMUNITY COLLEGE	7,274,123	
SUB-TOTAL GENERAL FUND APPROPRIATIONS	<u>415,989,337</u>	
LESS: Transfer to School Capital Outlay Fund	(3,137,500)	
TOTAL GENERAL FUND APPROPRIATIONS		<u><u>412,851,837</u></u>

Section 2. That for the said fiscal year there is hereby appropriated for the SCHOOL CAPITAL OUTLAY FUND the following:

GUILFORD COUNTY PUBLIC SCHOOLS	13,784,207	
GUILFORD TECHNICAL COMMUNITY COLLEGE	3,137,500	
TOTAL SCHOOL CAPITAL OUTLAY FUND APPROPRIATIONS	<u>16,921,707</u>	<u><u>16,921,707</u></u>

SUMMARY OF APPROPRIATIONS BY FUND - ALL COUNTYWIDE FUNDS

GENERAL FUND	415,989,337	
SCHOOL CAPITAL OUTLAY FUND	16,921,707	
SUB-TOTAL COUNTYWIDE FUNDS	<u>432,911,044</u>	
LESS: Transfer to School Capital Outlay Fund	(3,137,500)	
TOTAL COUNTYWIDE FUNDS		<u><u>429,773,544</u></u>

Section 3. That for the said fiscal year there is hereby appropriated for the FIRE PROTECTION DISTRICT FUNDS (as listed below) the following:

<u>Fire Protection District</u>	<u>Appropriation</u>	<u>Fire Protection District</u>	<u>Appropriation</u>
Northeast	386,755	Stokesdale	263,836
Kimesville	54,073	Summerfield	846,274
Alamance Community	483,073	No. 14 (Franklin Blvd.)	193,140
Colfax	324,940	No. 18 (Deep River)	166,750
Guilford College Comm.	895,913	No. 28 (Frieden's)	69,101
Guil-Rand	99,328	Whitsett	223,036
McLeansville	495,800	Mount Hope Community	185,476
Oak Ridge	543,642	Climax	60,208
Pinecroft-Sedgefield	1,255,005	Southeast	100,674
Pleasant Garden	460,890	Julian	72,538
No. 13 (Rankin)	819,930		

B. That the various appropriations required for public purposes, but not necessary purposes, shall be paid from funds derived from sources other than Ad Valorem Taxes or other local taxes including Sales Tax.

NOTE: The appropriations shown in I., A. Sections 1 through 3 inclusive have been certified to this Board by the Board of Education of Guilford County, the Board of Trustees of Guilford Technical Community College, and the various Fire Protection District Commissions necessary for the operation of their respective units for the current fiscal year.

- II. A. The appropriations made in I., A. Sections 1 through 2 inclusive of this ordinance are hereby funded by revenue estimates according to the following schedule:

GENERAL FUND:

APPROPRIATED FUND BALANCE	16,398,875	
STATE & FEDERAL AID	70,750,609	
1 PER CENT SALES TAX	32,400,000	
1/2 PERCENT SALES TAX	11,100,000	
STATE SHARED REVENUE	1,118,200	
PROPERTY TAX	213,761,268	
TRANSFERS FROM OTHER FUNDS	17,887,500	
OTHER REVENUES	52,572,885	
SUB-TOTAL GENERAL FUND REVENUES	415,989,337	
LESS: Transfer to School Capital Outlay Fund	(3,137,500)	
TOTAL GENERAL FUND REVENUES		<u>412,851,837</u>

SCHOOL CAPITAL OUTLAY FUND

1/2 PER CENT SALES TAX	11,100,000	
STATE & FEDERAL AID	2,684,207	
TRANSFERS FROM OTHER FUNDS	3,137,500	
TOTAL SCHOOL CAPITAL OUTLAY FUND REVENUES		<u>16,921,707</u>

SUMMARY OF ESTIMATED REVENUES BY SOURCE - ALL COUNTYWIDE FUNDS

APPROPRIATED FUND BALANCE	16,398,875	
STATE & FEDERAL AID	73,434,816	
1 PER CENT SALES TAX	32,400,000	
1/2 PER CENT SALES TAX	22,200,000	
STATE SHARED REVENUE	1,118,200	
PROPERTY TAX	213,761,268	
OTHER REVENUES	52,572,885	
TRANSFERS FROM OTHER FUNDS	21,025,000	
SUB-TOTAL COUNTYWIDE REVENUES	432,911,044	
LESS: Transfer from General Fund	(3,137,500)	
TOTAL COUNTYWIDE REVENUES		<u>429,773,544</u>

NOTE: The General Fund Appropriated Fund Balance is comprised of the following components: Fund Level - \$14,392,009 (Includes \$1,000,000 Mental Health Designated Fund Balance); Public Health - \$1,295,516; and Mental Health - \$711,350.

B. SPECIAL TAX DISTRICTS: In addition to the Countywide budget necessary for the function of the county government, Guilford County is required by law to make appropriations and to levy and collect taxes which have been authorized by the vote of the people of the special tax districts. The appropriations made in I., A., Section 3 of this ordinance are hereby funded by revenue estimates according to the following schedules:

<u>Northeast Fire Prot. Dist.</u>		<u>Oak Ridge Fire Prot. Dist.</u>	
Approp. Fund Balance	5,000	Approp. Fund Balance	3,000
Property Tax	379,755	Property Tax	539,142
Other	2,000	Other	1,500
	<u>386,755</u>		<u>543,642</u>
<u>Kimesville Fire Prot. Dist.</u>		<u>Pinecroft-Sedgefield Fire Prot. Dist.</u>	
Approp. Fund Balance	2,000	Approp. Fund Balance	32,000
Property Tax	51,323	Property Tax	1,217,505
Other	750	Other	5,500
	<u>54,073</u>		<u>1,255,005</u>
<u>Alamance Comm. Fire Prot. Dist.</u>		<u>Pleasant Garden Fire Prot. Dist.</u>	
Approp. Fund Balance	8,000	Approp. Fund Balance	10,200
Property Tax	472,573	Property Tax	448,690
Other	2,500	Other	2,000
	<u>483,073</u>		<u>460,890</u>
<u>Colfax Fire Prot. Dist.</u>		<u>No. 13 (Rankin) Fire Prot. Dist.</u>	
Approp. Fund Balance	23,000	Approp. Fund Balance	27,200
Property Tax	300,190	Property Tax	787,730
Other	1,750	Other	5,000
	<u>324,940</u>		<u>819,930</u>
<u>Guilford College Comm. Fire Prot. Dist.</u>		<u>Stokesdale Fire Prot. Dist.</u>	
Approp. Fund Balance	53,000	Approp. Fund Balance	5,100
Property Tax	838,413	Property Tax	254,236
Other	4,500	Other	4,500
	<u>895,913</u>		<u>263,836</u>
<u>Guil-Rand Fire Prot. Dist.</u>		<u>Summerfield Fire Prot. Dist.</u>	
Approp. Fund Balance	4,500	Approp. Fund Balance	22,850
Property Tax	93,828	Property Tax	813,224
Other	1,000	Other	10,200
	<u>99,328</u>		<u>846,274</u>
<u>No. 14. (Franklin Blvd.) Fire Prot. Dist.</u>		<u>Mount Hope Comm. Fire Prot. Dist.</u>	
Property Tax	192,140	Approp. Fund Balance	5,500
Other	1,000	Property Tax	179,776
	<u>193,140</u>	Other	200
			<u>185,476</u>
<u>No. 18 (Deep River) Fire Prot. Dist.</u>		<u>Climax Fire Prot. Dist.</u>	
Approp. Fund Balance	7,200	Approp. Fund Balance	600
Property Tax	158,550	Property Tax	58,858
Other	1,000	Other	750
	<u>166,750</u>		<u>60,208</u>

<u>No. 28 (Frieden's) Fire Prot. Dist.</u>		<u>Southeast Fire Prot. Dist.</u>	
Approp. Fund Balance	1,500	Approp. Fund Balance	3,100
Property Tax	67,301	Property Tax	97,274
Other	300	Other	300
	<u>69,101</u>		<u>100,674</u>
<u>Whitsett Fire Prot. Dist.</u>		<u>Julian Fire Prot. Dist.</u>	
Property Tax	218,036	Approp. Fund Balance	12,000
Other	5,000	Property Tax	60,138
	<u>223,036</u>	Other	400
<u>McLeansville Fire Prot. Dist.</u>			<u>72,538</u>
Approp. Fund Balance	14,000		
Property Tax	474,300		
Other	7,500		
	<u>495,800</u>		

III. A. That the appropriations listed below are a requirement by law as set forth in the Local Government Budget and Fiscal Control Act, Chapter 159.

Section 1. That for the said fiscal year there is hereby appropriated for the COUNTY BUILDING CONSTRUCTION FUND the following:

COUNTY BUILDING CONSTRUCTION FUND

RESERVE FOR FUTURE CAPITAL PROJECTS	9,316,863	
TRANSFERS TO OTHER FUNDS	17,887,500	
TOTAL COUNTY BLDG. CONSTRUCTION FUND APPROPRIATIONS		<u>27,204,363</u>

Section 2. That for the said fiscal year there is hereby appropriated for the INTERNAL SERVICES FUND the following:

RISK RETENTION - LIAB./PROP./WC	1,739,327	
EMPLOYEE HEALTH CARE PLAN	16,613,152	
TOTAL INTERNAL SERVICES FUND APPROPRIATIONS		<u>18,352,479</u>

Section 3. That for the said fiscal year there is hereby appropriated for the LAW ENFORCEMENT SEPARATION FUND the following:

LAW ENFORCEMENT SEPARATION FUND		<u>273,019</u>
---------------------------------	--	----------------

Section 4. That for the said fiscal year there is hereby appropriated for the ROOM OCCUPANCY AND TOURISM DEVELOPMENT TAX FUND the following:

ROOM OCCUPANCY AND TOURISM DEVELOPMENT TAX FUND		<u>4,225,156</u>
---	--	------------------

Section 5. That for the said fiscal year there is hereby appropriated for the EMERGENCY TELEPHONE SYSTEM FUND the following:

EMERGENCY TELEPHONE SYSTEM FUND		<u>1,301,925</u>
---------------------------------	--	------------------

IV. A. That the appropriations made in III., A. Sections 1 through 5 inclusive of this ordinance are hereby funded by revenue estimates according to the following schedule:

COUNTY BUILDING CONSTRUCTION FUND

TRANSFER FROM OTHER FUNDS	9,316,863	
APPROPRIATED FUND BALANCE	17,887,500	
TOTAL COUNTY BLDG. CONSTRUCTION FUND REVENUES		27,204,363

INTERNAL SERVICES FUND

APPROPRIATED FUND BALANCE	-	
OTHER REVENUES	18,352,479	
TOTAL INTERNAL SERVICES FUND REVENUES		18,352,479

LAW ENFORCEMENT SEPARATION FUND

TRANSFER FROM OTHER FUNDS	273,019	
TOTAL LAW ENFORCEMENT SEPARATION FUND REVENUES		273,019

ROOM OCCUPANCY AND TOURISM DEVELOPMENT TAX FUND

OCCUPANCY TAX	4,225,156	
TOTAL ROOM OCCUPANCY AND TOURISM DEVELOPMENT TAX FUND REVENUES		4,225,156

EMERGENCY TELEPHONE SYSTEM FUND

STATE & FEDERAL AID	145,000	
APPROPRIATED FUND BALANCE	99,780	
OTHER REVENUES	1,057,145	
TOTAL EMERGENCY TELEPHONE SYSTEM FUND REVENUES		1,301,925

NOTE: In the event the actual net proceeds from the occupancy tax exceed or fall short of the appropriated amounts, the actual net proceeds from the tax shall constitute the appropriations from the tax levy, and the Budget Officer is authorized to amend the budget upward to cover the actual revenue collected.

- V. A. The summary of all appropriations by fund is set forth in V., for the purpose of showing the total Operating Budget, including the General Fund, the School Capital Outlay Fund, the Fire Protection Districts Funds, the Internal Services Fund, the Law Enforcement Separation Fund, the Room Occupancy and Tourism Development Tax Fund, and the Emergency Telephone System Fund.

TOTAL COUNTY BUDGET - BY FUND

SUMMARY OF APPROPRIATIONS:

GENERAL FUND	415,989,337
SCHOOL CAPITAL OUTLAY FUND	16,921,707
FIRE PROTECTION DISTRICT FUNDS:	
Northeast	386,755
Kimesville	54,073
Alamance Community	483,073
Colfax	324,940
Guilford College Comm.	895,913
Guil-Rand	99,328
McLeansville	495,800



TOTAL COUNTY BUDGET - BY FUND (continued)

Oak Ridge	543,642	
Pinecroft-Sedgefield	1,255,005	
Pleasant Garden	460,890	
No. 13 (Rankin)	819,930	
Stokesdale	263,836	
Summerfield	846,274	
No. 14 (Franklin Blvd.)	193,140	
No. 18 (Deep River)	166,750	
No. 28 (Frieden's)	69,101	
Whitsett	223,036	
Mount Hope Community	185,476	
Climax	60,208	
Southeast	100,674	
Julian	<u>72,538</u>	
TOTAL FIRE PROTECTION DISTRICTS	8,000,382	
COUNTY BUILDING CONSTRUCTION FUND	27,204,363	
INTERNAL SERVICES FUND	18,352,479	
LAW ENFORCEMENT SEPARATION FUND	273,019	
ROOM OCCUPANCY AND TOURISM		
DEVELOPMENT TAX FUND	4,225,156	
EMERGENCY TELEPHONE SYSTEM FUND	<u>1,301,925</u>	
SUB-TOTAL APPROPRIATIONS - ALL FUNDS		492,268,368
LESS: Transfers to Other Funds		
To General Fund	(17,887,500)	
To School Capital Outlay Funds	(3,137,500)	
To County Building Construction Fund	(9,316,863)	
To Law Enforcement Separation Fund	(273,019)	
Total Transfers to Other Funds		<u>(30,614,882)</u>
TOTAL APPROPRIATION - ALL FUNDS		<u><u>461,653,486</u></u>
<u>SUMMARY OF REVENUES:</u>		
APPROPRIATED FUND BALANCE	34,625,905	
STATE & FEDERAL AID	73,579,816	
1 PERCENT SALES TAX	32,400,000	
1/2 PERCENT SALES TAX	22,200,000	
STATE SHARED REVENUE	1,118,200	
PROPERTY TAX	221,464,250	
OTHER REVENUES	72,040,159	
OCCUPANCY TAX	4,225,156	
TRANSFER FROM OTHER FUNDS	<u>30,614,882</u>	
SUB-TOTAL REVENUES - ALL FUNDS		492,268,368
LESS: Transfers from Other Funds		<u>(30,614,882)</u>
TOTAL REVENUES - ALL FUNDS		<u><u>461,653,486</u></u>

VI. A. That there is hereby levied for the fiscal year beginning July 1, 2002 and ending June 30, 2003, the following countywide rates of tax on each one hundred dollars (\$100) valuation of taxable property situated in the County, as listed for taxes as of January 1, 2002, for the purpose of raising the revenue from current year's taxes, as set forth in the foregoing countywide estimates of revenue, and in order to finance the foregoing countywide appropriations:

**TOTAL COUNTYWIDE TAX RATE** **\$ 0.6742**

NOTE: This rate is based on estimated total valuation of property, for the purpose of taxation, of thirty-two billion, three hundred million dollars (\$32,300,000,000), which is 100% of the total assessed property tax valuation.

B. That there is hereby levied for the fiscal year beginning July 1, 2002 and ending June 30, 2003, the following Special District tax rates on each one hundred (\$100) valuation of estimated taxable property situated in the Special District, as listed for taxes as of January 1, 2002, for the purpose of raising the revenue from current year's taxes, as set out in the foregoing District estimates of revenue, and in order to finance the foregoing District Appropriations:

<u>Fire Protection District</u>	<u>Tax Rate</u>	<u>Fire Protection District</u>	<u>Tax Rate</u>
Northeast	\$ 0.1000	Stokesdale	\$ 0.0800
Kimesville	\$ 0.1000	Summerfield	\$ 0.0878
Alamance Community	\$ 0.0750	No. 14 (Franklin Blvd.)	\$ 0.1000
Colfax	\$ 0.1000	No. 18 (Deep River)	\$ 0.1000
Guilford College Comm.	\$ 0.0850	No. 28 (Frieden's)	\$ 0.0800
Guil-Rand	\$ 0.1000	Whitsett	\$ 0.0650
McLeansville	\$ 0.0800	Mount Hope Community	\$ 0.0800
Oak Ridge	\$ 0.1000	Climax	\$ 0.1000
Pinecroft-Sedgefield	\$ 0.0900	Southeast	\$ 0.1000
Pleasant Garden	\$ 0.1000	Julian	\$ 0.1000
No. 13 (Rankin)	\$ 0.1000		

VII. A. That the foregoing appropriations, including salaries of individual officers and employees, schedules of expected revenues, and tax levies are based on the Annual Budget Estimate as amended or corrected and statements prepared by the Budget Officer, and this ordinance is in the form prescribed by him as provided by law.

B. That effective July 1, 2002, the Classification and Pay Plan is amended to incorporate all personnel actions such as reclassifications and pay modifications recommended by the Human Resources department and approved by the County Manager with funding of the plan being included in the various departments as appropriate.

C. That the appropriations in the County Commissioners' department in I., A. Section 1., includes compensation to members of the Board of County Commissioners based upon the following schedule:

Chairman: Salary - \$1,525/month

Vice-Chairman: Salary - \$1,250/month

All Other Commissioners: Salary - \$1,225/month

D. That the maximum allowed expense for out of state travel for each County Commissioner is set at \$1,500/year. This amount does not include expenses for registration fees. The Board shall be provided with a quarterly report by the administrative staff, summarizing the year to date travel expenses for each Commissioner.

The County Manager is authorized to use unexpended funds in the Commissioners' travel budget at his discretion to provide additional funds to any Commissioner serving on a committee or attending meetings out of State in the event such participation would exhaust that Commissioner's out of State travel allowance. The total amount budgeted for all Commissioners' out of State travel shall not be exceeded. The County Manager shall provide the Board with a report of travel funds used for this purpose.

E. That the appropriations in the Board of Elections department in I., A. Section 1., includes compensation to members of the Board of Elections at the rate of \$25/meeting plus amounts sufficient to provide total annual compensation for the Chairman of the Board of Elections in the amount of \$3,300 and for other members in the amount of \$2,340. Precinct officials shall be compensated as follows: Chief Judges - \$130/election; Judges - \$110/election; and Assistants - \$90/election. Pursuant to G.S. 163.32, members of the Board of Elections shall also be reimbursed within budgeted funds for expenditures necessary and incidental to the discharge of their duties.

VIII. A. That the County Manager is authorized to make expenditures from the contingency appropriation in the General Fund for items not specifically provided for elsewhere in I. Through IV. inclusive of this ordinance in the amounts not to exceed \$30,000 for each expenditure. Any such expenditure shall be reported to the Board of Commissioners at its next regular meeting.

B. That the County Manager, as Budget Officer, shall have the authority to transfer moneys from one appropriation to another within the same fund up to \$30,000 per transaction; except that funds appropriated shall not be used to create unauthorized positions; funds placed in the appropriations for merit raises shall be used solely for that purpose; and further that the County Manager shall have the authority to transfer moneys appropriated in the Technology Pool in the General Fund Capital Outlay to other departments within the General Fund for the purchase of computer hardware, software and other technological items in amounts as he deems necessary. Each such transfer shall be reported to the Board of Commissioners at its next regular meeting.

IX. A. That the County Manager is authorized to establish fees within the various departments and agencies for miscellaneous services and items such as copies, maps, books, etc., according to guidelines that may be administratively determined or that may be established by the Board of County Commissioners.

B. That in compliance with the Public Records Law, the County establishes the following fees to receive copies of such records:

At the Courthouse and in County Offices - \$.25 per page except for copies of microfiche, which are \$.15 per fiche.

By Telephone Modem - \$360 per year plus \$.20 per minute for each minute in excess of 120 minutes in a month.

By Magnetic Tape - \$.05 per computer record. However, the fee for a complete computer file shall not exceed the actual cost of labor and materials to reproduce the file, upon request from (1) a non-profit research or educational entity, for the entity's use only; or, (2) a news media company, for that company's use only.

C. That the County Manager shall have authority to execute the following contracts, provided they comply with applicable laws and procedures and are within budgeted funds: (1) any lease agreement for one year or less; (b) any contract for apparatus, supplies, materials, equipment, services or resolution of a claim obligating less than \$90,000 in public funds, including those committing no funds; (c) any contract for construction or repair work obligating less than \$300,000 in public funds including those committing no funds; (d) amendments within budgeted funds to contracts when the amendment requires less than a \$50,000 increase in expenditure of public funds; and (e) grant agreements for public funds within budgeted amounts.

At the Manager's discretion, any lease or contract described in (a), (b), (c), (d), or (e) may nevertheless be submitted to the Board. Contracts duly approved by the Board may be executed by the Chairman or the Manager. Board action approving a contract shall be deemed to authorize necessary budget amendments.

D. That proposed projects where the estimated professional fee is in an amount less than \$30,000 for architectural, engineering and surveying services are hereby exempted from the requirements of Article 3D of Chapter 143 of the General Statutes, in accordance with G.S. 143-64.32. In addition, other particular projects may be exempted from the requirements of said Article 3D by the County Manager, in a manner which states the reasons therefore and the circumstances attendant thereto in each instance, as authorized by GDS. 143-64.32

X. A. That in accordance with G.S. 159-13.1 the Board of Commissioners adopts a financial plan to operate the Internal Service Fund for the fiscal year beginning July 1, 2002 and ending June 30, 2003, with revenue derived from fees for services, fund balances, and other miscellaneous revenues being adequate to meet expenditures as outlined in III., A., Section 2 and IV., A.

XI. A. That in accordance with G.S. 153A-150, the Board of Commissioners adopts a plan to finance the next octennial reappraisal based on an estimated 190,000 parcels of land at a cost of \$1,600,000. Funds are appropriated for FY 2002-2003 in the Tax Department's budget to cover the cost that is estimated to be incurred during FY 2002-2003 in preparing for and conducting the revaluation. Such costs may include salaries, fringes, operating expenses and related expenditures for County appraisers and other staff employees who will conduct the revaluation.

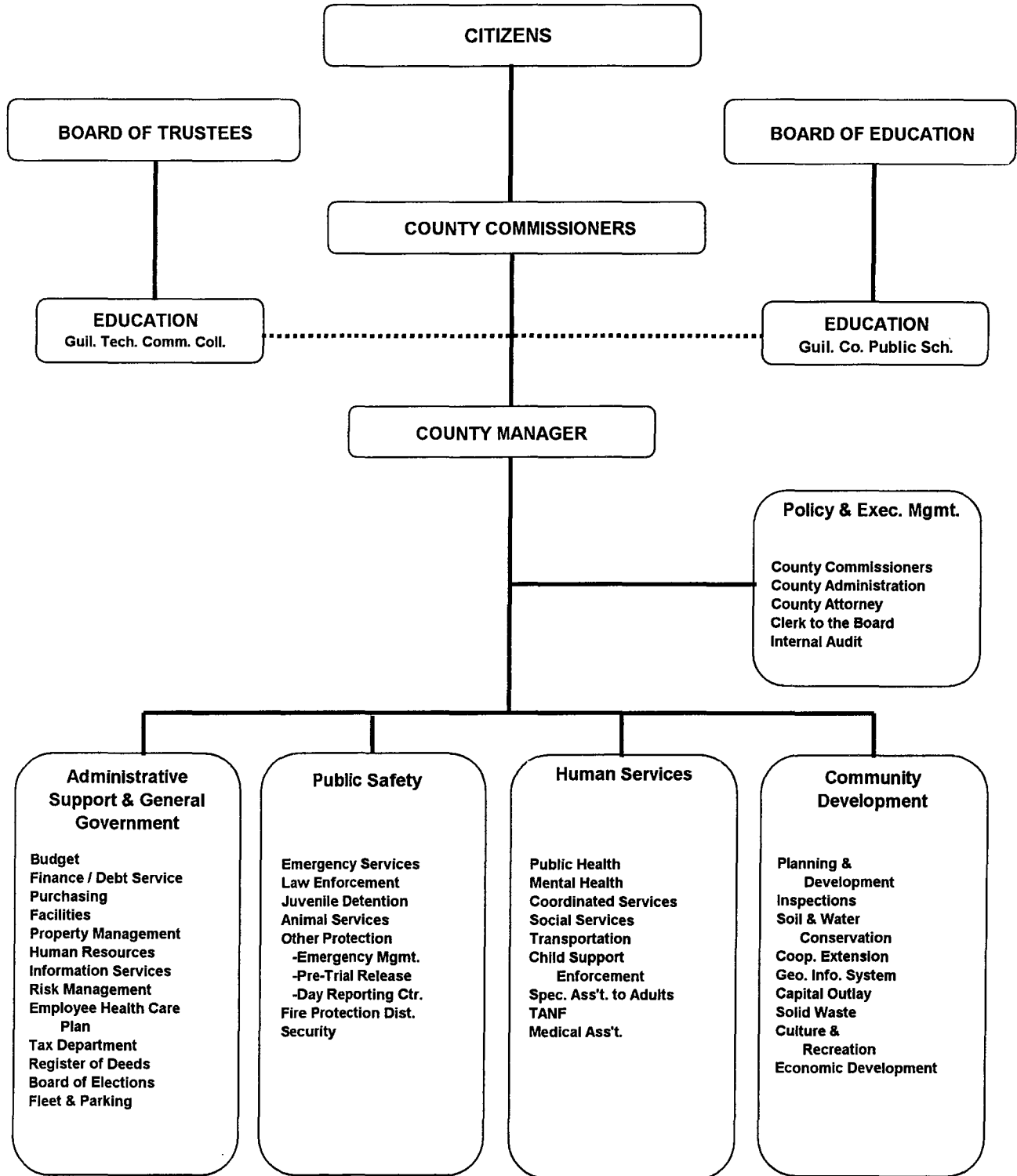
XII. A. That the General Fund undesignated fund balance should not be lower than 8% of General Fund budgeted expenditures which is consistent with the Local Government Commission's recommended minimum.

XIII. A. That copies of the ordinance shall be filed with the County Manager, Director of Finance, and Clerk to the Board.

XIV. A. The effective date of this ordinance is July 1, 2002.

ADOPTED this the 20th day of June, 2002.

**GUILFORD COUNTY, NORTH CAROLINA**  
**Operational Structure for Budgetary**  
**Allocation & Management**



Constitutional and Statutory officers are included for administrative coordination and support purposes.

**GUILFORD COUNTY, NORTH CAROLINA  
BUDGET CALENDAR  
FY 2002-03  
TENTATIVE**

<b>DATE</b>	<b>BUDGET PROCEDURES</b>	<b>ACTION BY</b>
February 15	Distribution of budget diskettes, forms, and instructions	Budget & Management
February 18-22	Meet with departments wanting to discuss specific budget concerns and problems	Budget & Management Departments
	Social Services receives funding estimates from DHR for public assistance and social services programs	Social Services
March 1	Deadline for submitting requests for new positions to Budget and Management	Departments
March 8	Deadline for Human Resources to submit cost information for compensation issues and market survey to departments and the Budget Office	Human Resources
March 15	Update of tax valuation due from Tax Department	Tax Department
	Deadline for Budget and Management to submit requests for new positions to Human Resources	Budget & Management
March 22	Deadline for the submission of budget requests to Budget and Management	Departments Fire Districts
	Deadline for Human Resources to submit recommended new positions classifications to Budget & Management	Human Resources
April 12	Preliminary Budget requests due from the School Board and GTCC	County Schools GTCC
April 19	Update of tax valuation due from Tax Department	Tax Department
	Revised revenue estimates due from Finance	Finance
April 22-26	County Manager and Budget & Management to meet with Departments, Schools, and GTCC to discuss budget requests and recommendations	County Manager Budget & Management Departments School Superintendent GTCC President
April 30	Statutory deadline for departments to submit budget requests to Budget and Management	Departments

**GUILFORD COUNTY, NORTH CAROLINA  
BUDGET CALENDAR  
FY 2002-03  
TENTATIVE**

DATE	BUDGET PROCEDURES	ACTION BY
May 1	Statutory deadline for School Superintendent to present budget and budget message to the School Board	Superintendent School Board
May 3	Final budget requests from the School Board and GTCC due in Budget and Management	School Board GTCC
	Notify fire districts of probable tax rates and public hearing	
May 13-16	Commissioners work sessions to review budgets with departments, agencies, school board and GTCC	County Commissioners County Manager Budget & Management Departments
May 30	Presentation of the County Manager's budget message and recommended budget to the Board of County Commissioners	County Manager County Commissioners
June 1	Statutory deadline for County Manager to present budget message and recommended budget to the Board of County Commissioners	County Manager Budget & Management
June 6	Official public hearing on the budget	County Commissioners Public
June 10-12	Additional work sessions for budget summation, follow-up, and policy direction if necessary	County Commissioners County Manager Budget & Management
June 13	Adoption of Budget Ordinance Adoption of Capital Improvements Program	County Commissioners
June 17	Distribute adopted Budget Ordinance	Budget & Management
	Begin preparing budget document for printing	Budget & Management
July 1	Statutory deadline for Board of County Commissioners to adopt the budget ordinance	County Commissioners

---

## THE BUDGET PROCESS

---

County Management meets with the Board of County Commissioners (BOC) near the beginning of the calendar year for direction relative to issues and countywide goals, objectives and priorities.

These goals, objectives and priorities become the driving force behind the budget cycle and initiates a three-phase process:

Phase 1 - REQUEST by Departments

Phase 2 - RECOMMENDED by Manager

Phase 3 - APPROVED by BOC

### **Phase 1 - REQUEST by Departments**

In late January, the Office of Budget Management & Evaluation gives directions and instructions to all departments on the submission of budget requests for the next fiscal year. Information submitted to the departments includes a budget calendar outlining time frames for the completion of certain aspects of the budget process and guidelines for preparing the budget, such as inflation factors, units costs for furniture & equipment, formulae for calculating fringe benefits, etc. The departments are made aware of the budgetary goals and specific policies that the BOC has established to govern the development of the annual budget.

In light of the Board priorities (page x), such as the desire that the countywide tax rate remain unchanged, the maintenance of a General Fund Fund Balance no lower than 8% of the General Fund budgeted expenditures, and a mechanism to address State revenue shortfalls, departments were instructed to submit three requests: (1) one which called for no increase in the level of county funding above the July 1, 2001 level; (2) one which reduced the level of county funding by 5%; and (3) one which contained continued or expanded levels of service with an increase in the level of county funding.

The departments are routinely required to submit a performance and objective summary, which includes a mission statement and expenditure and revenue amounts by function/source for three consecutive years. The performance measures should indicate the departmental or activity goals for improvement, indicating percentage of change, number of persons served, and results of performance that can be measured against: (1) goals of the BOC; (2) "best practices" in other cities and counties; or (3) prior years' performance.

Departments were also directed to present information regarding the effect of no increase in the level of county funding and the effect of a 5% reduction in the level of county funding. This would include changes in the level of service or reductions in the level of staffing.

### **Phase 2 - RECOMMENDED by Manager**

The Office of Budget Management & Evaluation reviews and analyzes all revenue sources, including tax valuations, and determines the amount of projected revenues that will be available from all sources.

After receiving the budget requests from the departments, the Office of Budget Management & Evaluation analyzes the requests to determine if they are reasonable, justified and consistent with performance measures and budget directives; makes adjustment to bring budget requests in line



---

## THE BUDGET PROCESS

---

with established goals; and makes an initial recommendation on each request, including capital equipment and new positions.

Work sessions including the County Manager, the Budget Director, the appropriate Budget Analyst and the leadership from each department are held to acquaint the Manager with the initial recommendation for the department. Work sessions with the BOC and selected departments are also conducted to receive BOC input prior to a final recommendation from the Manager.

Benchmarking has become an important step in the RECOMMENDED Phase. Budget Analysts and departments use outcomes to measure progress against goals and objectives. These measurements are adjusted to fall in line with priorities of the BOC. The Budget Director and County Manager, working in conjunction with the budget staff, develop a recommended budget to be presented to the BOC, along with the budget message near the beginning of June.

### **PHASE 3 - APPROVED by BOC**

The BOC, the County Manager and the Budget Director schedule work sessions to discuss the Recommended Budget, if such sessions are requested by the BOC.. The BOC reacts to the Recommended Budget, and the tax rates proposed to fund the recommendation. Adjustments are made to the Recommended Budget, based upon BOC recommendations, citizens' input from public hearings, legislative actions, and other factors that become apparent.

The General Statutes of North Carolina require the adoption of a budget by June 30. The FY 02-03 budget was adopted by the BOC on June 20, 2002.

In accordance with the General Statutes of North Carolina, the County prepares and adopts its budget for the General Fund, School Capital Outlay Fund, Fire Protection District Funds, County Building Construction Fund, Law Enforcement Separation Fund, Room Occupancy and Tourism Development Tax Fund, and Emergency Telephone System Fund on the modified accrual basis. A financial plan to operate the Internal Services Fund is adopted each fiscal year, with revenue derived from fees for services, fund balances, and other revenues being adequate to meet expenditures. Each of these funds is included in the Budget Ordinance, and in the schedules and tables included in this document.

---

## THE AMENDMENT PROCESS

---

Modifications to the original budget occur throughout the year for a variety of reasons. These modifications take one of three forms: (1) Budget Transfers; (2) Budget Revisions (less than \$30,000); (3) Budget Revisions (over \$30,000).

**Budget Transfers** usually originate at the department level. Transfers adjust various line items within the department's budget, but do not affect the overall total for the department. Transfer requests are submitted to the Budget Office for processing. The request includes a justification and the conditions resulting in the availability of funds to support the transfer. If the transfer involves a capital outlay account, a specific listing of the affected items must be included. Budget Transfers may not be used to provide funding for the creation of unauthorized positions. The assigned Budget Analyst reviews the request. The approved transfer is forwarded to the Finance Department for processing.

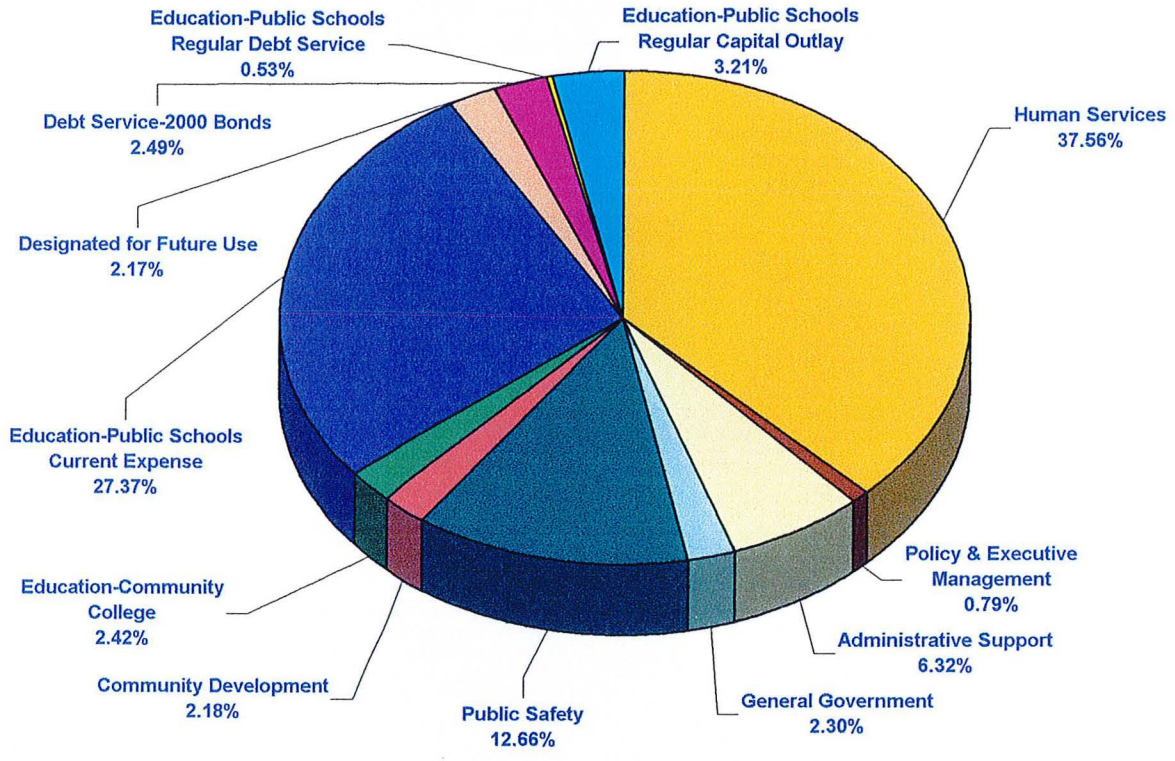
The County Manager is authorized in the Budget Ordinance to make interfund and intrafund transfers up to \$30,000/transaction (with some restrictions). These **Budget Revisions** are treated in much the same manner as Budget Transfers with the following exceptions: (1) These requests require the approval of the Deputy Manager with oversight responsibilities for the department initiating the request; (2) The County Manager is required to report each revision of this nature to the BOC at its next regularly scheduled meeting. As with Budget Transfers, these Budget Revisions may not be used to create unauthorized positions or raise salaries.

**Budget Revisions** in excess of \$30,000 require the approval of the BOC. The preparation of these revisions is much the same as for transfers or revisions less than \$30,000. These types of transactions, however, must go through the Agenda Process for presentation to the BOC. For this reason, additional supplemental information regarding the reason for the revision may be required.

The County Manager is authorized in the Budget Ordinance to make appropriations from the Reserve for Contingencies in an amount not to exceed \$30,000. These transactions must be reported to the BOC at its next regular meeting.

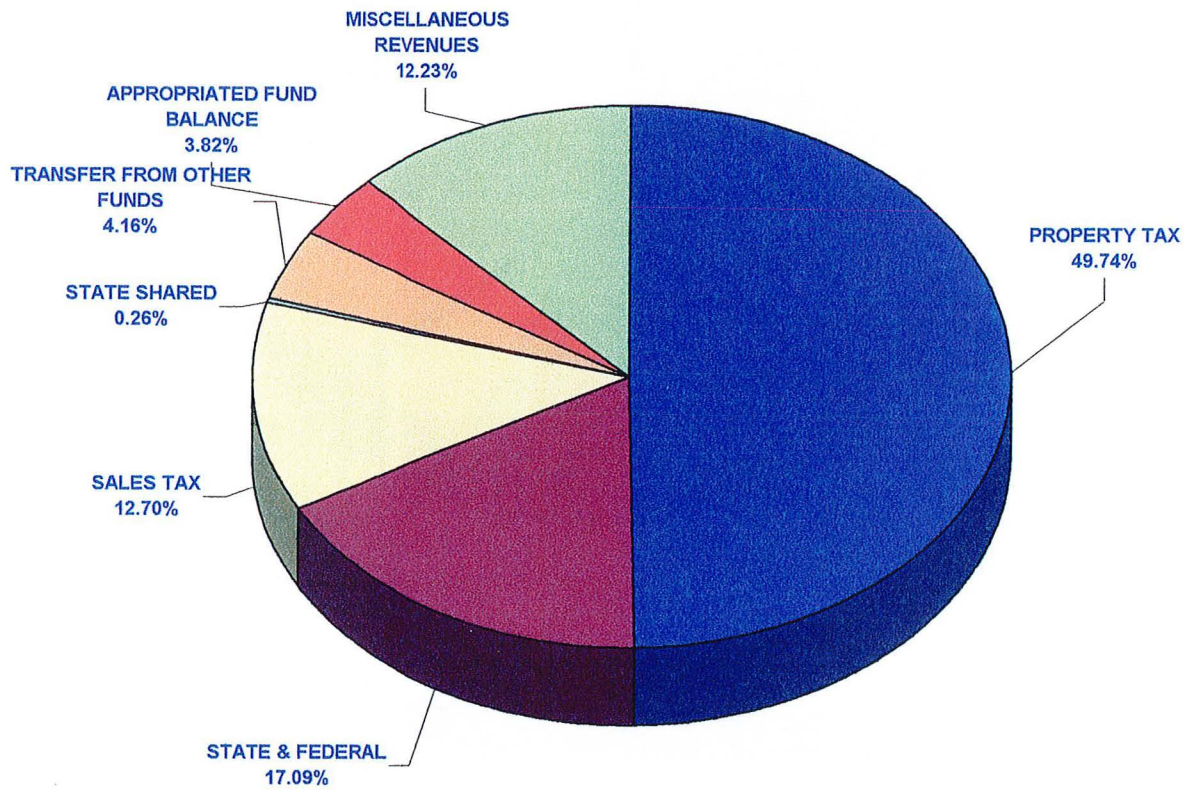
THIS PAGE IS INTENTIONALLY BLANK

**GUILFORD COUNTY, NORTH CAROLINA-WHERE THE MONEY GOES  
ALL REVENUE SOURCES**



FY 2002-03 COUNTYWIDE APPROPRIATIONS	
Human Services	161,401,466
Policy & Executive Management	3,398,448
Administrative Support	27,156,482
General Government	9,903,422
Public Safety	54,428,024
Community Development	9,357,236
Education-Community College	10,411,623
Education-Public Schools Current Expense	117,639,195
Designated for Future Use	9,316,863
Debt Service-2000 Bonds	10,683,137
Education-Public Schools Regular Debt Service	2,293,441
Education-Public Schools Regular Capital Outlay	13,784,207
<b>TOTAL</b>	<b>429,773,544</b>

**GUILFORD COUNTY, NORTH CAROLINA-WHERE THE MONEY COMES FROM ALL REVENUE SOURCES**

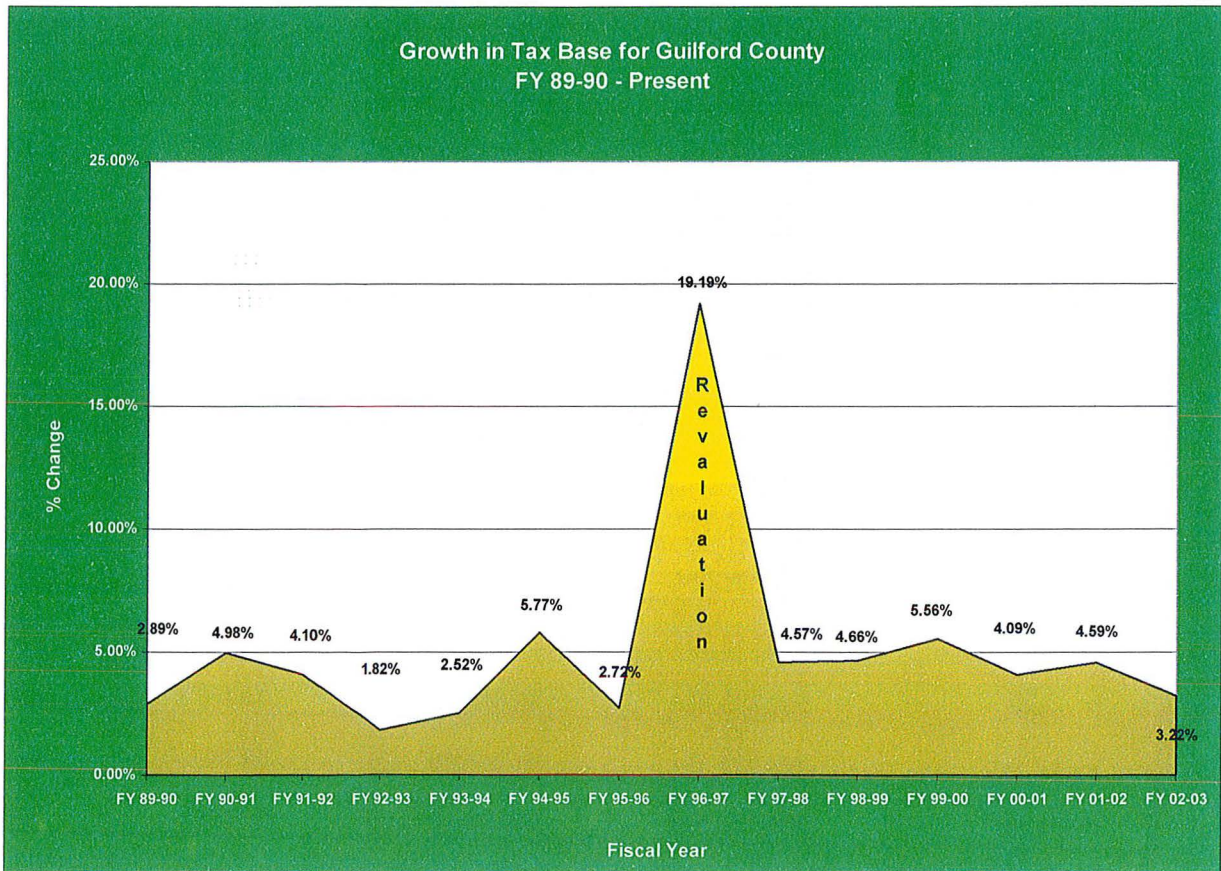


FY 2002-03 COUNTYWIDE REVENUES	
PROPERTY TAX	213,761,268
STATE & FEDERAL	73,434,816
SALES TAX	54,600,000
STATE SHARED	1,118,200
TRANSFER FROM OTHER FUNDS	17,887,500
APPROPRIATED FUND BALANCE	16,398,875
MISCELLANEOUS REVENUES	52,572,885
<b>TOTAL</b>	<b>429,773,544</b>

**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF COUNTYWIDE PROPERTY VALUATION  
FY 1989-90 through FY 2002-03**

Fiscal Year	Valuation Source					Change from Prior Year	% Change from Prior
	Real Property	Personal Property	State Certified Property	Motor Vehicles	Total		
FY 89-90	13,270,859,165	2,913,127,374	707,868,924		16,891,855,463	474,462,652	2.89%
FY 90-91	13,729,819,180	3,266,868,983	736,845,208		17,733,533,371	841,677,908	4.98%
FY 91-92	14,220,368,655	3,460,915,597	779,232,211		18,460,516,463	726,983,092	4.10%
FY 92-93	14,534,884,145	3,436,361,833	824,617,837		18,795,863,815	335,347,352	1.82%
FY 93-94	14,830,736,646	2,383,450,113	837,909,578	1,217,590,429	19,269,686,766	473,822,951	2.52%
FY 94-95	15,226,761,985	2,319,053,966	879,589,288	1,956,013,616	20,381,418,855	1,111,732,089	5.77%
FY 95-96	15,662,528,651	2,473,476,233	870,398,585	1,930,119,617	20,936,523,086	555,104,231	2.72%
FY 96-97	18,993,277,216	2,659,812,568	989,426,043	2,310,860,680	24,953,376,507	4,016,853,421	19.19%
FY 97-98	19,496,154,261	2,848,991,250	986,653,987	2,762,240,384	26,094,039,882	1,140,663,375	4.57%
FY 98-99	20,283,893,895	3,122,514,949	1,018,715,594	2,885,842,013	27,310,966,451	1,216,926,569	4.66%
FY 99-00	21,133,976,592	3,503,504,007	1,051,215,271	3,140,344,897	28,829,040,767	1,518,074,316	5.56%
FY 00-01	22,098,244,922	3,667,711,586	1,006,117,076	3,236,068,507	30,008,142,091	1,179,101,324	4.09%
FY 01-02	23,068,948,120	3,788,115,518	1,090,916,016	3,384,745,326	31,332,724,980	1,324,582,889	4.59%
FY 02-03	23,750,000,000	3,950,000,000	1,100,000,000	3,500,000,000	32,300,000,000	967,275,020	3.22%

NOTES: (1) FY 96-97 growth includes the effect of octennial revaluation of property; (2) Prior to FY 93-94, values for Motor Vehicles were combined with Personal Property values; (3) Values for FY 01-02 are estimates.



**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE SUMMARY OF TAX RATES  
FY 1980-81 through FY 2002-03**

FISCAL YEAR	COUNTYWIDE BUDGET	ESTIMATED COUNTYWIDE VALUATION	COUNTYWIDE TAX RATE	+ / (-)
FY 80-81	67,339,965	8,525,000,000	0.3421	
FY 81-82	78,667,782	8,790,000,000	0.4174	0.0753
FY 82-83	93,688,390	9,175,000,000	0.4424	0.0250
FY 83-84	99,070,824	9,630,000,000	0.4599	0.0175
FY 84-85	119,795,209	9,920,000,000	0.6095	0.1496
FY 85-86	128,696,518	10,500,000,000	0.6395	0.0300
FY 86-87	145,418,860	11,120,000,000	0.6500	0.0105
FY 87-88	190,929,181	11,400,000,000	0.8200	0.1700
FY 88-89	187,489,726	16,202,000,000	0.5704	(0.2496)
FY 89-90	194,929,157	16,825,000,000	0.5678	(0.0026)
FY 90-91	209,755,531	17,685,000,000	0.6055	0.0377
FY 91-92	218,417,713	18,600,000,000	0.6274	0.0219
FY 92-93	216,073,847	18,850,000,000	0.5960	(0.0314)
FY 93-94	267,685,291	19,200,000,000	0.7899	0.1939
FY 94-95	286,625,718	20,140,000,000	0.7899	0.0000
FY 95-96	295,860,656	20,825,000,000	0.7548	(0.0351)
FY 96-97	333,573,435	24,650,000,000	0.6572	(0.0976)
FY 97-98	368,859,173	25,780,000,000	0.6572	0.0000
FY 98-99	390,693,064	27,260,000,000	0.6372	(0.0200)
FY 99-00	414,043,141	28,750,000,000	0.6372	0.0000
FY 00-01	397,553,638	30,350,000,000	0.6372	0.0000
FY 01-02	424,217,381	31,600,000,000	0.6742	0.0370
FY 02-03	429,773,544	32,300,000,000	0.6742	0.0000

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE SUMMARY OF TAX RATES  
FY 1980-81 through FY 2002-03**

GREENSBORO SCHOOL DISTRICT			HIGH POINT SCHOOL DISTRICT			COUNTY SCHOOL DISTRICT		
TAX RATE	TOTAL	+ / (-)	TAX RATE	TOTAL	+ / (-)	TAX RATE	TOTAL	+ / (-)
0.3108	0.6529		0.2890	0.6311		0.2296	0.5717	
0.2153	0.6327	(0.0202)	0.1762	0.5936	(0.0375)	0.1203	0.5377	(0.0340)
0.2153	0.6577	0.0250	0.1762	0.6186	0.0250	0.1203	0.5627	0.0250
0.2153	0.6752	0.0175	0.1762	0.6361	0.0175	0.1203	0.5802	0.0175
0.0931	0.7026	0.0274	0.0931	0.7026	0.0665	0.0000	0.6095	0.0293
0.1423	0.7818	0.0792	0.1131	0.7526	0.0500	0.0462	0.6857	0.0762
0.1573	0.8073	0.0255	0.1431	0.7931	0.0405	0.0762	0.7262	0.0405
0.1000	0.9200	0.1127	0.1000	0.9200	0.1269	0.0160	0.8360	0.1098
0.1126	0.6830	(0.2370)	0.1209	0.6913	(0.2287)	0.0657	0.6361	(0.1999)
0.1239	0.6917	0.0087	0.1392	0.7070	0.0157	0.0657	0.6335	(0.0026)
0.1239	0.7294	0.0377	0.1392	0.7447	0.0377	0.0657	0.6712	0.0377
0.0201	0.6475	(0.0819)	0.0873	0.7147	(0.0300)	0.0000	0.6274	(0.0438)
0.0673	0.6633	0.0158	0.0841	0.6801	(0.0346)	0.0385	0.6345	0.0071

NOTE: Effective July 1, 1993, the three school systems merged into one unit thus eliminating supplement tax districts for schools.



Indicates years in which county-wide revaluation of property occurred



---

## BUDGET SUMMARY BY FUND

---

### GENERAL FUND

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Modified Accrual

The General Fund is the primary operating fund for the County. The transactions in this fund are very general in nature, and need not be accounted for in another fund.

The General Fund includes seven major administrative divisions: Policy & Executive Management, Administrative Support, General Government, Human Services, Public Safety, Community Development and Education (current operations for public schools and community college).

During the development of the FY 02-03 budget for the General Fund, one department was transferred from the Internal Services Fund to the General Fund as a result of changes in financial reporting issued by the Governmental Accounting Standards Board (Telecommunications – incorporated in the Information Services Department budget).

The FY 02-03 Approved Budget for the General Fund totals \$415.9 million (prior to transfers to other funds), an increase of approximately \$4.46 million from the FY 01-02 Approved Budget (1.01%). Of this increase, \$5.7 million is for *Personnel Services* (salaries and fringe benefits). This increase is a combination of several factors. There were *no* general, across-the-board salary adjustments as there have been in recent years. The Merit Pay Plan remained in effect for FY 02-03, at a cost of approximately \$2.4 million – an increase of \$27,553 (includes fringe benefits).

There was no change in the employee longevity plan, which awards employees for continued service with the County. At the completion of 5 years of continuous service, employees receive \$500 with incremental adjustments of \$75/year for each succeeding year to a maximum of \$2,375 (30 & 30+ years). The annual cost of this program is approximately \$1.99 million (includes fringe benefits).

The employer portion of the premiums for employees enrolled in the Group Insurance Plan (hospital and dental) increased 15%. Employee contributions increased by a like amount (effective January 1, 2003). The cost of this increase to the County was approximately \$2.4 million.

There were significant changes in staffing levels in several departments. The following department experienced reductions in staffing: Tax (2), Finance (2), Juvenile Detention (1), Human Resources (3), Other Protection – program eliminated (7), Inspections (1), Public Health (21), Mental Health (50), and Social Services (46), for a total reduction of 133 positions. The savings accruing from these reductions totals approximately \$3.09 million.

There were increases in the level of staffing in 4 departments: County Administration (1), Emergency Services (8), Elections (2), and Law Enforcement (15). The total cost of these new positions is approximately \$832,500.

A breakdown of changes in staffing may be found on the *Position Analysis by Department* found on page 60 of this document.

The other major expenditure categories, for the most part, all experience reductions in an effort to avoid more drastic reductions in the level of staffing. The *Supplies* category throughout the General Fund Budget contains a decrease of approximately \$742,549. The expenditures in the

---

## BUDGET SUMMARY BY FUND

---

*Services* category has been reduced approximately \$409,000 below FY 01-02 levels. Expenditures for *Human Services* have been reduced by approximately \$1.5 million. *Capital Outlay* expenses have been reduced by approximately \$1.55 million.

The only non-personnel category experiencing an increase is *Debt Service*, with an increase of approximately \$3.1 million. This increase is due to the estimated funding necessary for the retirement of debt for the school construction bonds to be sold as a result of the referendum approved in May 2000. *Debt Services* expenses for "county" projects are estimated to decrease by approximately \$452,000, while those for "school construction" projects are estimated to increase by approximately \$3.6 million.

Revenue increases to support these expenditures come primarily from *Property Tax Revenue* which is projected to increase by approximately \$5.1 million (2.4%). This is the result of a small increase in the county-wide property valuation (\$967 million).

*Sales Tax Revenue (1% and 1/2%)* is projected to decrease by approximately \$2.8 million (6.0%). This decrease is due to the sluggish economy at both the state and national levels.

*State and Federal Aid* is projected to decrease by approximately \$1.5 million (2.1%). While State revenues are estimated to increase by approximately \$795,000, Federal revenues are projected to decrease by approximately \$2.3 million. Federal revenues impact the Human Services division and the Law Enforcement department of the General Fund budget in the form of reimbursements and grants. Federal revenue estimates for Law Enforcement are projected to decrease by approximately \$712,000 due to a reduction in grant funding.

While there are smaller increases and decreases throughout the Human Services division, the Social Services department is projected to experience a decrease of \$3.3 million in Federal reimbursements. This is due, in large part, to a reduction in the daycare subsidy, resulting from a change in the reimbursement formula.

The increase in State revenue is spread fairly evenly throughout the Human Services divisions with increases and decreases across the board. One program in Public Safety, however, was eliminated due to a reduction in State funding. The Day Reporting Center, funded almost exclusively with State funds (\$227,503), was eliminated due to reductions at the State level.

*State Shared Revenues* (including Inventory Tax Reimbursements, Intangibles Tax Reimbursements, and proceeds from the ABC and Beer & Wine Taxes) are projected to decrease by approximately \$15.7 million (93.3%). This is the direct result of the current financial dilemma faced by the State of North Carolina. The State is expected to totally eliminate reimbursements to County governments for Intangibles Tax (\$6.6 million), Inventory Taxes (\$8.5 million), Beer & Wine Taxes (\$348,000).

Revenue from *Charges for Services* is anticipated to increase by approximately \$2.1 million (7.0%). The increase in this category is due in large part to increased inspections fees (\$1.1 million) and projected increases in ambulance fees (\$570,000) resulting from higher collection rates and the implementation of Phase 2 of the National Fee Schedule. The balance of the increase in this category is spread among the Human Services Categories.

*Other Revenue* is projected to increase by approximately \$16.8 million (96.0%). This increase is misleading, however, since it includes a transfer of \$17.9 million from the County Building Construction Fund.

---

## **BUDGET SUMMARY BY FUND**

---

The amount of *Fund Balance Appropriated* has been increase by approximately \$1.5 million (10%). The use of Fund Balance as a revenue source may be seen graphically on page 59.

### **SCHOOL CAPITAL OUTLAY FUND**

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Modified Accrual

The School Capital Outlay Fund reflects the transactions associated with the financing of school capital assets for the *Guilford County Public Schools* and *Guilford Technical Community College (GTCC)*.

The FY 02-03 Approved Budget for the *Guilford County Schools* totals approximately \$13.8 million, a decrease of approximately \$616,000. This is the estimated amount of revenue that will be available from the portion of the 1/2% local option sales tax dedicated for school construction (\$11.1 million) and from the State Public School Building Capital Fund (\$2.7 million).

The Approved Budget for *GTCC* totals approximately \$3.14 million. This amount will be transferred from the General Fund.

### **FIRE PROTECTION DISTRICT FUNDS**

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Modified Accrual

Transactions relating to the operation of the 21 Fire Protection Districts in the County are reflected in these individual funds. Each district is funded, in large part, from a special district tax levied on the property in the district, with the proceeds of that tax dedicated for use in that district. The tax rate for each district is established annually by the Board of County Commissioners with the adoption of the Budget Ordinance.

The Approved Budget for FY 02-03 for all Fire Protection Districts combined is slightly over \$8 million, an increase of approximately \$350,000. In 20 of the districts, the tax rate remains at the FY 01-02 level. This is due in large part to three factors: (1) the growth in the tax base is projected to yield revenue sufficient to meet the needs of the District; (2) the District is at its "ceiling" - \$0.10/\$100 valuation and the rate may not be increased; and (3) The Board of Directors for the District requested the tax rate remain at the same level. In the Oak Ridge district, the tax rate was increased from \$0.08 to \$0.10/\$100 valuation. This increase was approved to provide additional revenue for the construction of a new station.

Fire Protection Districts are funded by a combination of revenues, with *Special District Property Tax Revenue* comprising the bulk of the funding. The FY 02-03 Approved Budgets for the 21 districts combined include approximately \$7.7 million in revenue from this category, an increase of approximately \$400,000. The bulk of this increase comes from growth in the tax bases for the districts, in addition to the increased revenue generated by the tax rate increase noted above.

*State Shared Revenue* (Elderly Tax Exemption Reimbursements and Inventory Tax Reimbursements) has been eliminated as a part of the reduced reimbursements from the State to local governmental entities. This translates into a loss of revenue for the 21 districts of

---

## BUDGET SUMMARY BY FUND

---

approximately \$65,000. *Interest on Investments* is estimated to increase by approximately \$5,700.

The *Fund Balance Appropriated* for the 21 districts will increase by approximately \$14,000.

### COUNTY BUILDING CONSTRUCTION FUND

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Modified Accrual

The County Building Construction Fund reflects transactions associated with the financing and construction of various capital assets and improvements for County projects (excluding public education, water/sewer projects, parks, and watershed projects).

The Approved Budget for FY 02-03 totals approximately \$27.2 million, an increase of \$15.5 million. Of this amount, approximately \$17.9 million will be transferred to the General Fund as noted earlier.

The revenues for this fund are in the form of a *Transfer from Other Funds* (General Fund-Capital Outlay) and *Fund Balance Appropriated*.

### INTERNAL SERVICES FUND

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Accrual

The Internal Services Fund reflects the transactions of departments that serve other departments in the County rather than the general public. This fund is comprised of the Risk Management department and the Employee Health Care Plan. With the adoption of the FY 02-03 Approved Budget, the Telecommunications budget, formerly included in the Internal Services Fund, was transferred to the General Fund as a part of the Information Services Department budget.

The Approved Budget for FY 02-03 for this fund totals \$18.3, an increase of \$2.6 million. This increase may be attributed in total to increases in the employee health care plan. The expense of this plan is projected to increase by 30%, with the increase being shared by the County and by increase employee expenses.

The revenue to support the expenditures of this fund come in the form of charges to each department from the General Fund (Risk Management) and increased employee (payroll deduction)/employer group insurance charges.

- *The Internal Services "Fund" is actually a financial plan for the operation of the departments in Internal Services, as noted in the Budget Ordinance (Section X.A - page 20). It is considered a fund for budgetary purposes.*
- *Transactions for the Internal Services Fund are recorded on the modified accrual basis throughout the year, as required by North Carolina General Statute 159. Adjustments are then made at year-end for its presentation on the accrual basis for financial reporting purposes.*

---

## **BUDGET SUMMARY BY FUND**

---

### **LAW ENFORCEMENT SEPARATION FUND**

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Accrual

The Law Enforcement Separation Fund reflects the transactions associated with the amounts paid by the County to the State of North Carolina to supplement the standard retirement benefits for law enforcement personnel at any government level. The retirement plan allows law enforcement personnel to retire with 30 years of service or at age 55. The supplement adds to the standard retirement benefits the amount the retiree would receive from Social Security until the time that the retiree is eligible for Social Security benefits.

The Approved Budget for FY 02-03 27 for this fund totals approximately \$273,000, an increase of approximately \$73,000. This increase is consistent with the recommendations of an independent actuary as the amount necessary to maintain the full funding of this plan.

Revenues to support the expenditures from this plan are in the form of a *Transfer* from the General Fund (Law Enforcement).

➤ *Transactions for the Law Enforcement Separation Fund are recorded on the modified accrual basis throughout the year, as required by North Carolina General Statute 159. Adjustments are then made at year-end for its presentation on the accrual basis for financial reporting purposes.*

### **ROOM OCCUPANCY AND TOURISM DEVELOPMENT FUND**

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Modified Accrual

The Room Occupancy & Tourism Development Fund reflects the transactions relating to the collection of a tax on certain accommodations, with the proceeds allocated to the Guilford County Tourism Development Authority and to the City of High Point. The purpose of this fund is to assist these agencies in the development of activities promoting and encouraging travel and tourism in Guilford County.

The Approved Budget for FY 02-03 for this fund reflects a decrease of approximately \$200,000. This decrease is based on estimated receipts from the *Room Occupancy Tax*, and is a reflection of the current economic conditions.

### **EMERGENCY TELEPHONE SYSTEM FUND**

Basis of Budgeting - Modified Accrual  
Basis of Accounting - Modified Accrual

The Emergency Telephone System Fund reflects the transactions associated with the operation and debt retirement of the "911" Emergency Communications System. This fund was established during FY 97-98 as a special revenue fund to conform to governmental accounting requirements. Prior to that time, expenditures and revenues for this purpose were a part of the General Fund (Emergency Services).

---

## BUDGET SUMMARY BY FUND

---

The Approved Budget for FY 02-03 for this fund totals approximately \$1.3 million, an increase of approximately \$24,000. The staffing level of positions paid from this fund remains @ 1 position.

Revenues to support these expenditures come from three sources: (1) *911 System Subscriber Fees*; (2) *State & Federal Aid (State of N.C.)*; and (3) *Fund Balance Appropriated*. Revenue from the subscribers (\$0.30/month per each residential and commercial telephone service invoice) is projected to increase, based on an increase in the number of subscribers for telephone service. *State & Federal Aid* comes in the form of the subscriber fee for cellular telephone service. This revenue, collected at the state level, is remitted to participating governmental entities according to the statute establishing the Wireless 911 Fund. The *Fund Balance Appropriated* is available due to the accumulation of revenue from the State until such time as it becomes necessary to spend it. This appropriation allowed the transfer from the General Fund (Emergency Services) to be eliminated. (This practice will be reviewed on an annual basis.)

**The schedule on pages 38-41 shows the major categories of expenditure and major sources of revenue on a departmental basis for each of these funds.**

**The basis of budgeting and basis of accounting are defined in the glossary.**

**GUILFORD COUNTY, NORTH CAROLINA  
APPROVED APPROPRIATIONS - ALL FUNDS - FY 2002-03**

FUND/DEPARTMENT	----- Expenditure Categories ----->						
	Personnel Services	Supplies	Services	Human Services Assistance	Capital Outlay	Debt Service	Depreciation
<b>GENERAL FUND</b>							
<b>Policy &amp; Exec. Mgmt.</b>							
County Commissioners	228,313	9,700	28,860				
County Administration	683,336	30,955	957,740				
County Attorney	900,705	9,500	29,336				
Clerk to the Board	221,815	6,000	21,931				
Internal Audit	261,430	1,500	7,327				
<b>Administrative Support</b>							
Budget Mgmt. & Eval.	493,420	7,150	6,572				
Finance	1,838,308	63,700	164,796				
Purchasing	332,793	2,174	15,751				
Facilities	2,459,937	1,275,926	(11,474)				
Property Management	294,543	205,323	835,142				
Information Services	3,861,575	229,972	2,640,710		101,297		
Human Resources	1,912,473	83,100	272,097				
Fleet/Parking Admin.	125,245	8,750	371,600		126,690		
Debt Service-County						10,798,792	
<b>General Government</b>							
Tax	4,413,150	205,400	1,047,560				
Register of Deeds	1,517,718	81,400	382,464		250,000		
Board of Elections	1,160,855	90,403	749,472		5,000		
<b>Human Services</b>							
Public Health	24,014,714	1,772,805	4,487,449	38,786	25,000		
Mental Health	19,722,203	793,475	21,295,712	426,951			
Coordinated Services	68,146	1,000	750,631				
Social Services	28,136,969	447,271	8,802,159	20,916,678			
Child Support Enforcement	4,383,031	101,500	532,788	3,500			
Transportation-Human Svcs.	456,411	6,500	964,119				
Spec. Ass't to Adults				3,436,900			
Temp. Ass't. to Needy Families				200,000			
Medical Assistance				19,616,768			
<b>Public Safety</b>							
Emergency Services	10,523,822	710,450	2,116,665		835,000		
Juvenile Detention Ctr.	1,931,864	238,930	528,786				
Other Protection			530,005				
Law Enforcement	24,978,366	2,354,077	5,300,820	2,250	1,046,175		
Animal Services	588,482	35,682	1,130,891		31,000		
Security	618,776	20,000	866,983		39,000		
<b>Community Development</b>							
Cooperative Extension		33,153	402,415				
Planning & Development	1,376,899	65,174	349,386		4,000		
Inspections	2,568,862	67,175	345,763				
Soil & Water Conservation	157,916	7,300	38,091				
Geographic Info. System	205,083	9,784	125,514		6,105		
Capital Outlay-County			9,316,863		700,000		
Capital Outlay-County Schools							
Capital Outlay-GTCC			3,137,500				
Solid Waste	89,339	4,500	864,460				
Culture-Recreation			1,520,203		56,772		
Economic Development			359,342				
<b>Education</b>							
Guilford County Schools			117,639,195				
Guil. Tech. Comm. College			7,274,123				
Debt Service-Schools						11,616,698	
<b>SUB-TOTAL - GENERAL FUND</b>	<b>140,526,499</b>	<b>8,979,729</b>	<b>196,199,747</b>	<b>44,641,833</b>	<b>3,226,039</b>	<b>22,415,490</b>	<b>0</b>

**GUILFORD COUNTY, NORTH CAROLINA  
APPROVED REVENUES - ALL FUNDS - FY 2002-03**

Total	----- Revenue Categories -----							
	STATE REVENUES	STATE SHARED REVENUES	FEDERAL REVENUES	OTHER REVENUES	TRANSFERS FROM OTHER FUNDS	OTHER TAX REVENUE	FUND BALANCE	COUNTY REVENUES
266,873								266,873
1,672,031	2,000			519,000				1,151,031
939,541								939,541
249,746								249,746
270,257								270,257
507,142								507,142
2,066,804				60,500				2,006,304
350,718								350,718
3,724,389				787,663				2,936,726
1,335,008				1,046,000				289,008
6,833,554				130,000				6,703,554
2,267,670				26,500				2,241,170
632,285				304,100				328,185
10,798,792				806,083				9,992,709
5,666,110				1,259,833				4,406,277
2,231,582				5,680,504				(3,448,922)
2,005,730				54,500				1,951,230
30,338,754	3,120,306		2,556,425	8,175,222		1,295,516		15,191,285
42,238,341	14,444,128	127,200	3,490,145	13,706,043		711,350		9,759,475
819,777	234,952							584,825
58,303,077	6,265,177		30,541,556	867,225				20,629,119
5,020,819			5,005,619	15,200				0
1,427,030	469,515		235,864	193,500				528,151
3,436,900								3,436,900
200,000			200,000					0
19,616,768			1,485,267					18,131,501
14,185,937				3,350,000				10,835,937
2,699,580	1,332,914		192,500	576				1,173,590
530,005								530,005
33,681,688	525,000		625,241	2,180,667				30,350,780
1,786,055				1,028,369				757,686
1,544,759				46,000				1,498,759
435,568								435,568
1,795,459				116,700				1,678,759
2,981,800				2,655,000				326,800
203,307	24,000			2,000				177,307
346,486								346,486
10,016,863								10,016,863
0								0
3,137,500								3,137,500
958,299		670,000						288,299
1,576,975				8,700				1,568,275
359,342								359,342
117,639,195								117,639,195
7,274,123								7,274,123
11,616,698								11,616,698
415,989,337	26,417,992	797,200	44,332,617	43,019,885	0	0	2,006,866	299,414,777



**GUILFORD COUNTY, NORTH CAROLINA  
APPROVED APPROPRIATIONS - ALL FUNDS - FY 2002-03**

FUND/DEPARTMENT	Expenditure Categories						
	Personnel Services	Supplies	Services	Human Services Assistance	Capital Outlay	Debt Service	Depreciation
<b>Transfers to Other Funds</b>							
To Cty. Bldg. Const. Fund			(9,316,863)				
To School Capital Outlay			(3,137,500)				
To Law Enforcement Sep. Fund			(273,019)				
To Emer. Telephone Sys. Fund							
<b>TOTAL - GENERAL FUND</b>	<b>140,526,499</b>	<b>8,979,729</b>	<b>183,472,365</b>	<b>44,641,833</b>	<b>3,226,039</b>	<b>22,415,490</b>	<b>0</b>
<b>SCHOOL CAPITAL OUTLAY FUND</b>							
Guilford County Schools			13,784,207				
Guilford Tech. Comm. College			3,137,500				
<b>TOTAL - SCHOOL CAPITAL OUTLAY FUND</b>	<b>0</b>	<b>0</b>	<b>16,921,707</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FIRE PROTECTION DISTRICT FUNDS</b>							
Northeast			386,755				
Kimesville			54,073				
Alamance			483,073				
Battleground							
Colfax			324,940				
Guilford College			895,913				
Guil-Rand			99,328				
McLeansville			495,800				
Oak Ridge			543,642				
Pinecroft-Sedgefield			1,255,005				
Pleasant Garden			460,890				
District #13 (Rankin)			819,930				
Stokesdale			263,836				
Summerfield			846,274				
District #14 (Franklin Blvd.)			193,140				
District #18 (Deep River)			166,750				
District #28 (Frieden's)			69,101				
Whitsett			223,036				
Mount Hope			185,476				
Climax			60,208				
Southeast			100,674				
Julian			72,538				
<b>TOTAL - FIRE PROTECTION DISTRICT FUNDS</b>	<b>0</b>	<b>0</b>	<b>8,000,382</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>COUNTY BUILDING CONSTRUCTION FUND</b>							
Reserve for Future Projects			9,316,863				
Transfer to Other Funds			17,887,500				
<b>SUB-TOTAL - COUNTY BUILDING CONSTRUCTION FUND</b>	<b>0</b>	<b>0</b>	<b>27,204,363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers to Other Funds</b>							
To General Fund							
<b>TOTAL - COUNTY BUILDING CONSTRUCTION FUND</b>	<b>0</b>	<b>0</b>	<b>27,204,363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERNAL SERVICES FUND</b>							
Risk Management	238,256	8,200	1,489,471				3,400
Telecommunications							
Employee Wellness/Health Care		5,000	16,608,152				
<b>TOTAL - INTERNAL SERVICES FUND</b>	<b>238,256</b>	<b>13,200</b>	<b>18,097,623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400</b>
<b>LAW ENFORCEMENT SEPARATION FUND</b>	<b>270,019</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ROOM OCCUPANCY &amp; TOURISM DEVELOPMENT FUND</b>	<b>0</b>	<b>0</b>	<b>4,225,156</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EMERGENCY TELEPHONE SYSTEM FUND</b>	<b>70,725</b>	<b>23,200</b>	<b>1,055,000</b>	<b>0</b>	<b>153,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL BUDGET - ALL FUNDS</b>	<b>141,105,499</b>	<b>9,016,129</b>	<b>258,979,596</b>	<b>44,641,833</b>	<b>3,379,039</b>	<b>22,415,490</b>	<b>3,400</b>

**GUILFORD COUNTY, NORTH CAROLINA  
APPROVED REVENUES - ALL FUNDS - FY 2002-03**

Total	----- Revenue Categories ----->							
	STATE REVENUES	STATE SHARED REVENUES	FEDERAL REVENUES	OTHER REVENUES	TRANSFERS FROM OTHER FUNDS	OTHER TAX REVENUE	FUND BALANCE	COUNTY REVENUES
(9,316,863)								(9,316,863)
(3,137,500)								(3,137,500)
(273,019)								(273,019)
0								0
403,261,955	26,417,992	797,200	44,332,617	43,019,885	0	0	2,006,866	286,687,395
13,784,207	2,684,207					11,100,000		0
3,137,500					3,137,500			0
16,921,707	2,684,207	0	0	0	3,137,500	11,100,000	0	0
386,755				2,000		379,755	5,000	0
54,073				750		51,323	2,000	0
483,073				2,500		472,573	8,000	0
0								0
324,940				1,750		300,190	23,000	0
895,913				4,500		838,413	53,000	0
99,328				1,000		93,828	4,500	0
495,800				7,500		474,300	14,000	0
543,642				1,500		539,142	3,000	0
1,255,005				5,500		1,217,505	32,000	0
460,890				2,000		448,690	10,200	0
819,930				5,000		787,730	27,200	0
263,836				4,500		254,236	5,100	0
846,274				10,200		813,224	22,850	0
193,140				1,000		192,140		0
166,750				1,000		158,550	7,200	0
69,101				300		67,301	1,500	0
223,036				5,000		218,036		0
185,476				200		179,776	5,500	0
60,208				750		58,858	600	0
100,674				300		97,274	3,100	0
72,538				400		60,138	12,000	0
8,000,382	0	0	0	57,650	0	7,702,982	239,750	0
9,316,863					9,316,863			0
17,887,500							17,887,500	0
27,204,363	0	0	0	0	9,316,863	0	17,887,500	0
0								0
27,204,363	0	0	0	0	9,316,863	0	17,887,500	0
1,739,327				1,739,327				0
0								0
16,613,152				16,613,152				0
18,352,479	0	0	0	18,352,479	0	0	0	0
273,019	0	0	0	0	273,019	0	0	0
4,225,156	0	0	0	0	0	4,225,156	0	0
1,301,925	145,000	0	0	1,057,145	0	0	99,780	0
479,540,986	29,247,199	797,200	44,332,617	62,487,159	12,727,382	23,028,138	20,233,896	286,687,395

**GUILFORD COUNTY, NORTH CAROLINA**  
**COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS**  
(Includes Fire Districts & School Capital Outlay)  
**APPROVED BUDGET**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 2000-01	ADOPTED BUDGET FY 2001-02	AMENDED BUDGET FY 2001-02	REQUESTED BUDGET FY 2002-03	RECOMMENDED BUDGET FY 2002-03	APPROVED BUDGET FY 2002-03	+ / (-) 7/1/00
<b>Policy &amp; Exec. Mgmt.</b>							
County Commissioners	234,102	256,791	256,791	256,791	266,873	266,873	3.93%
County Administration	841,003	1,666,994	1,494,130	1,666,994	1,672,031	1,672,031	0.30%
County Attorney	808,795	929,674	929,674	929,673	939,541	939,541	1.06%
Clerk to the Board	275,812	246,283	246,283	246,062	249,746	249,746	1.41%
Internal Audit	226,597	266,573	266,573	266,573	270,257	270,257	1.38%
<b>sub-total</b>	<b>2,386,309</b>	<b>3,366,315</b>	<b>3,193,692</b>	<b>3,366,093</b>	<b>3,398,448</b>	<b>3,398,448</b>	<b>0.95%</b>
<b>Administrative Support</b>							
Budget Mgmt. & Eval.	474,066	501,741	501,741	501,741	507,142	507,142	1.08%
Finance	1,963,056	2,102,119	2,312,782	2,041,767	2,066,804	2,066,804	-1.68%
Purchasing	325,448	345,192	346,607	345,192	350,718	350,718	1.60%
Facilities	3,855,335	4,165,895	4,241,091	3,634,621	3,724,389	3,724,389	-10.60%
Property Management	1,353,150	1,338,040	1,342,400	1,343,388	1,335,008	1,335,008	-0.23%
Information Services	7,259,739	8,551,265	9,415,207	6,889,911	6,833,554	6,833,554	-20.09%
Human Resources	1,856,644	1,899,199	2,175,791	1,792,273	2,267,670	2,267,670	19.40%
Fleet/Parking Admin	541,508	832,930	851,845	604,000	632,285	632,285	-24.09%
Debt Service-County	10,912,425	11,251,204	11,251,204	10,798,792	10,798,792	10,798,792	-4.02%
<b>sub-total</b>	<b>28,541,371</b>	<b>30,987,585</b>	<b>32,438,668</b>	<b>27,751,685</b>	<b>28,516,362</b>	<b>28,516,362</b>	<b>-7.97%</b>
<b>General Government</b>							
Tax	4,987,339	5,635,071	5,681,299	5,645,030	5,666,110	5,666,110	0.55%
Register of Deeds	1,729,325	1,867,233	1,871,402	2,205,123	2,231,582	2,231,582	19.51%
Board of Elections	3,315,399	1,839,425	1,849,718	1,614,006	2,005,730	2,005,730	9.04%
<b>sub-total</b>	<b>10,032,063</b>	<b>9,341,729</b>	<b>9,402,419</b>	<b>9,464,159</b>	<b>9,903,422</b>	<b>9,903,422</b>	<b>6.01%</b>
<b>Human Services</b>							
Public Health	28,652,689	31,246,221	31,694,435	30,394,216	30,338,754	30,338,754	-2.90%
Mental Health	36,135,137	39,229,555	40,423,959	41,921,792	42,238,341	42,238,341	7.67%
Coordinated Services	583,401	461,465	581,465	515,548	754,777	819,777	77.65%
Social Services	59,623,297	61,321,056	63,168,550	57,811,020	58,073,264	58,303,077	-4.92%
Child Support Enforcement	4,098,428	4,699,428	4,701,864	4,939,505	5,020,819	5,020,819	6.84%
Transportation-Human Svcs	1,198,557	1,280,724	1,285,846	1,423,369	1,427,030	1,427,030	11.42%
Spec. Ass't. to Adults	3,085,223	3,267,196	3,340,196	3,436,900	3,436,900	3,436,900	5.19%
Temp. Ass't. to Needy Families	97,671	400,000	400,000	400,000	200,000	200,000	-50.00%
Medical Assistance	14,688,730	17,584,782	17,584,782	20,500,242	19,616,768	19,616,768	11.56%
<b>sub-total</b>	<b>148,163,133</b>	<b>159,490,427</b>	<b>163,181,097</b>	<b>161,342,592</b>	<b>161,106,653</b>	<b>161,401,466</b>	<b>1.20%</b>
<b>Public Safety</b>							
Emergency Services	10,882,028	13,717,116	14,100,578	14,380,930	14,170,937	14,185,937	3.42%
Juvenile Detention Ctr.	2,095,757	2,666,401	2,727,909	2,654,654	2,699,580	2,699,580	1.24%
Other Protection	886,513	853,318	1,074,925	869,807	530,005	530,005	-37.89%
Law Enforcement	30,942,189	33,454,136	35,340,619	35,036,775	33,681,688	33,681,688	0.68%
Animal Services	1,679,434	1,670,818	1,803,927	1,740,399	1,786,055	1,786,055	6.90%
Security	1,527,587	1,609,543	1,637,024	1,550,133	1,544,759	1,544,759	-4.02%
<b>sub-total</b>	<b>48,013,508</b>	<b>53,971,332</b>	<b>56,684,982</b>	<b>56,232,698</b>	<b>54,413,024</b>	<b>54,428,024</b>	<b>0.85%</b>
<b>Community Development</b>							
Cooperative Extension	418,203	469,542	497,607	435,957	435,568	435,568	-7.24%
Planning & Development	1,512,293	1,906,892	1,945,425	2,081,672	1,795,459	1,795,459	-5.84%
Inspections	2,450,024	2,959,078	2,981,555	3,010,877	2,981,800	2,981,800	0.77%
Soil & Water Conservation	179,787	201,300	208,613	201,300	203,307	203,307	1.00%
Geographic Info. System	346,696	365,921	385,481	365,921	346,486	346,486	-5.31%
Capital Outlay-County	17,447,500	12,936,135	14,236,135	20,962,500	10,316,863	10,016,863	-22.57%
Solid Waste	1,449,512	859,378	939,203	957,995	958,299	958,299	11.51%
Culture-Recreation	1,417,581	1,750,325	1,845,423	1,694,535	1,551,975	1,576,975	-9.90%
Economic Development	170,000	894,342	1,394,342	894,342	659,342	359,342	-59.82%

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
(Includes Fire Districts & School Capital Outlay)  
APPROVED BUDGET**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 2000-01	ADOPTED BUDGET FY 2001-02	AMENDED BUDGET FY 2001-02	REQUESTED BUDGET FY 2002-03	RECOMMENDED BUDGET FY 2002-03	APPROVED BUDGET FY 2002-03	+ / (-) BUDGET FY 2002-03
<b>sub-total</b>	<b>25,391,596</b>	<b>22,342,913</b>	<b>24,433,784</b>	<b>30,605,099</b>	<b>19,449,099</b>	<b>18,674,099</b>	<b>-16.42%</b>
<b>Education</b>							
Current Expense	107,648,121	115,389,195	115,639,195	124,639,195	115,639,195	117,639,195	1.95%
Guilford County Schools	6,589,530	7,080,905	7,080,905	7,274,123	7,274,123	7,274,123	2.73%
Guil. Tech. Comm. College	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Guilford County Schools	1,850,000	1,500,000	3,100,000	3,137,500	3,137,500	3,137,500	169.17%
Guil. Tech. Comm. College	3,456,813	8,063,334	8,063,334	11,616,698	11,616,698	11,616,698	44.07%
Debt Service-Schools	119,544,464	132,033,434	133,883,434	146,867,516	137,867,516	139,867,516	5.78%
<b>sub-total</b>	<b>382,072,444</b>	<b>411,533,735</b>	<b>423,218,076</b>	<b>435,429,842</b>	<b>414,454,524</b>	<b>415,989,337</b>	<b>1.08%</b>
<b>SUB-TOTAL - GENERAL FUND</b>	<b>382,072,444</b>	<b>411,533,735</b>	<b>423,218,076</b>	<b>435,429,842</b>	<b>414,454,524</b>	<b>415,989,337</b>	<b>1.08%</b>
Less Transfer to School Capital Outlay	(1,850,000)	(1,500,000)	(3,100,000)	(3,100,000)	(3,137,500)	(3,137,500)	109.17%
<b>TOTAL - GENERAL FUND</b>	<b>380,222,444</b>	<b>410,033,735</b>	<b>420,118,076</b>	<b>432,329,842</b>	<b>411,317,024</b>	<b>412,851,837</b>	<b>0.69%</b>
School Capital Outlay	158,013,695	14,400,000	365,186,598	43,862,448	11,300,000	13,784,207	-4.28%
Guilford County Schools	14,977,421	1,500,000	43,862,448	3,137,500	3,137,500	3,137,500	109.17%
Guil. Tech. Comm. College	-	-	-	-	-	-	-
<b>TOTAL - SCHOOL CAPITAL OUTLAY</b>	<b>172,511,116</b>	<b>15,900,000</b>	<b>408,849,046</b>	<b>3,137,500</b>	<b>14,437,500</b>	<b>16,921,707</b>	<b>6.43%</b>
<b>GROSS COUNTYWIDE BUDGET</b>	<b>552,733,560</b>	<b>425,933,735</b>	<b>828,967,122</b>	<b>435,467,342</b>	<b>425,754,524</b>	<b>429,773,544</b>	<b>0.90%</b>
<b>TOTAL - FIRE PROT. DISTRICTS</b>	<b>7,485,575</b>	<b>7,649,345</b>	<b>7,649,345</b>	<b>8,025,405</b>	<b>8,000,382</b>	<b>8,000,382</b>	<b>4.59%</b>
<b>GROSS COUNTYWIDE BUDGET (General School Capital Outlay and Fire Protection District Funds)</b>	<b>560,219,135</b>	<b>433,583,080</b>	<b>836,616,467</b>	<b>443,492,747</b>	<b>433,754,906</b>	<b>437,773,926</b>	<b>0.97%</b>
Less Transfers From Public Safety to:							
Law Enforcement Spp. Fund	(175,000)	(200,000)	(273,019)	(200,000)	(273,019)	(273,019)	36.51%
Emer. Telephone Sys. Fund	(58,637)	(47,064)	(47,064)	-	-	-	-100.00%
Less Transfers From Community Development to:							
Cty. Bldg. Const. Fund	(17,447,500)	(12,936,135)	-	(20,000,000)	(9,316,864)	(9,316,863)	-27.98%
<b>NET COUNTYWIDE BUDGET</b>	<b>540,687,998</b>	<b>418,899,881</b>	<b>833,196,384</b>	<b>420,192,747</b>	<b>421,027,523</b>	<b>425,046,544</b>	<b>1.47%</b>

**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF REVENUES BY SOURCE**

REVENUE SOURCE	ACTUAL REVENUES FY 1998-99	ACTUAL REVENUES FY 1999-00	ACTUAL REVENUES FY 2000-01	ACTUAL REVENUES FY 2001-02	BUDGETED REVENUES FY 2002-03
<b><u>GENERAL FUND</u></b>					
<b><u>TAXES:</u></b>					
Property Taxes	175,263,498	184,191,121	191,491,646	210,720,994	213,761,268
Sales Tax -1 cent	32,417,601	32,615,213	34,239,831	31,190,953	32,400,000
Sales Tax - 1/2 cent	10,549,521	11,048,237	11,355,029	11,015,800	11,100,000
Other Taxes	2,044,278	2,087,759	2,802,317	2,889,309	3,120,544
<b>TOTAL - Taxes</b>	<b>220,274,898</b>	<b>229,942,330</b>	<b>239,888,823</b>	<b>255,817,056</b>	<b>260,381,812</b>
<b><u>STATE &amp; FEDERAL:</u></b>					
Federal Grants	35,300,959	40,816,606	44,611,276	47,914,707	44,332,617
State Grants	28,678,338	28,596,358	29,665,552	28,538,795	26,417,992
<b>TOTAL - State &amp; Federal</b>	<b>63,979,297</b>	<b>69,412,964</b>	<b>74,276,828</b>	<b>76,453,502</b>	<b>70,750,609</b>
<b><u>STATE SHARED REVENUES:</u></b>					
Intangibles Tax	6,789,901	6,773,570	6,775,355	6,743,959	-
Inventory Tax Reimbursement	8,552,198	8,548,004	8,544,596	4,274,627	-
Beer & Wine Tax	362,204	370,928	370,225	-	-
ABC Tax	330,686	341,092	348,225	338,455	317,200
Other State Shared Revenue	1,095,507	771,199	928,622	941,638	801,000
<b>TOTAL - State Shared Revenues</b>	<b>17,130,496</b>	<b>16,804,793</b>	<b>16,967,023</b>	<b>12,298,679</b>	<b>1,118,200</b>
<b><u>CHARGES FOR SERVICES:</u></b>					
General Fees	7,361,854	7,606,980	7,713,374	9,796,178	9,972,972
Joint Operation Fees	2,171,259	2,530,178	3,085,089	3,266,399	3,344,757
Health Services Fees	14,527,425	17,024,125	16,101,676	20,944,573	19,707,198
Other Fee Revenue	24,685	33,691	19,542	26,311	18,000
<b>TOTAL - Charges for Services</b>	<b>24,085,223</b>	<b>27,194,974</b>	<b>26,919,681</b>	<b>34,033,461</b>	<b>33,042,927</b>
<b><u>OTHER REVENUE:</u></b>					
Investment Interest	10,665,228	10,088,074	15,184,812	7,426,984	8,000,000
Penalties, Fines, Etc.	1,043,050	1,039,445	1,039,033	980,307	677,000
Licenses & Permits	1,901,813	1,967,745	1,908,456	2,093,241	3,118,929
Rents	1,118,988	1,169,589	1,126,958	1,073,850	1,029,586
Sales	556,970	350,308	374,680	299,159	312,094
Refunds & Commissions	1,320,606	927,978	1,915,149	1,962,612	2,187,982
Contributions	92,986	214,251	211,448	278,735	139,540
Transfer from Other Funds	285,738	-	7,975,893	125,060	17,887,500
Other Revenue	1,136,837	1,213,234	3,104,017	1,135,483	944,283
<b>TOTAL - Other Revenue</b>	<b>18,122,216</b>	<b>16,970,624</b>	<b>32,840,446</b>	<b>15,375,431</b>	<b>34,296,914</b>
<b><u>APPROPRIATED FUND BALANCE</u></b>					
Fund Balance Appropriated	33,316,150	22,872,842	8,561,962	21,651,744	16,398,875
<b>TOTAL - Fund Balance Approp.*</b>	<b>33,316,150</b>	<b>22,872,842</b>	<b>8,561,962</b>	<b>21,651,744</b>	<b>16,398,875</b>
<b>GROSS REVENUES</b>	<b>376,908,280</b>	<b>383,198,527</b>	<b>399,454,763</b>	<b>415,629,873</b>	<b>415,989,337</b>
LESS: Transfers from Other Funds	(285,738)	-	(7,975,893)	(125,060)	(17,887,500)
<b>NET REVENUES</b>	<b>376,622,542</b>	<b>383,198,527</b>	<b>391,478,870</b>	<b>415,504,813</b>	<b>398,101,837</b>

**SCHOOL CAPITAL OUTLAY FUND**

(PUBLIC SCHOOLS & COMMUNITY COLLEGE)

**TAXES:**

Sales Tax - 1/2 cent	10,531,034	11,032,145	11,334,098	10,999,560	11,100,000
<b>TOTAL - Taxes</b>	<b>10,531,034</b>	<b>11,032,145</b>	<b>11,334,098</b>	<b>10,999,560</b>	<b>11,100,000</b>

**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF REVENUES BY SOURCE**

REVENUE SOURCE	ACTUAL REVENUES FY 1998-99	ACTUAL REVENUES FY 1999-00	ACTUAL REVENUES FY 2000-01	ACTUAL REVENUES FY 2001-02	BUDGETED REVENUES FY 2002-03
----------------	----------------------------------	----------------------------------	----------------------------------	----------------------------------	------------------------------------

**SCHOOL CAPITAL OUTLAY FUND (continued)**

(PUBLIC SCHOOLS & COMMUNITY COLLEGE)

**STATE & FEDERAL:**

State Public School Facilities/Bond Funds	32,237,346	45,753,124	45,814,993	52,845,938	2,684,207
TOTAL - State & Federal	<u>32,237,346</u>	<u>45,753,124</u>	<u>45,814,993</u>	<u>52,845,938</u>	<u>2,684,207</u>

**OTHER REVENUE:**

Transfer from Other Funds	82,314,782	99,499,356	91,244,159	84,809,629	3,137,500
Sale of Bonds	4,250,000	4,250,000	113,900,554	113,338,708	-
Other Revenue	261,868	470,394	23,154	8,917	-
TOTAL - Other Revenue	<u>86,826,650</u>	<u>104,219,750</u>	<u>205,167,867</u>	<u>198,157,254</u>	<u>3,137,500</u>

**APPROPRIATED FUND BALANCE**

Fund Balance Appropriated	24,620,374	28,432,946	26,611,878	19,931,317	-
TOTAL - Fund Balance Approp.*	<u>24,620,374</u>	<u>28,432,946</u>	<u>26,611,878</u>	<u>19,931,317</u>	<u>-</u>

**GROSS REVENUES**

	<b>154,215,404</b>	<b>189,437,965</b>	<b>288,928,836</b>	<b>281,934,069</b>	<b>16,921,707</b>
--	--------------------	--------------------	--------------------	--------------------	-------------------

LESS: Transfers from Other Funds	(82,314,782)	(99,499,356)	(91,244,159)	(84,809,629)	(3,137,500)
----------------------------------	--------------	--------------	--------------	--------------	-------------

<b>NET REVENUES</b>	<b><u>71,900,622</u></b>	<b><u>89,938,609</u></b>	<b><u>197,684,677</u></b>	<b><u>197,124,440</u></b>	<b><u>13,784,207</u></b>
---------------------	--------------------------	--------------------------	---------------------------	---------------------------	--------------------------

**FIRE PROTECTION DISTRICT FUNDS**

**TAXES:**

Property Taxes	5,238,059	5,813,855	6,954,072	7,401,293	7,702,982
TOTAL - Taxes	<u>5,238,059</u>	<u>5,813,855</u>	<u>6,954,072</u>	<u>7,401,293</u>	<u>7,702,982</u>

**STATE & FEDERAL:**

State Grants	-	-	36,225	-	-
TOTAL - State & Federal	<u>-</u>	<u>-</u>	<u>36,225</u>	<u>-</u>	<u>-</u>

**STATE SHARED REVENUES:**

Inventory Tax Reimbursement	124,077	124,972	126,321	63,406	-
Other State Shared Revenue	10,630	7,136	8,178	-	-
TOTAL - State Shared Revenues	<u>134,707</u>	<u>132,108</u>	<u>134,499</u>	<u>63,406</u>	<u>-</u>

**OTHER REVENUE:**

Investment Interest	87,485	103,727	104,701	70,933	57,650
Penalties, Fines, Etc.	26,690	24,128	25,377	29,360	-
TOTAL - Other Revenue	<u>114,175</u>	<u>127,855</u>	<u>130,078</u>	<u>100,293</u>	<u>57,650</u>

**APPROPRIATED FUND BALANCE**

Fund Balance Appropriated	269,500	245,100	597,700	225,500	239,750
TOTAL - Fund Balance Approp.	<u>269,500</u>	<u>245,100</u>	<u>597,700</u>	<u>225,500</u>	<u>239,750</u>

**GROSS REVENUES**

	<b>5,756,441</b>	<b>6,318,918</b>	<b>7,852,574</b>	<b>7,790,492</b>	<b>8,000,382</b>
--	------------------	------------------	------------------	------------------	------------------

LESS: Transfers from Other Funds	-	-	-	-	-
----------------------------------	---	---	---	---	---

<b>NET REVENUES</b>	<b><u>5,756,441</u></b>	<b><u>6,318,918</u></b>	<b><u>7,852,574</u></b>	<b><u>7,790,492</u></b>	<b><u>8,000,382</u></b>
---------------------	-------------------------	-------------------------	-------------------------	-------------------------	-------------------------

**INTERNAL SERVICES FUND**

**STATE & FEDERAL:**

Federal Grants	-	130	-	-	-
TOTAL - State & Federal	<u>-</u>	<u>130</u>	<u>-</u>	<u>-</u>	<u>-</u>

**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF REVENUES BY SOURCE**

REVENUE SOURCE	ACTUAL REVENUES FY 1998-99	ACTUAL REVENUES FY 1999-00	ACTUAL REVENUES FY 2000-01	ACTUAL REVENUES FY 2001-02	BUDGETED REVENUES FY 2002-03
<b><u>INTERNAL SERVICES FUND (continued)</u></b>					
<b>CHARGES FOR SERVICES:</b>					
General Fees	22,531,985	23,871,358	14,334,639	16,277,286	18,352,479
Joint Operation Fees	52,104	42,344	38,331	27,053	-
Health Services Fees	3,680	3,824	-	-	-
Other Fee Revenue	228	(1)	-	-	-
<b>TOTAL - Charges for Services</b>	<b>22,587,997</b>	<b>23,917,525</b>	<b>14,372,970</b>	<b>16,304,339</b>	<b>18,352,479</b>
<b>OTHER REVENUE:</b>					
Investment Interest	1,043,660	1,313,910	1,521,256	865,214	-
Sales	-	-	-	-	-
Refunds & Commissions	416,890	2,593,646	136,646	22,395	-
Other Revenue	5,786	31,879	71,729	61	-
<b>TOTAL - Other Revenue</b>	<b>1,466,336</b>	<b>3,939,435</b>	<b>1,729,631</b>	<b>887,670</b>	<b>-</b>
<b>APPROPRIATED FUND BALANCE</b>					
Fund Balance Appropriated	698,285	653,345	4,913,459	2,529,315	-
<b>TOTAL - Fund Balance Approp.*</b>	<b>698,285</b>	<b>653,345</b>	<b>4,913,459</b>	<b>2,529,315</b>	<b>-</b>
<b>GROSS REVENUES</b>	<b>24,752,618</b>	<b>28,510,435</b>	<b>21,016,060</b>	<b>19,721,324</b>	<b>18,352,479</b>
LESS: Transfers from Other Funds	-	-	-	-	-
<b>NET REVENUES</b>	<b>24,752,618</b>	<b>28,510,435</b>	<b>21,016,060</b>	<b>19,721,324</b>	<b>18,352,479</b>

**COUNTY BUILDING CONSTRUCTION FUND**

<b>STATE &amp; FEDERAL:</b>					
Federal Grants	-	-	-	11,748	-
State Grants	2,013,123	2,239,581	186,269	265,284	-
<b>TOTAL - State &amp; Federal</b>	<b>2,013,123</b>	<b>2,239,581</b>	<b>186,269</b>	<b>277,032</b>	<b>-</b>
<b>OTHER REVENUE:</b>					
Sale of Bonds	6,087,804	4,599,111	8,724,803	4,526,603	-
Investment Interest	510,338	833,726	1,682,697	1,350,072	-
Lease Inception	1,368,657	-	-	-	-
Transfer from Other Funds	9,034,791	9,343,668	20,821,168	14,235,773	9,316,863
Sales	10,307,669	137	20	-	-
Refunds & Commissions	-	-	-	468,966	-
Other Revenue	272,466	518,981	518,981	-	-
<b>TOTAL - Other Revenue</b>	<b>27,581,725</b>	<b>15,295,623</b>	<b>31,747,669</b>	<b>20,581,414</b>	<b>9,316,863</b>
<b>APPROPRIATED FUND BALANCE</b>					
Fund Balance Appropriated	13,679,224	10,006,359	15,175,936	13,823,786	17,887,500
<b>TOTAL - Fund Balance Approp.*</b>	<b>13,679,224</b>	<b>10,006,359</b>	<b>15,175,936</b>	<b>13,823,786</b>	<b>17,887,500</b>
<b>GROSS REVENUES</b>	<b>43,274,072</b>	<b>27,541,563</b>	<b>47,109,874</b>	<b>34,682,232</b>	<b>27,204,363</b>
LESS: Transfers from Other Funds	(9,034,791)	(9,343,668)	(20,821,168)	(14,235,773)	(9,316,863)
<b>NET REVENUES</b>	<b>34,239,281</b>	<b>18,197,895</b>	<b>26,288,706</b>	<b>20,446,459</b>	<b>17,887,500</b>

**WATER BOND FUND**

<b>OTHER REVENUE:</b>					
Sale of Bonds	-	-	2,150,000	-	-
Tsf. From Other Funds	-	-	15,912	-	-
<b>TOTAL - Other Revenue</b>	<b>-</b>	<b>-</b>	<b>2,165,912</b>	<b>-</b>	<b>-</b>

**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF REVENUES BY SOURCE**

REVENUE SOURCE	ACTUAL REVENUES FY 1998-99	ACTUAL REVENUES FY 1999-00	ACTUAL REVENUES FY 2000-01	ACTUAL REVENUES FY 2001-02	BUDGETED REVENUES FY 2002-03
<b><u>WATER BOND FUND (continued)</u></b>					
<b>APPROPRIATED FUND BALANCE</b>					
Fund Balance Appropriated	47,530	15,912	-	155,912	-
TOTAL - Fund Balance Approp.*	47,530	15,912	-	155,912	-
<b>GROSS REVENUES</b>	<b>47,530</b>	<b>15,912</b>	<b>2,165,912</b>	<b>155,912</b>	-
LESS: Transfers from Other Funds	-	-	(15,912)	-	-
<b>NET REVENUES</b>	<b>47,530</b>	<b>15,912</b>	<b>2,150,000</b>	<b>155,912</b>	-
<b><u>SEWER BOND FUND</u></b>					
<b>OTHER REVENUE:</b>					
Sale of Bonds	-	-	3,720,000	-	-
Tsf. From Other Funds	-	-	15,912	-	-
TOTAL - Other Revenue	-	-	3,735,912	-	-
<b>APPROPRIATED FUND BALANCE</b>					
Fund Balance Appropriated	99,860	15,912	-	1,084,887	-
TOTAL - Fund Balance Approp.*	99,860	15,912	-	1,084,887	-
<b>GROSS REVENUES</b>	<b>99,860</b>	<b>15,912</b>	<b>3,735,912</b>	<b>1,084,887</b>	-
LESS: Transfers from Other Funds	-	-	(15,912)	-	-
<b>NET REVENUES</b>	<b>99,860</b>	<b>15,912</b>	<b>3,720,000</b>	<b>1,084,887</b>	-
<b><u>WATER/SEWER CONSTRUCTION FUND</u></b>					
<b>OTHER REVENUE:</b>					
Sale of Bonds	5,897,844	4,697,844	4,697,844	1,664,687	-
Transfer from Other Funds	21,449,280	11,198,219	11,441,435	11,166,892	-
TOTAL - Other Revenue	27,347,124	15,896,063	16,139,279	12,831,579	-
<b>APPROPRIATED FUND BALANCE</b>					
Fund Balance Appropriated	2,489,307	2,209,054	2,014,152	365,189	-
TOTAL - Fund Balance Approp.*	2,489,307	2,209,054	2,014,152	365,189	-
<b>GROSS REVENUES</b>	<b>29,836,431</b>	<b>18,105,117</b>	<b>18,153,431</b>	<b>13,196,768</b>	-
LESS: Transfers from Other Funds	(21,449,280)	(11,198,219)	(11,441,435)	(11,166,892)	-
<b>NET REVENUES</b>	<b>8,387,151</b>	<b>6,906,898</b>	<b>6,711,996</b>	<b>2,029,876</b>	-
<b><u>JOINT WATER/SEWER TRUST FUND</u></b>					
<b>CHARGES FOR SERVICES:</b>					
General Fees	619,763	432,098	738,003	424,216	-
Joint Operation Fees	1,609,492	1,651,484	1,523,211	1,405,907	-
TOTAL - Charges for Services	2,229,255	2,083,582	2,261,214	1,830,123	-
<b>OTHER REVENUE:</b>					
Investment Interest	17,861	9,511	8,415	19,207	-
Transfer from Other Funds	-	-	-	-	-
TOTAL - Other Revenue	17,861	9,511	8,415	19,207	-
<b>APPROPRIATED FUND BALANCE</b>					
Fund Balance Appropriated	4,469,976	3,182,619	3,254,197	2,830,083	-
TOTAL - Fund Balance Approp.*	4,469,976	3,182,619	3,254,197	2,830,083	-
<b>GROSS REVENUES</b>	<b>6,717,092</b>	<b>5,275,712</b>	<b>5,523,826</b>	<b>4,679,413</b>	-
LESS: Transfers from Other Funds	-	-	-	-	-
<b>NET REVENUES</b>	<b>6,717,092</b>	<b>5,275,712</b>	<b>5,523,826</b>	<b>4,679,413</b>	-



**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF REVENUES BY SOURCE**

REVENUE SOURCE	ACTUAL REVENUES FY 1998-99	ACTUAL REVENUES FY 1999-00	ACTUAL REVENUES FY 2000-01	ACTUAL REVENUES FY 2001-02	BUDGETED REVENUES FY 2002-03
----------------	----------------------------------	----------------------------------	----------------------------------	----------------------------------	------------------------------------

**ROOM OCCUPANCY & TOURISM DEVELOPMENT FUND**

**TAXES:**

Room Occupancy & Tourism Tax	3,756,275	4,004,578	4,097,548	3,825,082	4,225,156
TOTAL - Taxes	<u>3,756,275</u>	<u>4,004,578</u>	<u>4,097,548</u>	<u>3,825,082</u>	<u>4,225,156</u>
<b><u>APPROPRIATED FUND BALANCE</u></b>					
Fund Balance Appropriated	-	-	-	-	-
TOTAL - Fund Balance Approp.*	-	-	-	-	-
<b>GROSS REVENUES</b>	<u>3,756,275</u>	<u>4,004,578</u>	<u>4,097,548</u>	<u>3,825,082</u>	<u>4,225,156</u>
LESS: Transfers from Other Funds	-	-	-	-	-
<b>NET REVENUES</b>	<u>3,756,275</u>	<u>4,004,578</u>	<u>4,097,548</u>	<u>3,825,082</u>	<u>4,225,156</u>

**LAW ENFORCEMENT SEPARATION FUND**

**OTHER REVENUE:**

Investment Interest	79,009	90,476	94,214	57,181	-
Transfers from Other Funds	132,000	200,000	175,000	273,019	273,019
TOTAL - Other Revenue	<u>211,009</u>	<u>290,476</u>	<u>269,214</u>	<u>330,200</u>	<u>273,019</u>
<b><u>APPROPRIATED FUND BALANCE</u></b>					
Fund Balance Appropriated	500	-	510	-	-
TOTAL - Fund Balance Approp.*	<u>500</u>	<u>-</u>	<u>510</u>	<u>-</u>	<u>-</u>
<b>GROSS REVENUES</b>	<u>211,509</u>	<u>290,476</u>	<u>269,724</u>	<u>330,200</u>	<u>273,019</u>
LESS: Transfers from Other Funds	(132,000)	(200,000)	(175,000)	(273,019)	(273,019)
<b>NET REVENUES</b>	<u>79,509</u>	<u>90,476</u>	<u>94,724</u>	<u>57,181</u>	<u>-</u>

**COMMUNITY DEVELOPMENT FUND**

**STATE & FEDERAL:**

Federal Grants	600,798	497,434	520,579	252,845	-
TOTAL - State & Federal	<u>600,798</u>	<u>497,434</u>	<u>520,579</u>	<u>252,845</u>	<u>-</u>
<b><u>OTHER REVENUE:</u></b>					
Transfer from Other Funds	178,623	182,051	182,051	127,663	-
TOTAL - Other Revenue	<u>178,623</u>	<u>182,051</u>	<u>182,051</u>	<u>127,663</u>	<u>-</u>
<b><u>APPROPRIATED FUND BALANCE</u></b>					
Fund Balance Appropriated	-	-	-	-	-
TOTAL - Fund Balance Approp.*	-	-	-	-	-
<b>GROSS REVENUES</b>	<u>779,421</u>	<u>679,485</u>	<u>702,630</u>	<u>380,508</u>	<u>-</u>
LESS: Transfers from Other Funds	(178,623)	(182,051)	(182,051)	(127,663)	-
<b>NET REVENUES</b>	<u>600,798</u>	<u>497,434</u>	<u>520,579</u>	<u>252,845</u>	<u>-</u>

**EMERGENCY TELEPHONE SYSTEM FUND**

**STATE & FEDERAL:**

State Grants	-	152,878	109,762	138,402	145,000
TOTAL - State & Federal	<u>-</u>	<u>152,878</u>	<u>109,762</u>	<u>138,402</u>	<u>145,000</u>
<b><u>CHARGES FOR SERVICES:</u></b>					
General Fees	986,738	1,043,178	1,057,255	1,034,031	1,050,000
TOTAL - Charges for Services	<u>986,738</u>	<u>1,043,178</u>	<u>1,057,255</u>	<u>1,034,031</u>	<u>1,050,000</u>

**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF REVENUES BY SOURCE**

REVENUE SOURCE	ACTUAL REVENUES FY 1998-99	ACTUAL REVENUES FY 1999-00	ACTUAL REVENUES FY 2000-01	ACTUAL REVENUES FY 2001-02	BUDGETED REVENUES FY 2002-03
<b><u>EMERGENCY TELEPHONE SYSTEM FUND (continued)</u></b>					
<b>OTHER REVENUE:</b>					
Transfer from Other Funds	190,187	180,809	58,637	-	-
Other Revenue	7,466	8,557	9,493	7,762	7,145
<b>TOTAL - Other Revenue</b>	<b>197,653</b>	<b>189,366</b>	<b>68,130</b>	<b>7,762</b>	<b>7,145</b>
<b>APPROPRIATED FUND BALANCE</b>					
Fund Balance Appropriated	-	-	-	67,805	99,780
<b>TOTAL - Fund Balance Approp.*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>67,805</b>	<b>99,780</b>
<b>GROSS REVENUES</b>	<b>1,184,391</b>	<b>1,385,422</b>	<b>1,235,147</b>	<b>1,248,000</b>	<b>1,301,925</b>
LESS: Transfers from Other Funds	(190,187)	(180,809)	(58,637)	-	-
<b>NET REVENUES</b>	<b>994,204</b>	<b>1,204,613</b>	<b>1,176,510</b>	<b>1,248,000</b>	<b>1,301,925</b>

**SUMMARY - ALL FUNDS**

<b>TAXES:</b>					
General Fund	220,274,898	229,942,330	239,888,823	255,817,056	260,381,812
School Capital Outlay Fund	10,531,034	11,032,145	11,334,098	10,999,560	11,100,000
Fire Protection District Funds	5,238,059	5,813,855	6,954,072	7,401,293	7,702,982
Room Occ. & Tourism Dev. Fund	3,756,275	4,004,578	4,097,548	3,825,082	4,225,156
<b>TOTAL - Taxes</b>	<b>239,800,266</b>	<b>250,792,908</b>	<b>262,274,541</b>	<b>278,042,991</b>	<b>283,409,950</b>
<b>STATE &amp; FEDERAL:</b>					
General Fund	63,979,297	69,412,964	74,276,828	76,453,502	70,750,809
School Capital Outlay Fund	32,237,346	45,753,124	45,814,993	52,845,938	2,684,207
Fire Protection District Funds	-	-	36,225	-	-
Internal Services Fund	-	130	-	-	-
Community Development Fund	600,798	497,434	520,579	252,845	-
County Building Construction Fund	2,013,123	2,239,581	186,269	277,032	-
Emergency Telephone System Fund	-	152,878	109,762	138,402	145,000
<b>TOTAL - State &amp; Federal</b>	<b>98,830,564</b>	<b>118,056,111</b>	<b>120,944,656</b>	<b>129,967,719</b>	<b>73,579,816</b>
<b>STATE SHARED REVENUES:</b>					
General Fund	17,130,496	16,804,793	16,967,023	12,298,679	1,118,200
Fire Protection District Funds	134,707	132,108	134,499	63,406	-
<b>TOTAL - State Shared Revenues</b>	<b>17,265,203</b>	<b>16,936,901</b>	<b>17,101,522</b>	<b>12,362,085</b>	<b>1,118,200</b>
<b>CHARGES FOR SERVICES:</b>					
General Fund	24,085,223	27,194,974	26,919,681	34,033,461	33,042,927
Internal Services Fund	22,587,997	23,917,525	14,372,970	16,304,339	18,352,479
Joint Water/Sewer Trust Fund	2,229,255	2,083,582	2,261,214	1,830,123	-
Emergency Telephone System Fund	986,738	1,043,178	1,057,255	1,034,031	1,050,000
<b>TOTAL - Charges for Services</b>	<b>49,889,213</b>	<b>54,239,259</b>	<b>44,611,120</b>	<b>53,201,954</b>	<b>52,445,406</b>
<b>OTHER REVENUE:</b>					
General Fund	18,122,216	16,970,624	32,840,446	15,375,431	34,296,914
School Capital Outlay Fund	86,826,650	104,219,750	205,167,867	198,157,254	3,137,500
Fire Protection District Funds	114,175	127,855	130,078	100,293	57,650
Internal Services Fund	1,466,336	3,939,435	1,729,631	887,670	-
County Building Construction Fund	27,581,725	15,295,623	31,747,669	20,581,414	9,316,863
Water Bond Fund	-	-	2,165,912	-	-
Sewer Bond Fund	-	-	3,735,912	-	-
Water/Sewer Construction Fund	27,347,124	15,896,063	16,139,279	12,831,579	-
Joint Water/Sewer Trust Fund	17,861	9,511	8,415	19,207	-
Law Enforcement Separation Fund	211,009	290,476	269,214	330,200	273,019

**GUILFORD COUNTY, NORTH CAROLINA  
ANALYSIS OF REVENUES BY SOURCE**

REVENUE SOURCE	ACTUAL REVENUES FY 1998-99	ACTUAL REVENUES FY 1999-00	ACTUAL REVENUES FY 2000-01	ACTUAL REVENUES FY 2001-02	BUDGETED REVENUES FY 2002-03
<b><u>SUMMARY - ALL FUNDS (continued)</u></b>					
<b>OTHER REVENUE (continued):</b>					
Community Development Fund	178,623	182,051	182,051	127,663	-
Emergency Telephone System Fund	197,653	189,366	68,130	7,762	7,145
<b>TOTAL - Other Revenue</b>	<b>162,063,372</b>	<b>157,120,754</b>	<b>294,184,604</b>	<b>248,418,473</b>	<b>47,089,091</b>
<b>APPROPRIATED FUND BALANCE</b>					
General Fund	33,316,150	22,872,842	8,561,962	21,651,744	16,398,875
School Capital Outlay Fund	24,620,374	28,432,946	26,611,878	19,931,317	-
Fire Protection District Funds	269,500	245,100	597,700	225,500	239,750
Internal Services Fund	698,285	653,345	4,913,459	2,529,315	-
County Building Construction Fund	13,679,224	10,006,359	15,175,936	13,823,786	17,887,500
Water Bond Fund	47,530	15,912	-	155,912	-
Sewer Bond Fund	99,860	15,912	-	1,084,887	-
Water/Sewer Construction Fund	2,489,307	2,209,054	2,014,152	365,189	-
Joint Water/Sewer Trust Fund	4,469,976	3,182,619	3,254,197	2,830,083	-
Room Occ. & Tourism Dev. Fund	-	-	-	-	-
Law Enforcement Separation Fund	500	-	510	-	-
Community Development Fund	-	-	-	-	-
Emergency Telephone System Fund	-	-	-	67,805	99,780
<b>TOTAL - Fund Balance Approp.*</b>	<b>79,690,706</b>	<b>67,634,089</b>	<b>61,129,794</b>	<b>62,665,538</b>	<b>34,625,905</b>
<b>GROSS REVENUES</b>	<b>647,539,324</b>	<b>664,780,022</b>	<b>800,246,237</b>	<b>784,658,760</b>	<b>492,268,368</b>
<b>LESS: Transfers from Other Funds</b>					
General Fund	(285,738)	-	(7,975,893)	(125,060)	(17,887,500)
School Capital Outlay Fund	(82,314,782)	(99,499,356)	(91,244,159)	(84,809,629)	(3,137,500)
Fire Protection District Funds	-	-	-	-	-
Internal Services Fund	-	-	-	-	-
County Building Construction Fund	(9,034,791)	(9,343,668)	(20,821,168)	(14,235,773)	(9,316,863)
Water Bond Fund	-	-	(15,912)	-	-
Sewer Bond Fund	-	-	(15,912)	-	-
Water/Sewer Construction Fund	(21,449,280)	(11,198,219)	(11,441,435)	(11,166,892)	-
Joint Water/Sewer Trust Fund	-	-	-	-	-
Room Occ. & Tourism Dev. Fund	-	-	-	-	-
Law Enforcement Separation Fund	(132,000)	(200,000)	(175,000)	(273,019)	(273,019)
Community Development Fund	(178,623)	(182,051)	(182,051)	(127,663)	-
Emergency Telephone System Fund	(190,187)	(180,809)	(58,637)	-	-
<b>TOTAL - Tsf. from Other Funds</b>	<b>(113,585,401)</b>	<b>(120,604,103)</b>	<b>(131,930,167)</b>	<b>(110,738,036)</b>	<b>(30,614,882)</b>
<b>NET REVENUES</b>	<b>533,953,923</b>	<b>544,175,919</b>	<b>668,316,070</b>	<b>673,920,724</b>	<b>461,653,486</b>

\* Fund Balance Appropriated totals reflect only actual appropriations and not total fund balance available for appropriation.

**GUILFORD COUNTY, NORTH CAROLINA  
SCHEDULE I**

**COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR  
FISCAL YEAR 2002-03**

<b>SUMMARY - BY FUND</b>	<b>FY 2000-01 ACTUAL &amp; ESTIMATED</b>	<b>FY 2001-02 APPROVED BUDGET</b>	<b>FY 2001-02 AMENDED BUDGET</b>	<b>FY 2002-03 APPROVED BUDGET</b>	<b>INCREASE / (DECREASE)</b>
<u>Countywide funds:</u>					
General	\$ 382,072,444	\$ 411,533,735	\$ 423,218,076	\$ 415,989,337	1.0827%
School Capital Outlay	\$ 172,511,116	\$ 15,900,000	\$ 408,849,046	\$ 16,921,707	6.4258%
sub-total	\$ 554,583,560	\$ 427,433,735	\$ 832,067,122	\$ 432,911,044	1.2814%
Less: Tsf. To School Capital Outlay	\$ (1,850,000)	\$ (1,500,000)	\$ (3,100,000)	\$ (3,137,500)	109.1667%
<b>Total - Countywide Budget</b>	<b>\$ 552,733,560</b>	<b>\$ 425,933,735</b>	<b>\$ 828,967,122</b>	<b>\$ 429,773,544</b>	<b>0.9015%</b>
<u>Internal Service Fund:</u>					
Department:					
Risk Management	\$ 1,496,311	\$ 1,738,554	\$ 1,785,817	\$ 1,739,327	0.0445%
Employee Health Care Plan	\$ 12,529,886	\$ 13,968,396	\$ 15,768,396	\$ 16,613,152	18.9339%
<b>Total - Internal Svcs. Budget</b>	<b>\$ 14,026,197</b>	<b>\$ 15,706,950</b>	<b>\$ 17,554,213</b>	<b>\$ 18,352,479</b>	<b>16.8430%</b>

This schedule is a summary by fund of the total annual operating requirements of County Government. The *fund* figures reflect gross operating costs of various County Agencies.

**GUILFORD COUNTY, NORTH CAROLINA**  
**SCHEDULE II**  
**TAX RATED AND APPROPRIATIONS FOR FISCAL YEAR 2002-03**  
(Estimated Countywide Valuation = \$31,600,000,000)

RURAL FIRE PROTECTION DISTRICTS	ESTIMATED DISTRICT VALUATION	FY 2002-03 APPROVED BUDGET	ESTIMATED TAX RATES REQUIRED / \$100 VALUATION
Northeast	\$ 360,000,000	\$ 386,755	\$ 0.1000
Kimesville	\$ 50,000,000	\$ 54,073	\$ 0.1000
Alamance	\$ 618,000,000	\$ 483,073	\$ 0.0750
Battleground	\$ 38,000,000	\$ -	\$ 0.0878
Colfax	\$ 292,000,000	\$ 324,940	\$ 0.1000
Guilford College	\$ 956,000,000	\$ 895,913	\$ 0.0850
Guil-Rand	\$ 92,000,000	\$ 99,328	\$ 0.1000
McLeansville	\$ 580,000,000	\$ 495,800	\$ 0.0800
Oak Ridge	\$ 515,000,000	\$ 543,642	\$ 0.1000
Pinecroft-Sedgefield	\$ 1,358,000,000	\$ 1,255,005	\$ 0.0900
Pleasant Garden	\$ 444,000,000	\$ 460,890	\$ 0.1000
District #13 (Rankin)	\$ 783,000,000	\$ 819,930	\$ 0.1000
Stokesdale	\$ 309,000,000	\$ 263,836	\$ 0.0800
Summerfield	\$ 813,000,000	\$ 846,274	\$ 0.0878
District #14 (Franklin Blvd.)	\$ 189,000,000	\$ 193,140	\$ 0.1000
District #18 (Deep River)	\$ 158,000,000	\$ 166,750	\$ 0.1000
District #28 (Frieden's)	\$ 83,000,000	\$ 69,101	\$ 0.0800
Whitsett	\$ 345,000,000	\$ 223,036	\$ 0.0650
Mount Hope	\$ 217,000,000	\$ 185,476	\$ 0.0800
Climax	\$ 59,000,000	\$ 60,208	\$ 0.1000
Southeast	\$ 96,000,000	\$ 100,674	\$ 0.1000
Julian	\$ 51,000,000	\$ 72,538	\$ 0.1000

**GUILFORD COUNTY, NORTH CAROLINA**  
**SCHEDULE II (continued)**  
**TAX RATED AND APPROPRIATIONS FOR FISCAL YEAR 2002-03**  
(Estimated Countywide Valuation = \$31,600,000,000)

<b>SPECIAL OPERATING FUNDS</b>	<b>FY 2002-03 APPROVED BUDGET</b>	<b>ESTIMATED TAX RATES REQUIRED / \$100 VALUATION</b>
Internal Services Fund	\$ 18,352,479	N/A
County Building Construction Fund	\$ 27,204,363	N/A
Law Enforcement Separation Fund	\$ 273,019	N/A
Room Occupancy & Tourism Development Tax Fund	\$ 4,225,156	N/A
Emergency Telephone System Fund	\$ 1,301,925	N/A
<b><u>SUMMARY - ALL FUNDS</u></b>		
Countywide Funds	\$ 432,911,044	0.6742
Fire Protection District Funds	\$ 8,000,382	
Special Operating Funds	<u>\$ 51,356,942</u>	
sub-total	\$ 492,268,368	
LESS: Transfer to Other Funds (transfer to School Capital Outlay)	\$ (3,137,500)	
LESS: Fire Protection District Funds	\$ (8,000,382)	
LESS: Internal Services Fund	\$ (18,352,479)	
LESS: Room Occupancy & Tourism Development Tax Fund	\$ (4,225,156)	
LESS: Law Enforcement Separation Fund	\$ (273,019)	
LESS: Emergency Telephone System Fund	\$ (1,301,925)	
LESS: County Building Construction Fund	<u>\$ (27,204,363)</u>	
TOTAL	<u><u>\$ 429,773,544</u></u>	

**GUILFORD COUNTY, NORTH CAROLINA**  
**SCHEDULE III**  
**COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR**  
**FISCAL YEAR 2002-03**

SUMMARY OF ALL COUNTYWIDE FUNDS BY REVENUE & APPROPRIATIONS	FY 2000-01 ACTUAL & ESTIMATED *	FY 2001-02 APPROVED BUDGET *	FY 2001-02 AMENDED BUDGET *	FY 2002-03 APPROVED BUDGET
<b>REVENUE BY SOURCE</b>				
Appropriated Fund Balance	\$ 35,173,840	\$ 5,757,019	\$ 41,583,061	\$ 16,398,875
Property Tax	\$ 191,491,646	\$ 189,872,396	\$ 208,685,726	\$ 213,761,268
1% Sales Tax	\$ 34,239,831	\$ 33,415,000	\$ 35,093,133	\$ 32,400,000
1/2 % Sales Tax	\$ 22,689,127	\$ 21,678,600	\$ 22,600,000	\$ 22,200,000
State & Federal Aid	\$ 120,091,821	\$ 72,756,052	\$ 136,863,834	\$ 73,434,816
State Shared Revenue	\$ 16,967,023	\$ 16,498,088	\$ 16,778,200	\$ 1,118,200
Transfers from Other Funds	\$ 99,220,052	\$ 7,179,565	\$ 84,934,688	\$ 21,025,000
Other Revenues	\$ 168,510,259	\$ 52,896,918	\$ 283,246,798	\$ 52,572,885
Sub-Total	<u>\$ 688,383,599</u>	<u>\$ 400,053,638</u>	<u>\$ 829,785,440</u>	<u>\$ 432,911,044</u>
LESS: Tsf. To School Capital Outlay Fund	\$ (1,850,000)	\$ (1,500,000)	\$ (3,100,000)	\$ (3,137,500)
<b>TOTAL REVENUE</b>	<u><b>\$ 686,533,599</b></u>	<u><b>\$ 398,553,638</b></u>	<u><b>\$ 826,685,440</b></u>	<u><b>\$ 429,773,544</b></u>
<b>APPROPRIATIONS BY PURPOSE</b>				
Personnel Services	\$ 121,336,062	\$ 127,461,209	\$ 134,687,095	\$ 140,526,499
Supplies	\$ 13,835,823	\$ 7,515,854	\$ 11,572,155	\$ 8,979,729
Services	\$ 51,216,825	\$ 56,619,827	\$ 80,002,733	\$ 67,875,910
Transfers to Other Funds	\$ 19,531,137	\$ 2,281,447	\$ 3,420,083	\$ 3,410,519
Capital Outlay	\$ 3,353,596	\$ 22,026,681	\$ 4,149,602	\$ 3,226,039
Human Service Assistance	\$ 44,045,793	\$ 39,787,919	\$ 47,186,448	\$ 44,641,833
Debt Service	\$ 14,369,238	\$ 14,683,750	\$ 19,314,538	\$ 22,415,490
Depreciation	\$ 146,319	\$ -	\$ 165,322	\$ -
School Current Expense	\$ 114,237,651	\$ 114,237,651	\$ 122,720,100	\$ 124,913,318
School Capital Outlay	\$ 172,511,116	\$ 15,439,300	\$ 408,849,046	\$ 16,921,707
Sub-Total	<u>\$ 554,583,560</u>	<u>\$ 400,053,638</u>	<u>\$ 832,067,122</u>	<u>\$ 432,911,044</u>
LESS: Tsf. To School Capital Outlay Fund	\$ (1,850,000)	\$ (1,500,000)	\$ (3,100,000)	\$ (3,137,500)
<b>TOTAL APPROPRIATIONS</b>	<u><b>\$ 552,733,560</b></u>	<u><b>\$ 398,553,638</b></u>	<u><b>\$ 828,967,122</b></u>	<u><b>\$ 429,773,544</b></u>

\* These amounts reflect the APPROVED BUDGET plus PRIOR YEAR'S CARRY-OVER for the School Capital Outlay Fund.

**GUILFORD COUNTY, NORTH CAROLINA  
SCHEDULE III-a**

**COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR  
FISCAL YEAR 2002-03**

GENERAL FUND	FY 2000-01 ACTUAL & ESTIMATED *	FY 2001-02 APPROVED BUDGET *	FY 2001-02 AMENDED BUDGET *	FY 2002-03 APPROVED BUDGET
<b>REVENUE BY SOURCE</b>				
Appropriated Fund Balance	\$ 8,561,962	\$ 5,757,019	\$ 21,651,744	\$ 16,398,875
Property Tax	\$ 191,491,646	\$ 189,872,396	\$ 208,685,726	\$ 213,761,268
1% Sales Tax	\$ 34,239,831	\$ 33,415,000	\$ 35,093,133	\$ 32,400,000
1/2 % Sales Tax	\$ 11,355,029	\$ 10,839,300	\$ 11,300,000	\$ 11,100,000
State & Federal Aid	\$ 74,276,828	\$ 69,656,052	\$ 74,903,358	\$ 70,750,609
State Shared Revenue	\$ 16,967,023	\$ 16,498,088	\$ 16,778,200	\$ 1,118,200
Transfers from Other Funds	\$ 7,975,893	\$ 5,679,565	\$ 125,060	\$ 17,887,500
Other Revenues	\$ 54,586,551	\$ 52,896,918	\$ 52,399,173	\$ 52,572,885
Sub-Total	<u>\$ 399,454,763</u>	<u>\$ 384,614,338</u>	<u>\$ 420,936,394</u>	<u>\$ 415,989,337</u>
LESS: Tsf. To School Capital Outlay Fund	\$ (1,850,000)	\$ (1,500,000)	\$ (3,100,000)	\$ (3,137,500)
<b>TOTAL REVENUE</b>	<b><u>\$ 397,604,763</u></b>	<b><u>\$ 383,114,338</u></b>	<b><u>\$ 417,836,394</u></b>	<b><u>\$ 412,851,837</u></b>
<b>APPROPRIATIONS BY PURPOSE</b>				
Personnel Services	\$ 121,336,062	\$ 127,461,209	\$ 134,687,095	\$ 140,526,499
Supplies	\$ 13,835,823	\$ 7,515,854	\$ 11,572,155	\$ 8,979,729
Services	\$ 51,216,825	\$ 56,619,827	\$ 80,002,733	\$ 67,875,910
Transfers to Other Funds	\$ 19,531,137	\$ 2,281,447	\$ 3,420,083	\$ 3,410,519
Capital Outlay	\$ 3,353,596	\$ 22,026,681	\$ 4,149,602	\$ 3,226,039
Human Service Assistance	\$ 44,045,793	\$ 39,787,919	\$ 47,186,448	\$ 44,641,833
Debt Service	\$ 14,369,238	\$ 14,683,750	\$ 19,314,538	\$ 22,415,490
Depreciation	\$ 146,319	\$ -	\$ 165,322	\$ -
School Current Expense	\$ 114,237,651	\$ 114,237,651	\$ 122,720,100	\$ 124,913,318
Sub-Total	<u>\$ 382,072,444</u>	<u>\$ 384,614,338</u>	<u>\$ 423,218,076</u>	<u>\$ 415,989,337</u>
LESS: Tsf. To School Capital Outlay Fund	\$ (1,850,000)	\$ (1,500,000)	\$ (3,100,000)	\$ (3,137,500)
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 380,222,444</u></b>	<b><u>\$ 383,114,338</u></b>	<b><u>\$ 420,118,076</u></b>	<b><u>\$ 412,851,837</u></b>

\* These amounts reflect the APPROVED BUDGET plus PRIOR YEAR'S CARRY-OVER for the School Capital Outlay Fund.



**GUILFORD COUNTY, NORTH CAROLINA**  
**SCHEDULE III-b**  
**COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR**  
**FISCAL YEAR 2002-03**

<b>SCHOOL CAPITAL OUTLAY FUND</b>	<b>FY 2000-01 ACTUAL &amp; ESTIMATED *</b>	<b>FY 2001-02 APPROVED BUDGET *</b>	<b>FY 2001-02 AMENDED BUDGET *</b>	<b>FY 2002-03 APPROVED BUDGET</b>
<b>REVENUE BY SOURCE</b>				
1/2 % Sales Tax	\$ 11,334,098	\$ 10,839,300	\$ 11,300,000	\$ 11,100,000
State & Federal Aid	\$ 45,814,993	\$ 3,100,000	\$ 61,960,476	\$ 2,684,207
Other Revenue	\$ 113,923,708	\$ -	\$ 230,847,625	\$ -
Transfers from Other Funds	\$ 91,244,159	\$ 1,500,000	\$ 84,809,628	\$ 3,137,500
Appropriated Fund Balance	\$ 26,611,878	\$ -	\$ 19,931,317	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 288,928,836</b>	<b>\$ 15,439,300</b>	<b>\$ 408,849,046</b>	<b>\$ 16,921,707</b>
<b>APPROPRIATIONS BY PURPOSE</b>				
Guilford County Schools	\$ 158,013,695	\$ 13,939,300	\$ 365,186,598	\$ 13,784,207
Guilford Technical Community College	\$ 14,497,421	\$ 1,500,000	\$ 43,662,448	\$ 3,137,500
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 172,511,116</b>	<b>\$ 15,439,300</b>	<b>\$ 408,849,046</b>	<b>\$ 16,921,707</b>

\* These amounts reflect the APPROVED BUDGET plus PRIOR YEAR'S CARRY-OVER for the School Capital Outlay Fund.

**GUILFORD COUNTY, NORTH CAROLINA  
SCHEDULE IV**

**COMPARATIVE ANALYSIS OF THE APPROVED OPERATING BUDGET FOR  
FISCAL YEAR 2002-03**

<b>INTERNAL SERVICES FUND</b>	<b>FY 2000-01 ACTUAL &amp; ESTIMATED *</b>	<b>FY 2001-02 APPROVED BUDGET *</b>	<b>FY 2001-02 AMENDED BUDGET *</b>	<b>FY 2002-03 APPROVED BUDGET</b>
<b>REVENUE BY SOURCE</b>				
Appropriated Fund Balance	\$ 4,913,459	\$ 222,000	\$ 2,529,315	\$ -
Other Revenues	\$ 16,102,601	\$ 17,201,304	\$ 17,317,330	\$ 18,352,479
<b>TOTAL REVENUE</b>	<b>\$ 21,016,060</b>	<b>\$ 17,423,304</b>	<b>\$ 19,846,645</b>	<b>\$ 18,352,479</b>
<b>APPROPRIATIONS BY PURPOSE</b>				
Personnel Services	\$ 275,339	\$ 219,083	\$ 219,083	\$ 238,256
Supplies	\$ 10,783	\$ 14,000	\$ 13,600	\$ 13,200
Services	\$ 13,737,397	\$ 15,470,467	\$ 17,318,130	\$ 18,097,623
Depreciation	\$ 2,678	\$ 3,400	\$ 3,400	\$ 3,400
Capital Outlay	\$ -	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 14,026,197</b>	<b>\$ 15,706,950</b>	<b>\$ 17,554,213</b>	<b>\$ 18,352,479</b>

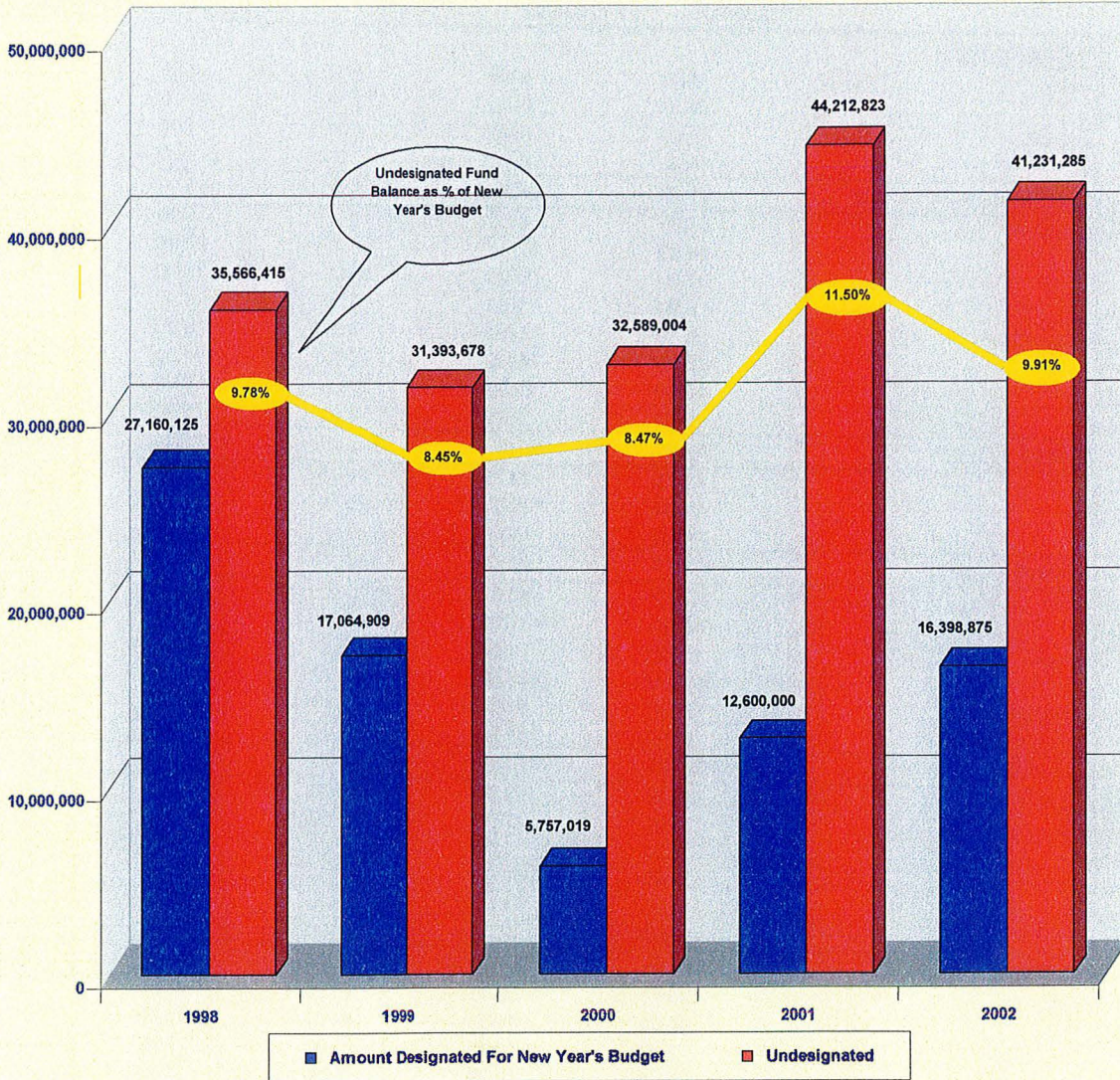
**GUILFORD COUNTY, NORTH CAROLINA**  
**Statement of Revenues, Expenditures and Changes in Fund Balance**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2002**

	General	County Bldg. Construction	Water & Sewer Construction	School Cap. Out.	Other Gov't Funds	Total Gov't Funds
<b>REVENUES</b>						
Taxes:						\$ -
Property Taxes	\$ 211,635,975	\$ -	\$ -	\$ -	\$ 7,430,651	\$ 219,066,626
Sales Tax	\$ 42,634,776	-	-	11,154,501	-	\$ 53,789,277
Occupancy Taxes	\$ -	-	-	-	3,825,082	\$ 3,825,082
Excise Tax	\$ 2,057,359	-	-	-	-	\$ 2,057,359
911 Charges	\$ -	-	-	-	1,034,031	\$ 1,034,031
Local Gross Tax Receipts	\$ 799,508	-	-	-	-	\$ 799,508
Franchise Taxes	\$ 590,491	-	-	-	-	\$ 590,491
Licenses & Permits	\$ 2,093,241	-	-	-	-	\$ 2,093,241
Intergovernmental	\$ 85,550,661	90,763	-	9,064,542	205,864	\$ 94,911,830
Charges for Services	\$ 36,005,621	-	1,830,123	-	-	\$ 37,835,744
Investment Earnings	\$ 7,426,984	1,350,072	-	-	70,936	\$ 8,847,992
Other	\$ 5,354,397	-	19,207	-	7,762	\$ 5,381,366
<b>Total Revenues</b>	<b>\$ 394,149,013</b>	<b>\$ 1,440,835</b>	<b>\$ 1,849,330</b>	<b>\$ 20,219,043</b>	<b>\$ 12,574,326</b>	<b>\$ 430,232,547</b>
<b>EXPENDITURES</b>						
Current:						\$ -
General Government	\$ 30,313,342	\$ -	\$ -	\$ -	\$ -	\$ 30,313,342
Human Services	\$ 152,663,170	-	-	-	-	\$ 152,663,170
Public Safety	\$ 52,352,516	-	-	-	8,748,162	\$ 61,100,678
Environmental Protection	\$ 974,932	-	-	-	-	\$ 974,932
Culture - Recreation	\$ 1,641,649	-	-	-	-	\$ 1,641,649
Urban Redev. & Housing	\$ -	-	-	-	4,056	\$ 4,056
Economic Dev. & Ass't.	\$ 724,342	-	-	-	3,825,082	\$ 4,549,424
Intergovernmental:						
Education	\$ 122,720,100	-	-	99,977,936	-	\$ 222,698,036
Capital Outlay	\$ -	3,396,872	446,431	-	-	\$ 3,843,303
Debt Service:						
Principal Retirement	\$ 9,865,000	-	-	-	-	\$ 9,865,000
Interest & Fiscal Charges	\$ 7,981,219	-	-	-	-	\$ 7,981,219
<b>Total Expenditures</b>	<b>\$ 379,236,270</b>	<b>\$ 3,396,872</b>	<b>\$ 446,431</b>	<b>\$ 99,977,936</b>	<b>\$ 12,577,300</b>	<b>\$ 495,634,809</b>
Excess (Deficiency of Revenues over Expenditures)	\$ 14,912,743	\$ (1,956,037)	\$ 1,402,899	\$ (79,758,893)	\$ (2,974)	\$ (65,402,262)
<b>Other Financing Sources (Uses)</b>						
Transfers In	\$ 125,060	\$ 12,486,135	\$ -	\$ 5,100,000	\$ 38,598	\$ 17,749,793
Transfers Out	(17,336,135)	(125,060)	(288,598)	-	-	\$ (17,749,793)
Sale of Gen'l. Fixed Assets	132,077	218,788	-	-	-	\$ 350,865
<b>Total Other Financing Sources (Uses)</b>	<b>\$ (17,078,998)</b>	<b>\$ 12,579,863</b>	<b>\$ (288,598)</b>	<b>\$ 5,100,000</b>	<b>\$ 38,598</b>	<b>\$ 350,865</b>
<b>Net Changes in Fund Balance</b>	<b>\$ (2,166,255)</b>	<b>\$ 10,623,826</b>	<b>\$ 1,114,301</b>	<b>\$ (74,658,893)</b>	<b>\$ 35,624</b>	<b>\$ (65,051,397)</b>
Fund Balances @ Beginning of Year	\$ 89,554,102	\$ 32,516,661	\$ 16,710,979	\$ 110,468,390	\$ 720,232	\$ 249,970,364
Fund Balances @ End of Year	\$ 87,387,847	\$ 43,140,487	\$ 17,825,280	\$ 35,809,497	\$ 755,856	\$ 184,918,967

This information is preliminary and has not been subjected to the Finance Department's quality review nor the final audit.

## Historical Analysis of Fund Balance

FY 1997-98 thru FY 2001-02 (projected)



	ACTUAL FUND BALANCE 6/30/1998	ACTUAL FUND BALANCE 6/30/1999	ACTUAL FUND BALANCE 6/30/2000	ACTUAL FUND BALANCE 6/30/2001	PROJECTED FUND BALANCE 6/30/2002
Amount Designated For New Year's Budget	27,160,125	17,064,909	5,757,019	12,600,000	16,398,875
Undesignated	35,566,415	31,393,678	32,589,004	44,212,823	41,231,285
<b>TOTAL FUND BALANCE</b>	<b>62,726,540</b>	<b>48,458,587</b>	<b>38,346,023</b>	<b>56,812,823</b>	<b>57,630,160</b>
<b>Change in Fund Balance</b>	<b>1,351,949</b>	<b>(14,267,953)</b>	<b>(10,112,564)</b>	<b>16,466,800</b>	<b>817,337</b>
Undesignated Fund Balance as % of New Year Budget	9.78%	8.45%	8.47%	11.50%	9.91%

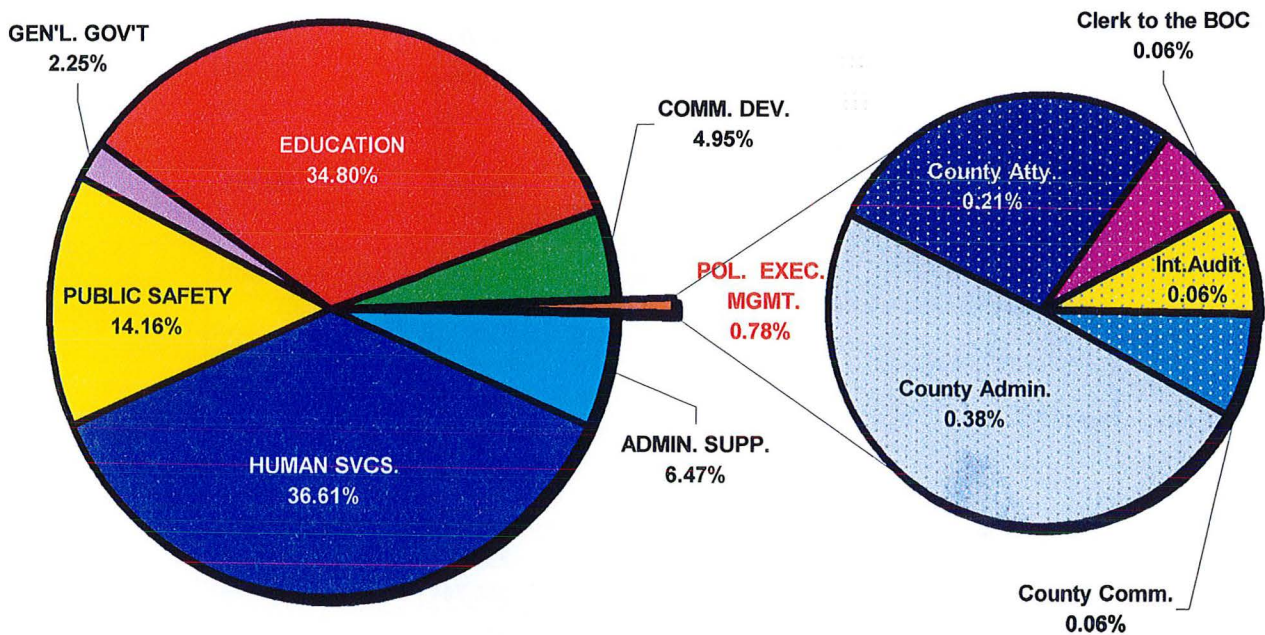
**GUILFORD COUNTY, NORTH CAROLINA  
POSITION ANALYSIS BY DEPARTMENT  
ACTUAL FY 2000-01 & FY 2001-02 VS APPROVED FY 2002-03**

DEPARTMENT	APPROVED POSITIONS JUNE 30, 2001 FY2000-01	APPROVED POSITIONS JULY 1, 2001 FY2001-02	APPROVED POSITIONS JUNE 30, 2002 FY2001-02	APPROVED POSITIONS JULY 1, 2002 FY2002-03	INCREASE/ DECREASE FROM JUNE 30, 2002
<b><u>GENERAL FUND</u></b>					
County Administration	6.00	6.00	6.00	7.00	1.00
County Attorney	10.70	10.70	10.70	10.70	0.00
Clerk to Board	4.00	4.00	4.00	4.00	0.00
Internal Audit	4.00	4.00	4.00	4.00	0.00
<b>Total - Policy &amp; Executive Management</b>	<b>24.70</b>	<b>24.70</b>	<b>24.70</b>	<b>25.70</b>	<b>1.00</b>
Budget and Management	6.00	6.00	6.00	6.00	0.00
Facilities	58.00	57.00	57.00	57.00	0.00
Finance	31.00	30.00	30.00	28.00	(2.00)
Purchasing	6.00	6.00	6.00	6.00	0.00
Property Management/Courts	5.00	5.00	5.00	5.00	0.00
Information Services	53.00	53.00	53.00	53.00	0.00
Human Resources	23.00	22.00	22.00	19.00	(3.00)
Parking & Fleet	2.00	2.00	2.00	2.00	0.00
<b>Total - Administrative Support</b>	<b>184.00</b>	<b>181.00</b>	<b>181.00</b>	<b>176.00</b>	<b>(5.00)</b>
Tax Department	79.75	90.75	90.75	88.75	(2.00)
Register of Deeds	29.00	29.00	29.00	29.00	0.00
Elections	10.00	11.00	11.00	13.00	2.00
<b>Total - General Government</b>	<b>118.75</b>	<b>130.75</b>	<b>130.75</b>	<b>130.75</b>	<b>0.00</b>
Public Health	487.37	483.37	490.37	468.86	(21.51)
Mental Health	455.93	417.93	417.93	368.04	(49.89)
Coordinated Services	1.00	1.00	1.00	1.00	0.00
Social Services	624.00	627.00	632.00	586.00	(46.00)
Child Support Enforcement	101.25	92.25	92.25	92.25	0.00
Transportation - Human Services	11.00	11.00	11.00	11.00	0.00
<b>Total - Human Services</b>	<b>1680.55</b>	<b>1632.55</b>	<b>1644.55</b>	<b>1527.15</b>	<b>(117.40)</b>
Emergency Services	163.00	169.00	169.00	177.00	8.00
Juvenile Detention	55.00	47.00	48.00	47.00	(1.00)
Other Protection	7.00	7.00	7.00	0.00	(7.00)
Law Enforcement	439.00	453.00	453.00	468.00	15.00
Animal Services	14.00	14.00	15.00	15.40	0.40
Security	17.00	17.00	17.00	17.00	0.00
<b>Total - Public Safety</b>	<b>695.00</b>	<b>707.00</b>	<b>709.00</b>	<b>724.40</b>	<b>15.40</b>
Planning & Development	25.50	26.50	26.50	23.50	(3.00)
Inspections	44.00	44.00	44.00	46.00	2.00
GIS	3.00	3.00	3.00	3.00	0.00
Solid Waste	2.50	2.50	2.50	2.50	0.00
Soil & Water Conservation	3.00	3.00	3.00	3.00	0.00
<b>Total - Community Development</b>	<b>78.00</b>	<b>79.00</b>	<b>79.00</b>	<b>78.00</b>	<b>(1.00)</b>
<b>Total General Fund</b>	<b>2781.00</b>	<b>2755.00</b>	<b>2769.00</b>	<b>2662.00</b>	<b>(107.00)</b>
<b><u>INTERNAL SERVICES</u></b>					
Risk Management	4.00	4.00	4.00	4.00	0.00
<b><u>OTHER FUNDS</u></b>					
911 Emergency Telephone	0.00	1.00	1.00	1.00	0.00
<b>Total Internal Services and Other Funds</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>
<b>Total Countywide</b>	<b>2785.00</b>	<b>2760.00</b>	<b>2774.00</b>	<b>2667.00</b>	<b>(107.00)</b>

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>POLICY &amp; EXECUTIVE MANAGEMENT</b>				
County Commissioners	\$ 234,102	\$ 256,791	\$ 256,791	\$ 266,873
County Administration	\$ 841,003	\$ 1,666,994	\$ 1,494,130	\$ 1,672,031
County Attorney	\$ 808,795	\$ 929,674	\$ 929,674	\$ 939,541
Clerk to the Board	\$ 275,812	\$ 246,283	\$ 246,283	\$ 249,746
Internal Audit	\$ 226,597	\$ 266,573	\$ 266,814	\$ 270,257
<b>Total</b>	<b>\$ 2,386,309</b>	<b>\$ 3,366,315</b>	<b>\$ 3,193,692</b>	<b>\$ 3,398,448</b>
<b>Staffing Level</b>	<b>24.70</b>	<b>24.70</b>	<b>24.70</b>	<b>25.70</b>

**POLICY & EXECUTIVE MANAGEMENT  
In Relation to Total Operating Budget**



# COUNTY COMMISSIONERS

## Mission Statement

*An eleven-member board committed to rendering quality service to the citizens in a courteous, efficient and cost-effective manner. Pursuant to this, it shall be County policy to conduct ongoing assessments of the service delivery process to ensure that we are meeting the needs of those whom we serve and are providing citizens with the highest return on each tax dollar.*

## Performance Measures

	FY 01	FY 02	FY 03
Public Schools' Facilities Needs	> Implementing a building construction plan that will start 35 construction projects including renovations, replacements and new facilities while adding approximately 6,850 additional seats.	>Continue a building construction plan that contains 35 construction projects including renovations, replacements and new facilities while adding approximately 6,850 additional seats.	>Continue to fund building and maintenance of school facilities as required by state statute. Urge the state to meet its legislative responsibility to fund the instructional and operational needs of public schools
Financial & Fiscal Stability	> Maintain the delivery of quality services to all citizens in an effective and efficient manner with the emphasis on responsiveness and provide quality customer service in a fiscally prudent manner.	> Maintain the delivery of quality services to all citizens in an effective and efficient manner with the emphasis on responsiveness and provide quality customer service in a fiscally prudent manner.	>Maintain the delivery of quality services to all citizens in an effective and efficient manner with the emphasis on responsiveness and provide quality customer service in a fiscally prudent manner.
Intergovernmental Relations	> Develop strategies to deal with the impact of the incorporation of a number of smaller towns in the County that continue to rely upon County government to provide services to their citizens.	> Improve communication and cooperation with smaller towns in the County that continue to rely upon County government to provide services to their citizens.	>Improve communication and cooperation with incorporated towns in the County that continue to rely upon County government to provide services to their citizens.
Policy Issues			>Encourage Public/Private Partnerships >Review local mandates in light of State and Federal Cuts.

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	203,409	218,182	218,182	228,313
Supplies	8,948	9,700	9,700	9,700
Services	21,745	28,909	28,909	28,860
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>234,102</b>	<b>256,791</b>	<b>256,791</b>	<b>266,873</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	234,102	256,791	256,791	266,873
<b>TOTAL</b>	<b>234,102</b>	<b>256,791</b>	<b>256,791</b>	<b>266,873</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

<b>COUNTY ADMINISTRATION</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01 (approved)</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Administration	801,119	1,621,604	1,448,740	1,621,785
Veteran's Services	39,884	45,390	45,390	50,246
Total - County Administration	841,003	1,666,994	1,494,130	1,672,031
Reserve for Contingencies	0	550,000	696,431	631,226
Total - Services	0	550,000	696,431	631,226

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	482,501	503,700	503,700	683,336
Supplies	92,668	40,500	33,955	30,955
Services	265,834	1,122,794	956,475	957,740
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>841,003</b>	<b>1,666,994</b>	<b>1,494,130</b>	<b>1,672,031</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	2,000	2,000	2,000	2,000
State Shared	0	0	0	0
Federal	0	0	0	0
Other	391,959	519,000	519,000	519,000
Fund Balance	0	0	0	0
County	447,044	1,145,994	973,130	1,151,031
<b>TOTAL</b>	<b>841,003</b>	<b>1,666,994</b>	<b>1,494,130</b>	<b>1,672,031</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>
------------------	-------------	-------------	-------------	-------------



# COUNTY ADMINISTRATION

Administration

## Mission Statement

To direct and supervise all County offices, departments, boards, commissions and agencies under the general control of the Board of Commissioners.

## Performance Measures

	FY 01	FY 02	FY 03
Prepare a Budget Reflecting the Goals of the Commissioners (VOTE)	6/5	6/5	6/5
Countywide Tax Rate/\$100 Valuation	0.6372	0.6742	
Continue Enhancement of Intergovernmental Relations with Cities and Towns Via Shared Services	> Solid Waste > Sales Tax > Office Space	> Solid Waste > Sales Tax > Animal Services	> Contract for Services
Insure the Continued Evaluation of County Structure as to Efficiency and Redirection		> Evaluation System for Elected/Appointed	

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	445,999	462,410	462,410	636,940
Supplies	89,464	40,000	33,400	30,400
Services	265,656	1,119,194	952,930	954,445
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>801,119</b>	<b>1,621,604</b>	<b>1,448,740</b>	<b>1,621,785</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	391,959	519,000	519,000	519,000
Fund Balance	0	0	0	0
County	409,160	1,102,604	929,740	1,102,785
<b>TOTAL</b>	<b>801,119</b>	<b>1,621,604</b>	<b>1,448,740</b>	<b>1,621,785</b>

## Personnel Summary

<b>POSITIONS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>
------------------	-------------	-------------	-------------	-------------

**COUNTY ADMINISTRATION****Veterans Services****Mission Statement**

To advise local veterans and their dependents of their rights and entitlements under various federal and state laws, counsel them, actively assist them with completing forms, obtain supporting documents; and forward the same to the NC Dept. Of Veteran Affairs.

**Performance Measures**

	FY 01	FY 02	FY 03
Advise veterans and their dependents/survivors on benefits/entitlements from the DVA and NCDVA	1,000	1,100	1,200
Obtain documentation supporting veterans', dependents'/survivors' claims	300	400	500
Coordinate with federal VA, state and local governmental agencies information supporting clients' claims	Ongoing	Ongoing	Ongoing
Follow various federal and state laws/regulations from the DVA and/or NCDVA	Ongoing	Ongoing	Ongoing
Apply for DVA benefits for eligible veterans and their dependents/ survivors	600	700	800
Monitor benefits awards from DVA	Ongoing	Ongoing	Ongoing
Prepare DVA forms for veterans & dependents	600	1,800	2,000
Establish & manage Veterans' records and customer service	Ongoing	Ongoing	Ongoing
Attend regularly scheduled NC Veterans' Service Officer conferences for continuing education and to receive updated information concerning procedures, laws and regulations	6	6	6

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	36,502	41,290	41,290	46,396
Supplies	3,204	500	555	555
Services	178	3,600	3,545	3,295
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>39,884</b>	<b>45,390</b>	<b>45,390</b>	<b>50,246</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	2,000	2,000	2,000	2,000
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	37,884	43,390	43,390	48,246
<b>TOTAL</b>	<b>39,884</b>	<b>45,390</b>	<b>45,390</b>	<b>50,246</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
------------------	-------------	-------------	-------------	-------------

# COUNTY ATTORNEY

## Mission Statement

*To provide prompt, efficient and effective legal advice and representation to the Board of Commissioners, County Manager, County departments, and related agencies. To administer contracts promptly and effectively.*

## Performance Measures

	FY 01	FY 02	FY 03
Annual Court Appearances	20,500	22,000	24,000
Success Rate	90% - 95%	90% - 95%	90%-95%
Number of Real Estate Closings	32	20	20
Annual Written/Oral Legal Opinions	1,450	1,500	1,550
Draft/Review and Administration of Contracts	750	775	800
Least Insured County Attorney's Office in N.C., Resulting in Higher Case Load and Wider Range of Cases	Annual Savings to County exceeds \$1,000,000	Annual Savings to County exceeds \$1,000,000	Annual Savings to County exceeds \$1,000,000
Assist collection of child support from absent parents	\$22,000,000 collected	\$23,000,000 collected	\$24,500,000 collected

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	758,419	845,458	845,458	900,705
Supplies	17,869	26,000	28,000	9,500
Services	32,507	58,216	56,216	29,336
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>808,795</b>	<b>929,674</b>	<b>929,674</b>	<b>939,541</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	30	0	0	0
Fund Balance	0	0	0	0
County	808,765	929,674	929,674	939,541
<b>TOTAL</b>	<b>808,795</b>	<b>929,674</b>	<b>929,674</b>	<b>939,541</b>

## Personnel Summary

<b>POSITIONS</b>	<b>10.70</b>	<b>10.70</b>	<b>10.70</b>	<b>10.70</b>
------------------	--------------	--------------	--------------	--------------

# CLERK TO THE BOARD

## Mission Statement

*To attend all Board meetings, record and transcribe minutes, producing a permanent record to be carefully safeguarded for future use. An Ordinance Book is required, separate from the official source of information regarding actions taken by the Board.*

*The Clerk is responsible for notifying interested parties of Board actions, and must keep available, for public examination, all documents, maps, and minutes presented to be considered by the Board.*

*The Clerk is responsible for the preparation of agenda, advertising all legal notices of hearings and other issues as required by law. The Clerk must attest all contracts, deeds, bonds and other legal documents.*

## Performance Measures

	FY 01	FY 02	FY 03
Target Year to Index	Current	2 Months	2 Months
Turnaround Time for Writing Minutes	1-2 Weeks	1 Month	1 Month
Update of Ordinances	1 Month	1 Month	1 Month
Agenda Compilation/Briefing and Regular Meeting	1 Week	2 Weeks	2 Weeks
Update of Boards and Commissions Handbook	Current on a Monthly Basis	Current on a Monthly Basis	Current on a Monthly Basis

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	192,324	208,360	208,360	221,815
Supplies	14,668	11,500	10,715	6,000
Services	68,971	26,423	27,208	21,931
Human Service Assistance	0	0	0	0
Capital Outlay	(151)	0	0	0
<b>TOTAL</b>	<b>275,812</b>	<b>246,283</b>	<b>246,283</b>	<b>249,746</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	16	0	0	0
Fund Balance	0	0	0	0
County	275,796	246,283	246,283	249,746
<b>TOTAL</b>	<b>275,812</b>	<b>246,283</b>	<b>246,283</b>	<b>249,746</b>

## Personnel Summary

<b>POSITIONS</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
------------------	-------------	-------------	-------------	-------------

# INTERNAL AUDIT

## Mission Statement

*To serve the citizens of Guilford County by providing consulting and audit services that help County government reduce risk with proper internal controls and promote accountability through efficient and effective use of resources.*

## Performance Measures

	FY 01	FY 02	FY 03
Prepare and Issue Audit Reports	15	15	15
Identify Potential Additional Revenue and/or Cost Reductions	\$400,000	\$400,000	\$400,000
Identify Full-Time Equivalent Positions That Can be Aligned to Increase Service Within Current Resources	1	2	2
Perform Follow-Up Reviews of Previously Conducted Audits to Ensure Compliance with Audit Recommendations	4	5	5
Special Projects at the Request of the County Manager, his Deputies, or the Commissioners	14	15	15
Hours of Assistance to External Auditors	426	350	350
Productivity (Direct Time / Available Time)	75%	75%	75%
Recommendations Accepted by Management	90%	90%	90%

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	214,639	255,949	255,949	261,430
Supplies	4,186	1,500	1,741	1,500
Services	7,772	9,124	9,124	7,327
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>226,597</b>	<b>266,573</b>	<b>266,814</b>	<b>270,257</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	226,597	266,573	266,814	270,257
<b>TOTAL</b>	<b>226,597</b>	<b>266,573</b>	<b>266,814</b>	<b>270,257</b>

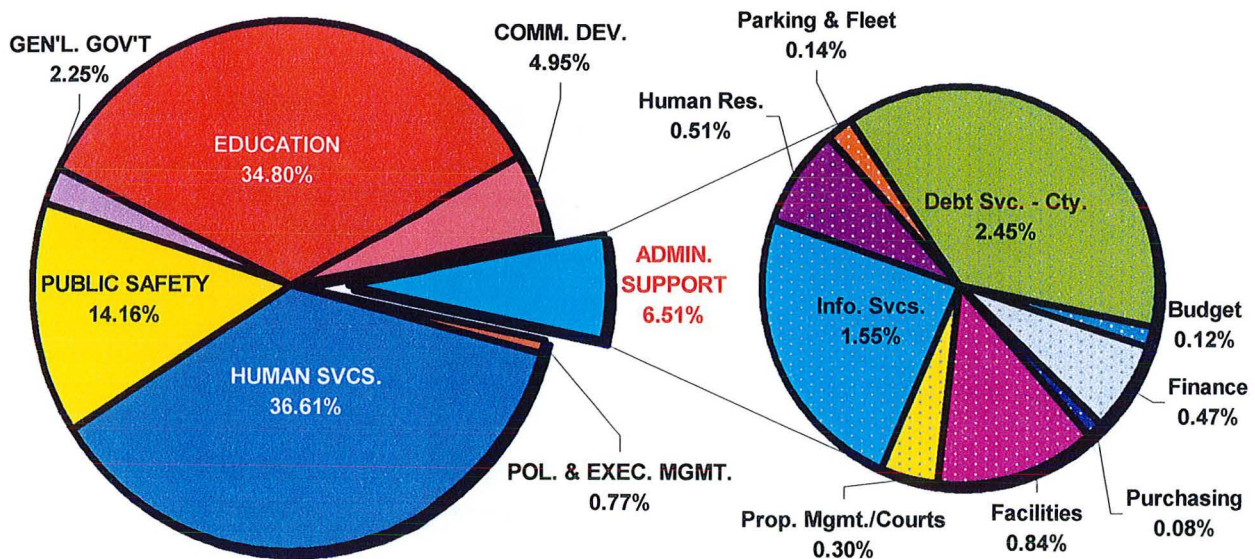
## Personnel Summary

<b>POSITIONS</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
------------------	-------------	-------------	-------------	-------------

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>ADMINISTRATIVE SUPPORT</b>				
Budget Management & Evaluation	\$ 474,066	\$ 501,741	\$ 501,741	\$ 507,142
Finance	\$ 1,963,056	\$ 2,102,119	\$ 2,312,782	\$ 2,066,804
Purchasing	\$ 325,448	\$ 345,192	\$ 346,607	\$ 350,718
Facilities	\$ 3,855,335	\$ 4,165,895	\$ 4,241,091	\$ 3,724,389
Property Management/Courts	\$ 1,353,150	\$ 1,338,040	\$ 1,342,400	\$ 1,335,008
Information Services	\$ 7,259,739	\$ 8,551,265	\$ 9,415,207	\$ 6,833,554
Human Resources	\$ 1,856,644	\$ 1,899,199	\$ 2,175,791	\$ 2,267,670
Parking & Fleet Operations	\$ 541,508	\$ 832,930	\$ 851,845	\$ 632,285
Debt Service - County	\$ 10,912,425	\$ 11,251,204	\$ 11,251,204	\$ 10,798,792
<b>Total</b>	<b>\$ 28,541,371</b>	<b>\$ 30,987,585</b>	<b>\$ 32,438,668</b>	<b>\$ 28,516,362</b>
<b>Staffing Level</b>	<b>184.00</b>	<b>181.00</b>	<b>181.00</b>	<b>176.00</b>

**ADMINISTRATIVE SUPPORT  
In Relation to Total Operating Budget**



# BUDGET MANAGEMENT & EVALUATION

## Mission Statement

To prepare and maintain an annual budget in an effective and efficient manner that is consistent with the goals and objectives of the Board of County Commissioners, in accordance with the Local Government Budget and Fiscal Control Act. Also, to incorporate benchmarking, an effective performance measurement system, program evaluation and a comprehensive computer network system.

## Performance Measures

	FY 01	FY 02	FY 03
Budget Ordinance Amendments Presented to Board	267	287	273
Time-frame for Processing Amendments after Board Approval	1 day	1 day	1 day
Budget Transfers	402	379	293
Agenda Item Reviews	4 days	4 days	4 days
Develop "Benchmarking" to Show Service Levels and Impact of Service Delivery	Yes	Yes	Yes
Achieve the GFOA Distinguished Budget Presentation Award	Yes	Yes	Pending

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	441,261	466,472	466,472	493,420
Supplies	23,128	18,600	18,600	7,150
Services	9,677	16,669	16,669	6,572
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>474,066</b>	<b>501,741</b>	<b>501,741</b>	<b>507,142</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	474,066	501,741	501,741	507,142
<b>TOTAL</b>	<b>474,066</b>	<b>501,741</b>	<b>501,741</b>	<b>507,142</b>

## Personnel Summary

<b>POSITIONS</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
------------------	-------------	-------------	-------------	-------------

# FINANCE

## Mission Statement

To administer and manage the County's fiscal affairs in compliance with laws and regulations and in conformity with generally accepted accounting principles in an efficient and cost-effective manner. Efficiency involves the continued monitoring of procedures for improvements to absorb the continually increasing volume of transactions. Cost-effectiveness is achieved through increased efficiency and cost reductions well as maximization of revenues.

## Performance Measures

	FY 01	FY 02	FY 03
# of Vouchers + # of Checks per A/P Employee	19,298	19,400	19,500
# of Checks or Deposit Advices per P/R Employee	12,568	13,000	13,000
# of AVR statements + # of Payments per AVR Employee	86,919	68,250	50,000
Basis Points Over (Under) Average Annual Trust Yield (NOTE: FY 90 = 39)	40	40	40
# of Software Programs Written	61	75	80
Grants Monitored	268	270	270
Contracts Pre-audited	712	725	725
Achieve the Certificate of Achievement for Excellence in Financial Reporting from GFOA	Yes	Yes	Yes
Obtain a Clean Audit Opinion on Annual Financial	Yes	Yes	Yes

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,700,418	1,825,566	1,825,566	1,838,308
Supplies	55,013	80,350	129,316	63,700
Services	207,625	163,518	350,915	164,796
Human Service Assistance	0	0	0	0
Capital Outlay	0	32,685	6,985	0
<b>TOTAL</b>	<b>1,963,056</b>	<b>2,102,119</b>	<b>2,312,782</b>	<b>2,066,804</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	56,170	59,500	59,500	60,500
Fund Balance	0	0	0	0
County	1,906,886	2,042,619	2,253,282	2,006,304
<b>TOTAL</b>	<b>1,963,056</b>	<b>2,102,119</b>	<b>2,312,782</b>	<b>2,066,804</b>

## Personnel Summary

<b>POSITIONS</b>	<b>31.00</b>	<b>30.00</b>	<b>30.00</b>	<b>28.00</b>
------------------	--------------	--------------	--------------	--------------



# PURCHASING

## Mission Statement

To serve the citizens of Guilford County by providing all County departments the necessary equipment, services, and supplies of the best quality, performance and value. To afford every supplier an equal opportunity to participate in the procurement process, while operating within the NC purchasing laws and Guilford County policies. To properly maintain, assign and dispose of surplus personal property according to applicable laws and procedures.

## Performance Measures

	FY 01	FY 02	FY 03
Price Only Contracts	72	93	91
Continuous Type Contracts	48	54	56
General Service/Equipment Contracts	265	310	210
Time and Material Contracts			46
Purchase Orders Issued	10,000	10,300	9,350
FY Dollar Volume Total ('000)	\$93,000	\$97,000	\$103,564
Average Dollar per Purchase Order	\$9,300	\$9,400	\$11,076
Bids Proposals ( Informal & Formal)	175	150	152
Telephone and Fax Quotes	950	1,300	1,350
Contracts/Amendments	220	250	200
Suppliers Assigned Vendor Numbers	15,449	16,196	16,057
Active Suppliers	10,175	10,541	12,205
Surplus Auctions Net Revenue (3/year)	\$96,000	\$114,000	\$130,000

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	295,070	313,995	313,995	332,793
Supplies	6,311	6,235	7,650	2,174
Services	24,067	24,962	24,962	15,751
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>325,448</b>	<b>345,192</b>	<b>346,607</b>	<b>350,718</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	2	0	0	0
Fund Balance	0	0	0	0
County	325,446	345,192	346,607	350,718
<b>TOTAL</b>	<b>325,448</b>	<b>345,192</b>	<b>346,607</b>	<b>350,718</b>

## Personnel Summary

<b>POSITIONS</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
------------------	-------------	-------------	-------------	-------------

<b>FACILITIES</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Administration	668,531	602,215	606,116	634,526
Buildings	1,388,097	1,527,132	1,598,235	965,283
Operations	1,572,837	1,777,659	1,777,828	1,849,820
Distribution Services	225,870	258,889	258,912	274,760
<b>Total - Facilities</b>	<b>3,855,335</b>	<b>4,165,895</b>	<b>4,241,091</b>	<b>3,724,389</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	2,084,048	2,325,804	2,325,804	2,459,937
Supplies	1,160,386	1,282,943	1,286,731	1,275,926
Services	610,901	557,148	628,556	(11,474)
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>3,855,335</b>	<b>4,165,895</b>	<b>4,241,091</b>	<b>3,724,389</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	730,453	736,967	756,957	787,663
Fund Balance	0	0	0	0
County	3,124,882	3,428,928	3,484,134	2,936,726
<b>TOTAL</b>	<b>3,855,335</b>	<b>4,165,895</b>	<b>4,241,091</b>	<b>3,724,389</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>58.00</b>	<b>57.00</b>	<b>57.00</b>	<b>57.00</b>
------------------	--------------	--------------	--------------	--------------

**FACILITIES****Administration****Mission Statement**

This program handles all aspects of Administration for all sub-units within the Buildings unit, such as payroll, processing of all work orders, requisitions and purchase orders. Administration is also responsible for Central Supply, which stocks supplies for various jobs performed within the Buildings unit, as well as janitorial supplies for various departments.

**Performance Measures**

	FY 01	FY 02	FY 03
Work Orders Processed (Monthly)	380	375	375
Process Work Orders in a Timely Manner	2 days	2 days	2 days
Customer Satisfaction Quarterly Survey Score (Range = 1- 5)	4	4	4
Continue to Work w/OSHA and EPA on New Lead Paint Regulations			
Work with Engergy Consultant to lower utility costs			\$90,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	388,204	408,251	408,251	432,777
Supplies	266,864	181,152	185,053	192,511
Services	13,463	12,812	12,812	9,238
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>668,531</b>	<b>602,215</b>	<b>606,116</b>	<b>634,526</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	(44)	0	0	0
Fund Balance	0	0	0	0
County	668,575	602,215	606,116	634,526
<b>TOTAL</b>	<b>668,531</b>	<b>602,215</b>	<b>606,116</b>	<b>634,526</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
------------------	-------------	-------------	-------------	-------------

**FACILITIES****Buildings****Mission Statement**

The function of this program is to provide maintenance of lawns and grounds. Also to supervise and provide janitorial service for County Facilities.

**Performance Measures**

	FY 01	FY 02	FY 03
Utilize Prison Farm, Jail, DRC Labor & State Inmate Work	20 projects	18 projects	25 projects
Utilize Agricultural Center (Information, Training & Services)	10 instances	8 instances	6 instances
Customer Satisfaction Quarterly Survey Score (Range - 1-5)	4	4	4

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	5,806	12,000	12,000	9,800
Services	1,382,291	1,515,132	1,586,235	955,483
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,388,097</b>	<b>1,527,132</b>	<b>1,598,235</b>	<b>965,283</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	718,245	736,967	756,957	775,286
Fund Balance	0	0	0	0
County	669,852	790,165	841,278	189,997
<b>TOTAL</b>	<b>1,388,097</b>	<b>1,527,132</b>	<b>1,598,235</b>	<b>965,283</b>

**Personnel Summary**

<b>POSITION</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
-----------------	-------------	-------------	-------------	-------------

**FACILITIES****Operations****Mission Statement**

*This program is to provide general and mechanical maintenance service for user departments throughout the County.*

**Performance Measures**

	FY 01	FY 02	FY 03
State Inmate Work Program & Jail for Painting, Changing Light Bulbs, Cleaning and Maintenance Projects	12 projects	10 projects	10 projects
Continue Multi-craft Training (# of Employees)	6	6	7
Customer Satisfaction Quarterly Survey Score (Range - 1-5)	4	4	4

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,479,847	1,686,452	1,686,452	1,779,556
Supplies	64,695	68,250	68,137	53,100
Services	28,295	22,957	23,239	17,164
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,572,837</b>	<b>1,777,659</b>	<b>1,777,828</b>	<b>1,849,820</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	10,475	0	0	10,600
Fund Balance	0	0	0	0
County	1,562,362	1,777,659	1,777,828	1,839,220
<b>TOTAL</b>	<b>1,572,837</b>	<b>1,777,659</b>	<b>1,777,828</b>	<b>1,849,820</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>44.00</b>	<b>43.00</b>	<b>43.00</b>	<b>43.00</b>
------------------	--------------	--------------	--------------	--------------

**FACILITIES****Distribution Services****Mission Statement**

To provide mail services at the lowest possible cost on a quality and reliable basis, operated at the lowest possible cost from three mail rooms (2 in Greensboro and 1 in High Point).

**Performance Measures**

	FY 01	FY 02	FY 03
Percent Outgoing Mail Presorted	44.00%	45.00%	45.00%
# of Daily Stops (est.)	230	231	235
# of Outgoing Pieces (est.)	1,980,000	2,000,000	2,090,000
Saving from Presort - Barcode Required (est.)	\$30,400	\$32,000	\$32,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	215,997	231,101	231,101	247,604
Supplies	823,021	1,021,541	1,021,541	1,020,515
Services	(813,148)	(993,753)	(993,730)	(993,359)
Depreciation		0	0	0
Capital Outlay		0	0	0
<b>TOTAL</b>	<b>225,870</b>	<b>258,889</b>	<b>258,912</b>	<b>274,760</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	1,777	0	0	1,777
Fund Balance	0	0	0	0
County	224,093	258,889	258,912	272,983
<b>TOTAL</b>	<b>225,870</b>	<b>258,889</b>	<b>258,912</b>	<b>274,760</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
------------------	-------------	-------------	-------------	-------------

<b>PROPERTY MANAGEMENT</b>				<i>Summary</i>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Property Mgmt./Engineering Courts	174,037 1,179,113	195,784 1,142,256	199,913 1,142,487	205,184 1,129,824
Total - Property Mgmt.	1,353,150	1,338,040	1,342,400	1,335,008

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	258,549	277,495	277,495	294,543
Supplies	202,758	198,350	201,161	205,323
Services	891,843	852,395	853,944	835,142
Depreciation	0	0	0	0
Capital Outlay	0	9,800	9,800	0
<b>TOTAL</b>	<b>1,353,150</b>	<b>1,338,040</b>	<b>1,342,400</b>	<b>1,335,008</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	1,065,126	1,025,000	1,025,000	1,046,000
Fund Balance	0	0	0	0
County	288,024	313,040	317,400	289,008
<b>TOTAL</b>	<b>1,353,150</b>	<b>1,338,040</b>	<b>1,342,400</b>	<b>1,335,008</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
------------------	-------------	-------------	-------------	-------------

**PROPERTY MANAGEMENT****Administration****Mission Statement**

The Property Management Division will strive to effectively manage all County properties and maximize return on investments. This division will continue to administer all County real estate transactions including leasing and will complete land purchases under the Watershed Protection and Parks & Recreation Bond Referenda. Property Management also oversees all Courts areas.

**Performance Measures**

	FY 01	FY 02	FY 03
Percentage of Land Purchased for Watershed Protection	100% Finishing	n/a	
Property Management Annual Rental Revenue	\$1,628,522	\$1,756,967	\$1,832,946
Capital Projects (planning or construction stage)	2	3	3

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	163,301	176,033	176,033	186,964
Supplies	5,948	5,600	7,610	4,000
Services	4,788	14,151	16,270	14,220
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>174,037</b>	<b>195,784</b>	<b>199,913</b>	<b>205,184</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	174,037	195,784	199,913	205,184
<b>TOTAL</b>	<b>174,037</b>	<b>195,784</b>	<b>199,913</b>	<b>205,184</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
------------------	-------------	-------------	-------------	-------------



**PROPERTY MANAGEMENT****Courts****Mission Statement**

To provide mandated (and non-mandated) physical space and services to the State Courts System in this judicial district. Courts are also provided non-physical services such as access to National Police Information Network computer generated juror list, files, and data support services. Mandates require the County to supply the Court System with offices, utilities, maintenance and furniture.

The Law Library provides court officials, attorneys, and the public access to legal information. Two law libraries are staffed and maintained, one in High Point and one in Greensboro. The librarians instruct patrons in the use of legal materials and aid patrons in finding answers to legal questions through print and database sources.

**Performance Measures**

	FY 01	FY 02	FY 03
Space Allocated for Two Court Facilities	253,550 sq. ft.	253,550 sq. ft.	254,766 sq. ft.
Number of Law Library Patrons Served (est.)	12,800	12,900	12,900
Number of Inquiries Concerning Database Research System	1,975	2,000	2,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	95,248	101,462	101,462	107,579
Supplies	196,811	192,750	193,551	201,323
Services	887,054	838,244	837,674	820,922
Depreciation	0	0	0	0
Capital Outlay	0	9,800	9,800	0
<b>TOTAL</b>	<b>1,179,113</b>	<b>1,142,256</b>	<b>1,142,487</b>	<b>1,129,824</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	1,065,126	1,025,000	1,025,000	1,046,000
Fund Balance	0	0	0	0
County	113,987	117,256	117,487	83,824
<b>TOTAL</b>	<b>1,179,113</b>	<b>1,142,256</b>	<b>1,142,487</b>	<b>1,129,824</b>

**Personnel Summary**

POSITIONS	2.00	2.00	2.00	2.00

<b>INFORMATION SERVICES</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Administration	292,504	324,836	325,417	331,907
Computer Services	3,071,953	3,393,976	3,670,005	3,287,963
Technical Support Services	1,419,009	1,749,755	1,761,009	1,745,406
Application Software	1,123,783	1,366,344	1,366,344	1,329,508
Telecommunications	1,352,490	1,716,354	2,292,432	138,770
<b>Total - Information Services</b>	<b>7,259,739</b>	<b>8,551,265</b>	<b>9,415,207</b>	<b>6,833,554</b>

**Mission Statement**

To provide high quality, cost-effective information services to assist the County, GTCC, the County Schools, and other external agencies in fulfilling their operational responsibilities and delivery of services to the public by:

>Operating the centralized computer center, providing technical support and managing communication networks.

>Implementing and maintaining information systems and application software products in multiple computing environments to support County departments

>Providing support and training for PC/LAN systems, office systems, and end-user computing to develop greater self-sufficiency of end-users

>Informing County management of major information technology trends and the potential use of the technologies in fulfilling the goals of the County.

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Department has worked throughout the year to establish performance measurements that will provide valuable feedback to county manager and commissioners on how department is performing.			

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	3,186,852	3,630,134	3,630,134	3,861,575
Supplies	369,540	162,083	714,348	229,972
Services	3,404,791	4,281,044	4,655,087	2,640,710
Depreciation	146,319	165,322	165,322	0
Capital Outlay	152,237	312,682	250,316	101,297
<b>TOTAL</b>	<b>7,259,739</b>	<b>8,551,265</b>	<b>9,415,207</b>	<b>6,833,554</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
Other	1,997,916	1,769,354	1,963,177	130,000
Fund Balance	2,482,522	222,000	729,315	0
County	5,559,897	6,559,911	6,722,715	6,703,554
<b>TOTAL</b>	<b>10,040,335</b>	<b>8,551,265</b>	<b>9,415,207</b>	<b>6,833,554</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>53.00</b>	<b>53.00</b>	<b>53.00</b>	<b>53.00</b>

**INFORMATION SERVICES****Administration****Mission Statement**

Administration supports three department (Information Services, Telecommunications, and Geographical Information Systems), coordinating all activities to ensure effective and efficient departmental operations and service delivery. Administrative work includes consulting with County departments, schools, GTCC, other external agencies and vendors; planning, budgeting, billing, accounting, and contract negotiations; and miscellaneous personnel and administrative support activities.

**Performance Measures**

	FY 01	FY 02	FY 03
Pursue all cost savings available including outsourcing or eliminating non-core functions	100%	100%	100%
Provide prompt and efficient daily support services to both the internal office as well as outside users	99%	99%	99%

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	266,185	279,204	279,204	296,129
Supplies	6,854	5,974	5,974	3,674
Services	19,465	39,658	40,239	32,104
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>292,504</b>	<b>324,836</b>	<b>325,417</b>	<b>331,907</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
Other	0	0	0	0
Fund Balance	0	0	0	0
County	292,504	324,836	325,417	331,907
<b>TOTAL</b>	<b>292,504</b>	<b>324,836</b>	<b>325,417</b>	<b>331,907</b>

**Personnel Summary**

POSITIONS	4.50	4.50	4.00	4.00
-----------	------	------	------	------

**INFORMATION SERVICES****Computer Services****Mission Statement**

The Computer Services Division operates the County's centralized computers providing information processing services and support to the County, GTCC, the County Schools and external agencies. Computer Services' staff schedules and processes batch jobs, verifies successful completions, and prepares output for distribution to customer locations or for mailings.

**Performance Measures**

	FY 01	FY 02	FY 03
Job Trac will reduce re-runs caused by operation error by 50%. Measured only for FY 02-03			100%
Uninterrupted hardware services Monday thru Friday 8:00 am - 5:00 pm on Mainframe and Servers	97%	99%	99%
Completion of requests for mainframe lds, Groupwise access, RACF within 8 working hours from receipt	99%	99%	99%

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	543,495	586,717	586,717	703,943
Supplies	294,139	46,525	140,820	195,941
Services	2,082,082	2,670,052	2,837,115	2,286,782
Depreciation	0	0	0	0
Capital Outlay	152,237	90,682	105,353	101,297
<b>TOTAL</b>	<b>3,071,953</b>	<b>3,393,976</b>	<b>3,670,005</b>	<b>3,287,963</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
Other	353,265	275,000	400,060	130,000
Fund Balance	0	0	0	0
County	2,718,688	3,118,976	3,269,945	3,157,963
<b>TOTAL</b>	<b>3,071,953</b>	<b>3,393,976</b>	<b>3,670,005</b>	<b>3,287,963</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>10.50</b>	<b>10.50</b>	<b>10.50</b>	<b>10.50</b>
------------------	--------------	--------------	--------------	--------------

**INFORMATION SERVICES****Technical Support Services****Mission Statement**

Technical Support Services provides technical support for mainframe, mini and PC/LAN operating system environments. The staff installs and maintains system software and communication networks, manages data resources and security, provides training and support for PC/LAN systems and end-user tools, and provides consultation and technical support for all hardware platforms.

**Performance Measures**

	FY 01	FY 02	FY 03
Uninterrupted network services Monday thru Friday, 8:00 am - 5:00 pm	97%	97%	98%
Completion of all RECOMMENDED communication changes in 24 hours	98%	98%	99%
From receipt of PC request to installation, all request completed in 90 days	98%	98%	99%
From receipt of PC request, simple PC recommendations turned around in 5 days	99%	92%	N/A
From receipt of trouble call, Tier 1 problems resolved within 8 working hours	99%	99%	98%
Clear all Tier 1 trouble calls monthly.	98%	98%	99%
Optimize database utilization (space, response time, cost, reliability) weekly.	99%	99%	97%
Maintain software currency on all products to achieve reliability, functionality, and availability	97%	98%	98%

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,335,295	1,538,674	1,538,674	1,627,224
Supplies	7,885	47,284	47,284	25,112
Services	75,829	163,797	175,051	93,070
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,419,009</b>	<b>1,749,755</b>	<b>1,761,009</b>	<b>1,745,406</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
Other	(5,554)	0	0	0
Fund Balance	0	0	0	0
County	1,424,563	1,749,755	1,761,009	1,745,406
<b>TOTAL</b>	<b>1,419,009</b>	<b>1,749,755</b>	<b>1,761,009</b>	<b>1,745,406</b>

**Personnel Summary**

POSITIONS	23.00	23.00	22.00	22.00

**INFORMATION SERVICES****Application Software****Mission Statement**

Application Software Services develops information systems, implements application software packages and maintains existing systems to support County departments in fulfilling their operational responsibilities and provision of services to the public. Services provided include needs and workflow assessments, identification of requirements, assistance with development of RFP's and evaluation of application packages, development and/or selection of software packages, user documentation/procedures, system and operational documentation/procedures, training for users, and implementation of systems.

**Performance Measures**

	FY 01	FY 02	FY 03
Complete all applications projects on time within budgets	98%	98%	98%
Remain competitive with applications hourly rate vs. external consulting (comparable skills and knowledge)	100%	100%	100%
	\$ 58.00 per hour	\$ 65.00 per hour	52.27 per hour
The Register of Deeds website has experienced approximately a 65% increase in usage since its implementation in October 2001. IS will need to provide services to support an anticipated increase of approximately 25% in FY 02-03			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,041,877	1,225,539	1,225,539	1,191,668
Supplies	1,582	8,300	8,300	5,245
Services	80,324	132,505	132,505	132,595
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,123,783</b>	<b>1,366,344</b>	<b>1,366,344</b>	<b>1,329,508</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
Other	(360)	0	0	0
Fund Balance	0	0	0	0
County	1,124,143	1,366,344	1,366,344	1,329,508
<b>TOTAL</b>	<b>1,123,783</b>	<b>1,366,344</b>	<b>1,366,344</b>	<b>1,329,508</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>15.00</b>	<b>15.00</b>	<b>15.50</b>	<b>15.50</b>
------------------	--------------	--------------	--------------	--------------

# INFORMATION SERVICES

# Telecommunications

### Mission Statement

The Guilford/Greensboro Telecommunications Service was created by Guilford County and the City of Greensboro to administer, manage, operate, and maintain the telecommunications system, and provide telephone services for both governmental units from revenues generated by user fees charged to the departments and agencies served.

### Performance Measures

	FY 01	FY 02	FY 03
(Includes County & City)			county only
# of Telephone Fixtures Installed and Maintained Annually	6,100	6,500	
# of Telephone Features Installed and Maintained Annually	4,900	5,050	
Average # of Work Orders Completed Monthly	120	125	
Average # of Trouble Reports Handled Monthly	105	120	
# of Voice Mail Users Supported Annually	2,300	2,415	
Outsourcing Conversion			100% Complete

### Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	42,611
Supplies	59,080	54,000	511,970	0
Services	1,147,091	1,275,032	1,470,177	96,159
Depreciation	146,319	165,322	165,322	0
Capital Outlay	0	222,000	144,963	0
<b>TOTAL</b>	<b>1,352,490</b>	<b>1,716,354</b>	<b>2,292,432</b>	<b>138,770</b>

### Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
Other	1,650,564	1,494,354	1,563,117	0
Fund Balance	2,482,522	222,000	729,315	0
County	0	0	0	138,770
<b>TOTAL</b>	<b>4,133,086</b>	<b>1,716,354</b>	<b>2,292,432</b>	<b>138,770</b>

### Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>
------------------	-------------	-------------	-------------	-------------

<b>HUMAN RESOURCES</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Human Resources	1,244,063	1,415,074	1,415,450	1,318,795
Incentive Programs	397,548	484,125	760,341	948,875
Employee Wellness Program	215,033	0	0	0
<b>Total - Human Resources</b>	<b>1,856,644</b>	<b>1,899,199</b>	<b>2,175,791</b>	<b>2,267,670</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	1,517,552	1,567,010	1,853,010	1,912,473
Supplies	65,954	118,600	71,476	83,100
Services	270,213	213,589	251,305	272,097
Depreciation	0	0	0	0
Capital Outlay	2,925	0	0	0
<b>TOTAL</b>	<b>1,856,644</b>	<b>1,899,199</b>	<b>2,175,791</b>	<b>2,267,670</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	17,933	27,200	27,200	26,500
Fund Balance	0	0	0	0
County	1,838,711	1,871,999	2,148,591	2,241,170
<b>TOTAL</b>	<b>1,856,644</b>	<b>1,899,199</b>	<b>2,175,791</b>	<b>2,267,670</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>23.00</b>	<b>22.00</b>	<b>22.00</b>	<b>19.00</b>
------------------	--------------	--------------	--------------	--------------



# HUMAN RESOURCES

# Human Resources

## Mission Statement

To provide comprehensive, cost-effective, responsive, and quality human resources services to County departments, employees, and citizens while maintaining compliance with applicable laws and regulations. This will be achieved by aggressively seeking innovative strategies which contribute to effective employment planning and Human Resources management for the County's operating and staff departments.

## Performance Measures

	FY 01	FY 02	FY 03
Reduce the Cost of Administrative Processing of Information Through the Use of Enhanced Technology	Continue the imaging of HR documents to provide efficiencies within HR department toward achieving the goal of conveying information electronically to other departments as needed.	Compensation Systems: Investigate feasibility of better information sharing with comparable counties and cities via electronics; conduct job studies for third year of 4-year plan and conduct equity salary studies relative to recruitment/retention issues as appropriate.	Compensation Systems: Complete the fourth-year job studies identified in the Four-Year Plan, conduct equity salary studies.
Expand and Focus Training Opportunities in Basic / Technical Work Skills and Practices for First-Time and Supervisory Employees		Recruitment/Selection/Employee Relations: Complete implementation of random drug testing for public safety departments; develop and implement exit interview process; continue to update usage of web sites for advertising purposes.	Recruitment/Selection: Finalize random drug testing procedures for public safety departments; continue to explore creative use of the Internet for advertising.
Provide Alternatives to Recruitment and Staffing in Order to Reduce the Vacancy Time	Determine the feasibility of the county's use of video teleconferencing capabilities at local colleges/universities for county employees to obtain required credentials or certifications rather than incur out-of-town travel and lodging expenses, resulting in cost savings to the county.	Benefits: Concentrate efforts on development of Employee Health Education Program as restructured to produce tangible positive results for employees, thereby ameliorating increased insurance costs as much as possible.	Benefits: Audit current policies to ensure compliance with HIPAA privacy provisions.
Implement Record Retention Requirements to Reduce Paper-Based Records Volume	Continue the imaging of HR documents to provide efficiencies within HR department toward achieving the goal of conveying information electronically to other departments as needed.	Administration: Utilize document imaging to fullest extent possible, expanding electronic dissemination of information to departments as appropriate.  Training: Investigate the feasibility of video teleconferencing capability and other initiatives regarding training of County employees, particularly partnering with local colleges and universities.	Employee Relations: Implement a team approach to provide more responsive and diverse service to County employees.  Administration: Continue the document imaging pilot program and conduct an ongoing assessment of its effectiveness. HRMS: Enhance reporting of employee certifications, statistics, and administrative data as needed by departments.
Research and Propose Employee Voluntary Benefits Options and Enhancements	Evaluate the offering of additional voluntary benefits including short-term disability, long-term care, legal assistance, automobile and homeowner's insurance, and additional supplement life insurance		Training: Provide Spanish Classes to selected employees who interact with Hispanic populations.

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,037,235	1,227,000	1,223,000	1,102,463
Supplies	24,877	81,800	37,176	46,300
Services	179,025	106,274	155,274	170,032
Capital Outlay	2,925	0	0	0
<b>TOTAL</b>	<b>1,244,063</b>	<b>1,415,074</b>	<b>1,415,450</b>	<b>1,318,795</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
Other	70	0	0	0
County	1,243,993	1,415,074	1,415,450	1,318,795
<b>TOTAL</b>	<b>1,243,993</b>	<b>1,415,074</b>	<b>1,415,450</b>	<b>1,318,795</b>

## Personnel Summary

POSITIONS	19.00	22.00	22.00	19.00

**HUMAN RESOURCES****Incentive Programs****Mission Statement**

*Incentive Programs provide both cash and non-cash incentives to build employee morale (through the funding of the Incentive Council and related efforts) and to recognize employee excellence and achievement on a number of levels; individual performance and longevity; group accomplishments and special project efforts. Incentive programs are designed to compliment the County's compensation plan by offering a means to recognize exemplary efforts and to honor employees reaching service milestones.*

**Performance Measures**

	FY 01	FY 02	FY 03
Employee Service Awards	419	370	227
Enhanced Service Plus Awards	3	6	-
Employees' Award Banquet Attendees	300	350	255
Retiree Luncheon Attendees	300	375	400
Retirees' Health Insurance (Participants receiving partial County contributions)	165	185	240

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	305,572	340,010	630,010	810,010
Supplies	24,430	36,800	34,300	36,800
Services	67,546	107,315	96,031	102,065
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>397,548</b>	<b>484,125</b>	<b>760,341</b>	<b>948,875</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	17,863	27,200	27,200	26,500
Fund Balance	0	0	0	0
County	379,685	456,925	733,141	922,375
<b>TOTAL</b>	<b>397,548</b>	<b>484,125</b>	<b>760,341</b>	<b>948,875</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# HUMAN RESOURCES

# Employee Health & Wellness

## Mission Statement

Employee Health & Wellness seeks to provide a comprehensive program focused on improving employee health and controlling health care costs. The program is committed to a holistic approach in assisting County employees and their dependents toward optimal health and a supportive work environment.

## Performance Measures

	FY 01	FY 02	FY 03
Evaluate EAP Program	Identify new employees in positions that have specific occupational health risks and provide screening and immunizations to them.  Develop and implement a marketing plan through available communication media to heighten awareness of services.  Solicit input from each Department Director or designee regarding site specific occupational health needs and develop intervention plans as needed.	N/A	N/A
Employee Evaluations	Target health promotion interventions based on interest surveys and employee demographics.		
Health & Safety Programs	Provide health information to all employees and provide direct health and wellness services to 60% of employees.		

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	174,744	0	0	0
Supplies	16,647	0	0	0
Services	23,642	0	0	0
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>215,033</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	215,033	0	0	0
<b>TOTAL</b>	<b>215,033</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Personnel Summary

<b>POSITIONS</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# PARKING/FLEET OPERATIONS

## Mission Statement

*To provide adequate parking facilities for public and employees in a fair and equitable manner and provide the most economical and efficient transportation for County departments and personnel.*

## Performance Measures

	FY 01	FY 02	FY 03
Vehicles Owned	150	162	159
Miles Driven (est.)	1,700,000	1,700,000	1,750,000
Avg. Mileage of Retired Vehicles	100,000	100,000	100,000
Avg. Operational Cost / Mile	\$0.12	\$0.12	\$0.15
Number of Staff Assigned Parking Spaces	2,013	2,019	1,952
Number of Public Parking Spaces	691	694	700
Number of additional spaces needed	442	474	705

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	114,172	118,928	118,928	125,245
Supplies	7,860	9,250	9,250	8,750
Services	349,757	354,552	373,467	371,600
Depreciation	0	0	0	0
Capital Outlay	69,719	350,200	350,200	126,690
<b>TOTAL</b>	<b>541,508</b>	<b>832,930</b>	<b>851,845</b>	<b>632,285</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	454,008	429,949	429,949	304,100
Fund Balance	0	0	0	0
County	87,500	402,981	421,896	328,185
<b>TOTAL</b>	<b>541,508</b>	<b>832,930</b>	<b>851,845</b>	<b>632,285</b>

## Personnel Summary

<b>POSITIONS</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
------------------	-------------	-------------	-------------	-------------

**DEBT SERVICE**

County

**Mission Statement**

To account for the payment of principal, interest, and related fiscal agency fees on general obligation bonds and notes in accordance with applicable laws and regulations.

**Performance Measures**

	FY 01	FY 02	FY 03
Amount of Principal Payment	7,281,903	7,473,899	7,168,495
Amount of Interest and Other Fees	3,630,522	3,777,305	3,630,297

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services (Debt Service)	10,912,425	11,251,204	11,251,204	10,798,792
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>10,912,425</b>	<b>11,251,204</b>	<b>11,251,204</b>	<b>10,798,792</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	967,241	843,937	843,937	806,083
Fund Balance	0	0	0	0
County	9,945,184	10,407,267	10,407,267	9,992,709
<b>TOTAL</b>	<b>10,912,425</b>	<b>11,251,204</b>	<b>11,251,204</b>	<b>10,798,792</b>

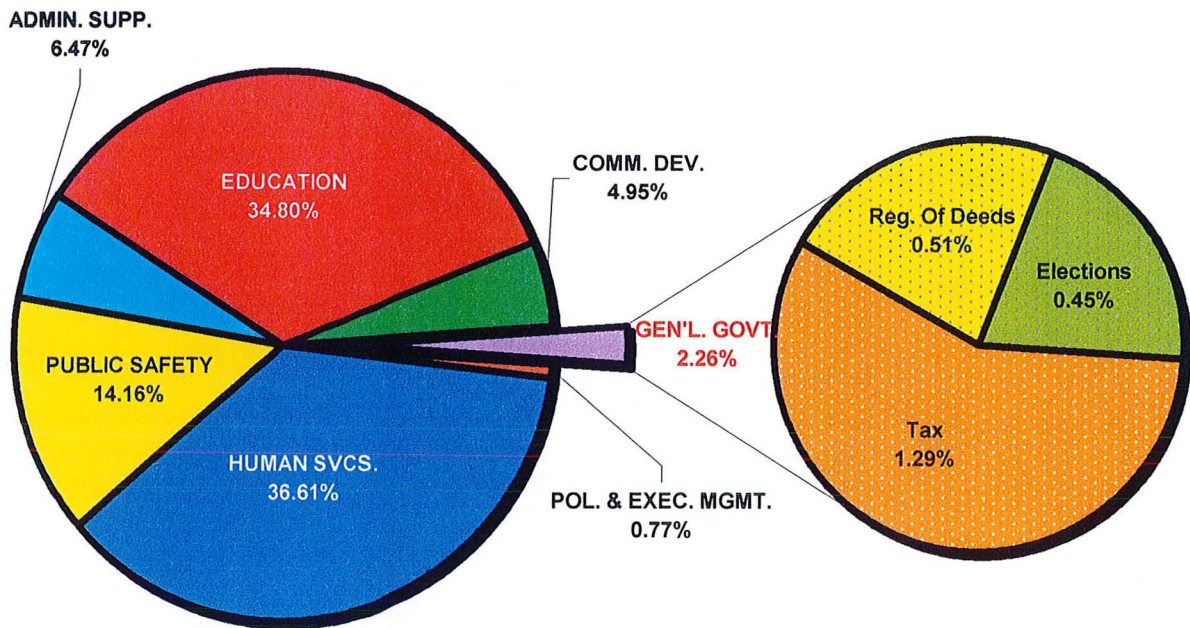
**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>GENERAL GOVERNMENT</b>				
Tax Department	\$ 4,987,339	\$ 5,635,071	\$ 5,681,299	\$ 5,666,110
Register of Deeds	\$ 1,729,325	\$ 1,867,233	\$ 1,871,402	\$ 2,231,582
Board of Elections	\$ 3,315,399	\$ 1,839,425	\$ 1,849,718	\$ 2,005,730
<b>Total</b>	<b>\$ 10,032,063</b>	<b>\$ 9,341,729</b>	<b>\$ 9,402,419</b>	<b>\$ 9,903,422</b>
<b>Staffing Level</b>	<b>118.75</b>	<b>130.75</b>	<b>130.75</b>	<b>130.75</b>

**GENERAL GOVERNMENT  
In Relation to Total Operating Budget**



# TAX DEPARTMENT

## Mission Statement

To list, appraise and assess real and personal property taxation, and to collect property taxes levied by the Board of County Commissioners. The revenue collected after equitable valuations are established is necessary to support the variety of services which the County government provides its citizens.

## Performance Measures

	FY 01	FY 02	FY 03
# of Real Property Appraisals	20,000	100,000	150,000
# of Real Property Transfers	20,100	20,100	20,125
# of Tax Maps Updated	1,900	1,900	2,000
# of Individual Personal Property Accounts Processed	113,000	114,000	114,250
# of Business Personal Property Accounts Processed	18,200	18,500	20,000
# of Business Listings Audited	100	125	350
# of Privilege Licenses Sold	2,700	2,700	2,700
Tax Collection Rate	99%	99%	99%
# of Registered Vehicles Appraised	367,000	375,000	375,000
# of Personal Property Appeals Processed	10,250	10,475	10,500

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	3,683,750	4,275,822	4,275,822	4,413,150
Supplies	197,786	210,980	233,850	205,400
Services	921,236	1,103,744	1,127,102	1,047,560
Human Service Assistance	0	0	0	0
Capital Outlay	184,567	44,525	44,525	0
<b>TOTAL</b>	<b>4,987,339</b>	<b>5,635,071</b>	<b>5,681,299</b>	<b>5,666,110</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	1,053,668	1,310,533	1,310,533	1,259,833
Fund Balance	0	0	0	0
County	3,933,670	4,324,538	4,370,766	4,406,277
<b>TOTAL</b>	<b>4,987,339</b>	<b>5,635,071</b>	<b>5,681,299</b>	<b>5,666,110</b>

## Personnel Summary

<b>POSITIONS</b>	<b>79.75</b>	<b>90.75</b>	<b>90.75</b>	<b>88.75</b>
------------------	--------------	--------------	--------------	--------------

# REGISTER OF DEEDS

## Mission Statement

*To serve the needs of the public with efficiency and courtesy and to deliver the highest degree of quality service to our users in the most cost-effective manner.*

## Performance Measures

	FY 01	FY 02	FY 03
Real Estate Documents/Pages Processed	415,020	338,034	556,164
Vital Records Recorded and Issued	65,628	68,018	74,332
Marriage Licenses Issued	3,720	3,494	3,360
Vault Records Processed	68,772	73,178	80,398
Cancellations	24,272	18,706	29,244
UCC's Filed (Fixture Only Effective 7-1-01)	8,146	7,140	2,750
UCC Terminations (Effective 7-1-01 Sec Of State Only)	2,314	2,156	0
Deeds Recorded	18,380	16,852	17,526
Deeds of Trust Recorded	30,000	26,832	39,176
Vault Copies	64,504	71,904	80,600
Copies-Births, Deaths, Marriages	59,726	63,230	69,580

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,267,998	1,409,727	1,409,727	1,517,718
Supplies	93,520	70,400	74,286	81,400
Services	348,807	360,106	360,389	382,464
Human Service Assistance		0	0	0
Capital Outlay	19,000	27,000	27,000	250,000
<b>TOTAL</b>	<b>1,729,325</b>	<b>1,867,233</b>	<b>1,871,402</b>	<b>2,231,582</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	3,911,901	3,500,586	3,500,586	5,680,504
Fund Balance	0	0	0	0
County	(2,182,576)	(1,633,353)	(1,629,184)	(3,448,922)
<b>TOTAL</b>	<b>1,729,325</b>	<b>1,867,233</b>	<b>1,871,402</b>	<b>2,231,582</b>

## Personnel Summary

<b>POSITIONS</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>
------------------	--------------	--------------	--------------	--------------



# BOARD OF ELECTIONS

## Mission Statement

*To provide all qualified citizens with the opportunity to vote in fair, accurate, open elections, according to Constitutional and Statutory rights and requirements.*

## Performance Measures

	FY 01	FY 02	FY 03
Contested Elections	None	None	None
Time Election Results are Available on Election Night	11:30 p.m.	9:00 p.m.	11:00 p.m.
Official Results to the State Board of Elections	Accurate & On Time	Accurate & On Time	Accurate & On Time
# of Precincts with Average Voting Lines of Less than 30 Minutes	160 of 160 Precincts	160 of 160 Precincts	159 of 159 Precincts
Participation in School and Civic Organizations' Elections Events	18 Events	20+ Events	20+ Events

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	798,479	954,536	954,536	1,160,855
Supplies	1,925,541	67,059	73,672	90,403
Services	584,920	762,430	766,110	749,472
Human Service Assistance	0	0	0	0
Capital Outlay	6,459	55,400	55,400	5,000
<b>TOTAL</b>	<b>3,315,399</b>	<b>1,839,425</b>	<b>1,849,718</b>	<b>2,005,730</b>

## Revenue Source

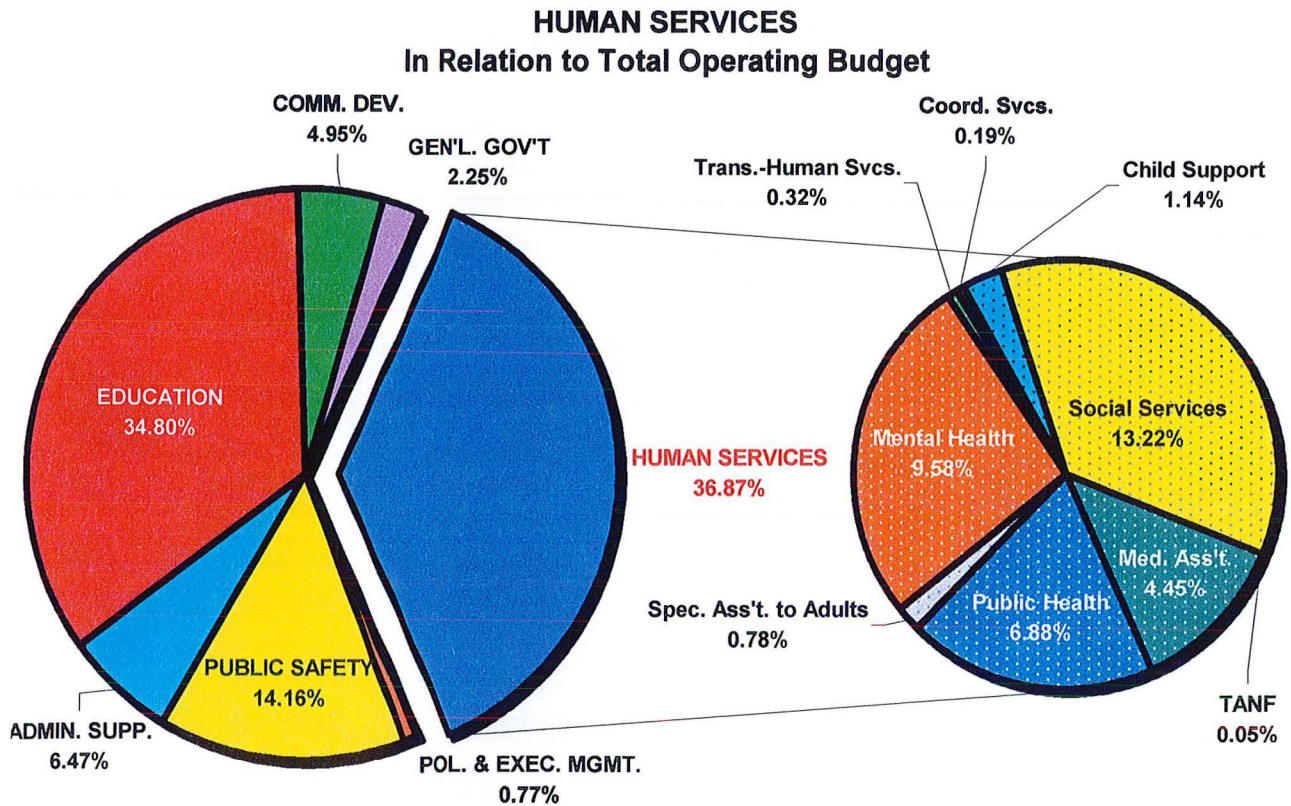
	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	15,000	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	2,010,153	226,900	226,900	54,500
Fund Balance	5,053	0	0	0
County	1,285,193	1,612,525	1,622,818	1,951,230
<b>TOTAL</b>	<b>3,315,399</b>	<b>1,839,425</b>	<b>1,849,718</b>	<b>2,005,730</b>

## Personnel Summary

<b>POSITIONS</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>	<b>13.00</b>
------------------	--------------	--------------	--------------	--------------

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>HUMAN SERVICES</b>				
Public Health	\$ 28,652,689	\$ 31,246,221	\$ 31,694,435	\$ 30,338,754
Mental Health	\$ 36,135,137	\$ 39,229,555	\$ 40,423,959	\$ 42,238,341
Coordinated Services	\$ 583,401	\$ 461,465	\$ 581,465	\$ 819,777
Social Services	\$ 59,623,297	\$ 61,321,056	\$ 63,168,550	\$ 58,303,077
Child Support Enforcement	\$ 4,098,428	\$ 4,699,428	\$ 4,701,864	\$ 5,020,819
Transportation-Human Services	\$ 1,198,557	\$ 1,280,724	\$ 1,285,846	\$ 1,427,030
Special Assistance to Adults	\$ 3,085,223	\$ 3,267,196	\$ 3,340,196	\$ 3,436,900
Temporary Ass't. to Needy Families	\$ 97,671	\$ 400,000	\$ 400,000	\$ 200,000
Medical Assistance	\$ 14,688,730	\$ 17,584,782	\$ 17,584,782	\$ 19,616,768
<b>Total</b>	<b>\$ 148,163,133</b>	<b>\$ 159,490,427</b>	<b>\$ 163,181,097</b>	<b>\$ 161,401,466</b>
<b>Staffing Level</b>	<b>1,680.55</b>	<b>1,632.55</b>	<b>1,644.55</b>	<b>1,527.15</b>



**PUBLIC HEALTH****Summary**

PROGRAM / ACTIVITY	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
Program Support	5,402,137	7,108,263	7,330,308	5,536,558
Adult Services	11,181,132	12,475,334	12,648,867	12,125,249
Family & Children	8,759,789	8,090,629	7,979,017	8,989,709
Community/Environment	3,309,632	3,571,995	3,736,243	3,687,238
Total - Public Health	28,652,689	31,246,221	31,694,435	30,338,754

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	22,403,602	24,030,180	23,969,620	24,051,014
Supplies	1,657,104	2,288,519	2,303,753	1,748,038
Services	4,490,740	4,828,869	5,340,772	4,475,916
Human Service Assistance	35,397	42,653	41,615	38,786
Capital Outlay	65,846	56,000	38,675	25,000
<b>TOTAL</b>	<b>28,652,689</b>	<b>31,246,221</b>	<b>31,694,435</b>	<b>30,338,754</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	2,684,615	2,756,689	2,931,515	3,120,306
State Shared	0	0	0	0
Federal	2,459,278	2,505,355	2,586,501	2,556,425
Other	8,114,105	8,809,177	8,941,481	8,175,222
Fund Balance	10,277	2,329,129	2,329,129	1,295,516
County	15,384,414	14,845,871	14,905,809	15,191,285
<b>TOTAL</b>	<b>28,652,689</b>	<b>31,246,221</b>	<b>31,694,435</b>	<b>30,338,754</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>487.37</b>	<b>483.37</b>	<b>490.37</b>	<b>468.86</b>
------------------	---------------	---------------	---------------	---------------

**PUBLIC HEALTH****Program Support****Mission Statement**

To provide support for the effective and efficient operation and management of the Department of Public Health.

**Performance Measures**

	FY 01	FY 02	FY 03
Laboratory Tests Performed	212,842	157,204	158,000
Contract Adults	24	25	26
State/Federal/Other Grants Monitored	135	140	140
Contracts/Amendments Processed	80	95	98
State/Federal/other Expense Reports	132	145	149

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	3,465,885	3,822,358	3,787,358	3,625,810
Supplies	543,196	792,902	918,658	529,376
Services	1,353,958	2,476,003	2,607,292	1,381,372
Human Service Assistance	0	0	0	0
Capital Outlay	39,098	17,000	17,000	0
<b>TOTAL</b>	<b>5,402,137</b>	<b>7,108,263</b>	<b>7,330,308</b>	<b>5,536,558</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	398,273	356,561	356,561	364,797
State Shared	0	0	0	0
Federal	173,585	188,585	185,663	199,564
Other	1,872,420	2,084,933	2,089,333	1,496,944
Fund Balance	0	2,254,539	2,254,539	1,232,893
County	2,957,859	2,223,645	2,444,212	2,242,360
<b>TOTAL</b>	<b>5,402,137</b>	<b>7,108,263</b>	<b>7,330,308</b>	<b>5,536,558</b>

**Personnel Summary**

POSITIONS	71.37	70.72	70.72	65.67

**PUBLIC HEALTH****Adult Services****Mission Statement**

The Adult Health Division assures optimal health for people by promoting healthful lifestyles, controlling the spread of infectious diseases and by providing health care to homebound individuals.

The mission of Women's Health Program is to: (a) enable families and individuals to plan the number and spacing of their children, and (b) provide comprehensive prenatal care for women and newborns to help achieve the healthiest pregnancy outcome possible.

**Performance Measures**

	FY 01	FY 02	FY 03
STD Clinic visits - Greensboro & HP	5,800	5,500	5,500
TOTAL HIV Tests - All Sites	10,500	10,000	10,000
Offsite HIV Counseling & Testing Visits	800	800	800
Total Reach for Health Services (hypertension, CVC, Diabetes, etc)	4,500	4,000	3,000*
HP Outpatient number of visits for service	8,000	7,500	7,000*
CAP units of case management (4 units=1 hour)	32,000	33,000	30,000*
Number of Prescriptions filled (all programs)	83,000	85,000	83,000*
Family Planning Clinic Visits	19,000	19,000	17,100*
Maternity Clinic Visits	8,000	8,000	7,200*
<i>*Reductions in pojections due to decreased funding</i>			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Sr vices	9,037,202	9,596,763	9,737,482	9,711,863
Supplies	759,477	1,185,798	1,040,759	944,700
Services	1,340,479	1,651,875	1,820,511	1,430,400
Human Service Assistance	35,374	40,898	41,115	38,286
Capital Outlay	8,600	0	9,000	0
<b>TOTAL</b>	<b>11,181,132</b>	<b>12,475,334</b>	<b>12,648,867</b>	<b>12,125,249</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	850,880	843,098	844,682	787,276
State Shared	0	0	0	0
Federal	863,337	906,457	990,968	916,688
Other	3,460,246	3,857,954	3,902,906	3,319,289
Fund Balance	0	0	0	0
County	6,006,669	6,867,825	6,910,311	7,101,996
<b>TOTAL</b>	<b>11,181,132</b>	<b>12,475,334</b>	<b>12,648,867</b>	<b>12,125,249</b>

**Personnel Summary**

POSITIONS	190.64	191.99	191.99	190.90

**PUBLIC HEALTH****Family & Children****Mission Statement**

The mission of the Family & Children's Division is to promote the growth and development of children by providing a vast array of services for youth, ages birth to 18 years.

**Performance Measures**

	FY 01	FY 02	FY 03
Immunizations			
Outreach Contacts	2,000	7,500	7,500
Total Visits	6,000	5,500	5,500
Child Service Coordination (CSC)			
Service Months Billed-Medicaid	9,200	9,200	9,200
Service Months Billed-NonMedicaid	1,650	1,650	1,650
Unduplicated Students Served by Child Care Nurses	4,000	16,000	6000 *
Health Care Visits Made with Students, Parents & Staff by Child Care Nurses	26,000	50,000	47500 *
Health Care Visits Made with Students, Parents & Staff by School Health Nurses	70,000	95,000	80000 *
New Patients-Transition Coordination Program	6,000	7,000	5250 *
% of assigned caseload served	100%	100%	97% *
<i>*Reductions in projections due to decreased funding</i>			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	6,856,335	7,383,358	7,241,984	7,401,998
Supplies	283,240	248,374	248,110	215,660
Services	1,602,043	418,142	488,423	1,346,551
Human Service Assistance	23	1,755	500	500
Capital Outlay	18,148	39,000	0	25,000
<b>TOTAL</b>	<b>8,759,789</b>	<b>8,090,629</b>	<b>7,979,017</b>	<b>8,989,709</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	1,371,050	1,505,324	1,454,076	1,542,383
State Shared	0	0	0	0
Federal	1,324,162	1,347,122	1,353,912	1,384,215
Other	1,859,835	1,923,192	2,011,803	2,156,364
Fund Balance	0	74,590	74,590	62,623
County	4,204,742	3,240,401	3,084,636	3,844,124
<b>TOTAL</b>	<b>8,759,789</b>	<b>8,090,629</b>	<b>7,979,017</b>	<b>8,989,709</b>

**Personnel Summary**

POSITIONS	165.60	160.46	163.46	152.95

**PUBLIC HEALTH****Community/Environment****Mission Statement**

The mission of the Environmental Health Division is to provide a broad range of high quality services, programs and leadership directed to protecting and promoting the health, environment and well-being of all citizens.

The Community Health Education Unit, also in this activity, services both the department itself and the general public (direct information, education services).

**Performance Measures**

	FY 01	FY 02	FY 03
Food Inspections	6,825	7,000	7,500
Health Hazards Investigations	545	545	450 *
Soil/Site Evaluations	1,950	1,200	1,100
Well Inspections	3,950	4,000	3400 *
Media Contacts	650	700	550
<i>*Reductions in projections due to decreased funding</i>			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	3,044,180	3,227,701	3,202,796	3,311,343
Supplies	71,191	61,445	96,226	58,302
Services	194,261	282,849	424,546	317,593
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	12,675	0
<b>TOTAL</b>	<b>3,309,632</b>	<b>3,571,995</b>	<b>3,736,243</b>	<b>3,687,238</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	64,412	51,706	276,196	425,850
State Shared	0	0	0	0
Federal	98,194	63,191	55,958	55,958
Other	921,605	943,098	937,439	1,202,625
Fund Balance	10,277	0	0	0
County	2,215,144	2,514,000	2,466,650	2,002,805
<b>TOTAL</b>	<b>3,309,632</b>	<b>3,571,995</b>	<b>3,736,243</b>	<b>3,687,238</b>

**Personnel Summary**

POSITIONS	59.76	60.20	64.20	59.34

<b>MENTAL HEALTH</b>				<i>Summary</i>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Program Support	9,966,427	9,998,771	11,452,205	11,645,715
Adult Services	13,877,088	14,862,445	14,940,695	14,789,579
Family & Children	7,185,999	8,505,632	8,598,824	8,692,069
Special Populations	5,105,622	5,862,707	5,432,235	7,110,978
<b>Total - Mental Health</b>	<b>36,135,137</b>	<b>39,229,555</b>	<b>40,423,959</b>	<b>42,238,341</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	17,444,516	19,372,245	18,954,698	19,722,203
Supplies	3,415,513	802,006	879,949	793,475
Services	14,877,412	18,612,104	20,124,297	21,295,712
Human Service Assistance	397,696	443,200	465,015	426,951
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>36,135,137</b>	<b>39,229,555</b>	<b>40,423,959</b>	<b>42,238,341</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	14,888,864	13,716,549	12,776,068	14,444,128
State Shared	126,864	124,200	124,200	127,200
Federal	845,427	3,145,009	4,067,596	3,490,145
Other	9,418,556	12,799,290	13,891,735	13,706,043
Fund Balance	0	0	0	711,350
County	10,855,427	9,444,507	9,564,360	9,759,475
<b>TOTAL</b>	<b>36,135,137</b>	<b>39,229,555</b>	<b>40,423,959</b>	<b>42,238,341</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>455.93</b>	<b>417.93</b>	<b>417.93</b>	<b>368.04</b>
------------------	---------------	---------------	---------------	---------------



**MENTAL HEALTH****Program Support****Mission Statement**

*It is the mission of Program Support to provide administrative oversight and support to all components of Guilford County Area Mental Health, Developmental Disabilities, and Substance Abuse Program.*

**Performance Measures**

	FY 01	FY 02	FY 03
To serve as Representative Payee for Clients' SSI Funds	100 clients	125 clients	175 clients
Number of in-house staff development events provided by Employee/community Relations unit	190	190	190
Number of staff contacts	2,550	2,550	2,550

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	5,779,235	5,822,986	6,100,968	6,603,825
Supplies	2,929,518	366,600	416,342	397,140
Services	1,257,674	3,809,185	4,934,895	4,644,750
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>9,966,427</b>	<b>9,998,771</b>	<b>11,452,205</b>	<b>11,645,715</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	13,550,322	2,130,859	2,116,483	2,051,609
State Shared	0	0	0	0
Federal	0	34,238	34,238	95,867
Other	7,133,497	2,861,306	3,896,251	3,382,253
Fund Balance	0	0	0	711,350
County	(10,717,392)	4,972,368	5,405,233	5,404,636
<b>TOTAL</b>	<b>9,966,427</b>	<b>9,998,771</b>	<b>11,452,205</b>	<b>11,645,715</b>

**Personnel Summary**

POSITIONS	131.75	142.44	142.44	128.98
-----------	--------	--------	--------	--------

**MENTAL HEALTH****Adult Services****Mission Statement**

*It is the mission of the Adult & Family Services program to improve the quality of life for Guilford County citizens, to assist them in reaching their maximum potential in the least restrictive way possible by providing a continuum of treatment services for those who are experiencing problems with substance abuse, emotional disorders, or developmental disabilities in the most cost-effective manner possible. Services provided include outpatient therapy, case management, medication management, day treatment, and respite services, outreach, and vocational/employment opportunities.*

**Performance Measures**

	FY 01	FY 02	FY 03
To reduce approved inpatient days by developing a more comprehensive continuum of care	385 Days	375 Days	370 Days
To maintain a waiting list for consumers who do not fit the priority population definition due to budget constraints			no longer than 30 days
To maintain intensive Outpatient services to serve 60 clients who are dually diagnosed	60 Clients	60 Clients	60 Clients

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	5,798,481	6,545,228	6,347,776	6,408,695
Supplies	385,510	331,033	370,159	353,194
Services	7,598,975	7,847,684	8,147,970	7,951,790
Human Service Assistance	94,121	138,500	74,790	75,900
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>13,877,088</b>	<b>14,862,445</b>	<b>14,940,695</b>	<b>14,789,579</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	921,276	5,971,186	5,490,971	5,643,878
State Shared	126,864	124,200	124,200	127,200
Federal	492,003	2,208,630	2,793,264	2,506,137
Other	726,885	3,192,260	3,292,260	2,867,780
Fund Balance	0	0	0	0
County	11,610,061	3,366,169	3,240,000	3,644,584
<b>TOTAL</b>	<b>13,877,088</b>	<b>14,862,445</b>	<b>14,940,695</b>	<b>14,789,579</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>126.43</b>	<b>120.65</b>	<b>120.65</b>	<b>108.45</b>
------------------	---------------	---------------	---------------	---------------

**MENTAL HEALTH****Family & Children****Mission Statement**

To provide services to children with emotional, behavioral, developmental, and substance abuse problems in a system which is person-centered, community based, cross disability based; designs services in partnership with the individual and their family; embraces individual strength and guilds on community support systems.

**Performance Measures**

	FY 01	FY 02	FY 03
To comply with Medicaid rules relating to children in DSS custody who are placed in Level II thru Level IV group homes.			100%
To maintain waiting list for consumers who do not fit priority population definitions due to budget constraints			no longer than 30 days
Children determined eligible for infant/toddler program will have a completed service plan within 45 days from referral date	100%	100%	100%

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	5,129,432	6,291,924	5,883,847	5,856,716
Supplies	90,368	91,773	80,648	32,541
Services	1,675,475	1,830,535	2,257,904	2,464,843
Human Service Assistance	290,724	291,400	376,425	337,969
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>7,185,999</b>	<b>8,505,632</b>	<b>8,598,824</b>	<b>8,692,069</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	393,800	1,499,008	1,305,263	1,607,673
State Shared	0	0	0	0
Federal	353,424	902,141	1,240,094	888,141
Other	1,476,091	4,998,513	5,042,013	5,486,000
Fund Balance	0	0	0	0
County	4,962,685	1,105,970	1,011,454	710,255
<b>TOTAL</b>	<b>7,185,999</b>	<b>8,505,632</b>	<b>8,598,824</b>	<b>8,692,069</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>149.85</b>	<b>140.34</b>	<b>140.34</b>	<b>114.61</b>
------------------	---------------	---------------	---------------	---------------

**MENTAL HEALTH****Special Populations****Mission Statement**

The Willie M. and Thomas S. programs, which are supported through State funds and client fees, serve certified Willie M. and Thomas S. clients. These clients are provided comprehensive mental health and related services as mandated by the State. It is the mission of the Willie M. program and the Thomas S. program to provide those services actually needed by the clients in the least restrictive appropriate setting in order to give the clients a reasonable opportunity to function as independently as their own resources allow.

**Performance Measures**

	FY 01	FY 02	FY 03
To provide needed services to clients within 30 days from the point the need is identified and to monitor all services monthly	30 Days	30 Days	30 Days
To address in treatment plans the transitions for 16 year old consumers into adult services	100%	100%	100%

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	737,368	712,107	622,107	852,967
Supplies	10,117	12,600	12,800	10,600
Services	4,345,288	5,124,700	4,783,528	6,234,329
Human Service Assistance	12,850	13,300	13,800	13,082
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>5,105,622</b>	<b>5,862,707</b>	<b>5,432,235</b>	<b>7,110,978</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	23,466	4,115,496	3,863,351	5,140,968
State Shared	0	0	0	0
Federal	0	0	0	0
Other	82,083	1,747,211	1,661,211	1,970,010
Fund Balance	0	0	0	0
County	5,000,073	0	(92,327)	0
<b>TOTAL</b>	<b>5,105,622</b>	<b>5,862,707</b>	<b>5,432,235</b>	<b>7,110,978</b>

**Personnel Summary**

POSITIONS	47.90	14.50	14.50	16.00

## COORDINATED SERVICES

PROGRAM / ACTIVITY	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
<b>Program Support</b>	<b>68,747</b>	<b>75,121</b>	<b>75,121</b>	<b>67,223</b>
<b>Children's Services</b>				
Guilford County Partnership for Children	66,666	33,333	33,333	0
Greensboro Education & Dev.	3,330	0	0	0
Salvation Army Boys & Girls Club	8,741	4,371	4,371	4,371
Boys & Girls Of Greater H.P.	26,244	13,125	13,125	13,125
Black Child Development	3,330	0	0	0
YMCA *	0	0	50,000	50,000
One Step Further, Inc. (JJDP)	75,582	78,395	78,395	93,452
United Child Development	100,000	0	0	0
Youth Unlimited, Inc. (JJDP)	-	0	0	24,000
Family First, Inc. (JJDP)	50,000	50,000	50,000	50,000
Amistad De Guilford	0	25,000	25,000	25,000
Juvenile Justice Data Base	4,678	0	6,003	8,000
Lifeskills (JJDP)	-	0	70,000	65,000
Juv. Crime Prevention Council	-	2,500	2,500	2,500
Undesignated	0	0	0	168,293
<b>Total - Children's Services</b>	<b>338,571</b>	<b>206,724</b>	<b>332,727</b>	<b>503,741</b>
<b>Adult Services</b>				
Adult Enrich. Ctr. (HCCBG match)	8,403	8,403	8,403	8,403
Communications Center for Deaf	65,000	65,000	65,000	65,000
USOA (HCCBG match)	94,682	94,682	94,682	94,682
Amends Ministry	8,000	0	0	0
Women's Resource Center	0	0	0	0
Undesignated	0	11,535	11,535	76,535
<b>Total - Adult Services</b>	<b>176,085</b>	<b>179,620</b>	<b>179,620</b>	<b>244,620</b>

\*10 year obligation through 2011

### Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	61,458	64,206	64,206	68,146
Supplies	1,907	3,729	3,729	1,000
Services	519,706	393,530	513,530	750,631
Human Service Assistance	0	0	0	0
Capital Outlay	330	0	0	0
<b>TOTAL</b>	<b>583,401</b>	<b>461,465</b>	<b>581,465</b>	<b>819,777</b>

### Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	228,116	130,895	130,895	234,952
State Shared	0	0	0	0
Federal	186	0	70,000	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	355,099	330,570	380,570	584,825
<b>TOTAL</b>	<b>583,401</b>	<b>461,465</b>	<b>581,465</b>	<b>819,777</b>

### Personnel Summary

<b>POSITIONS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
------------------	-------------	-------------	-------------	-------------

<b>SOCIAL SERVICES</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Program Support	4,285,216	5,137,292	5,195,212	11,667,788
Adult Services	3,932,047	4,040,764	4,164,558	3,470,512
Family & Children	16,784,198	17,520,421	18,437,106	15,524,272
Economic Services	34,621,836	34,622,579	35,371,674	27,640,505
<b>Total - Social Services</b>	<b>59,623,297</b>	<b>61,321,056</b>	<b>63,168,550</b>	<b>58,303,077</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	25,003,576	27,107,730	27,214,974	28,136,969
Supplies	699,459	616,929	756,903	447,271
Services	8,181,257	9,199,773	9,812,583	8,802,159
Human Service Assistance	25,739,005	24,396,624	25,349,090	20,916,678
Capital Outlay	0	0	35,000	0
<b>TOTAL</b>	<b>59,623,297</b>	<b>61,321,056</b>	<b>63,168,550</b>	<b>58,303,077</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	9,178,593	6,723,729	7,569,163	6,265,177
State Shared	0	0	0	0
Federal	32,619,065	33,826,486	34,481,487	30,541,556
Other	1,043,330	676,376	789,699	867,225
Fund Balance	0	0	0	0
County	16,782,308	20,094,465	20,328,201	20,629,119
<b>TOTAL</b>	<b>59,623,297</b>	<b>61,321,056</b>	<b>63,168,550</b>	<b>58,303,077</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>624.00</b>	<b>627.00</b>	<b>632.00</b>	<b>586.00</b>
------------------	---------------	---------------	---------------	---------------

**SOCIAL SERVICES****\*Program Support**Mission Statement

Program Support includes General Administration, Economic Services Administration, and Services Administration. Fiscal Operations, Human Resources, Social Services Board expense, as well as operating costs such as support and recoupment of improper benefits are included in this area. The mission of the Program Support area is to ensure services and benefits are made available to all eligible County residents in the most professional and cost effective way.

Performance Measures

	FY 01	FY 02	FY 03
Employees Trained In-House	900	1,200	2,000
Number of Volunteer Hours for Agency	1,500	365	500
Number of Representative Payee Clients Served	475	426	438
Number of New Hires	102	65	85
Number of Personnel Interviews	502	420	461
<i>*Program Support shows an increase in Personnel Services due to the transfer of office and supervisory support positions transferred from Adult Services Family &amp; Children Services and Economic Services to Program Support.</i>			

Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	3,065,719	3,392,745	3,392,745	9,435,939
Supplies	241,195	611,929	554,131	446,771
Services	976,206	1,129,118	1,209,836	1,781,578
Human Service Assistance	2,096	3,500	3,500	3,500
Capital Outlay	0	0	35,000	0
<b>TOTAL</b>	<b>4,285,216</b>	<b>5,137,292</b>	<b>5,195,212</b>	<b>11,667,788</b>

Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	577,767	356,419	356,419	723,002
State Shared	0	0	0	0
Federal	2,968,514	2,356,818	2,356,818	4,832,126
Other	415	0	0	0
Fund Balance	0	0	0	0
County	738,520	2,424,055	2,481,975	6,112,660
<b>TOTAL</b>	<b>4,285,216</b>	<b>5,137,292</b>	<b>5,195,212</b>	<b>11,667,788</b>

Personnel Summary

POSITIONS	79.00	83.00	83.00	193.00

**SOCIAL SERVICES****\*Adult Services - (direct services only)****Mission Statement**

To equip families with the necessary skills and resources to care for their elderly and disabled members; to enable the elderly and disabled adults to remain as self sufficient as is reasonable; to ensure that the elderly and disabled are able to access basic medical care; and to prevent and/or protect these adults from abuse, neglect, and exploitation.

**Performance Measures**

	FY 01	FY 02	FY 03
Number of Day Care Clients	110	125	110
Number of Protective Service Clients	500	575	575
Number of Foster Care Clients	203	285	200
Enhanced Care	267	290	350
Guardianship	135	150	175
Number of Clients Receiving Care Management through HCCBG	225	225	225
Number of Clients Receiving In-Home Aid Services Funded Through State	105	105	100
Services to Blind	200	210	210
<i>*Adult Services shows an decrease in Personnel Services due to a transfer of office and supervisory support positions transferred from Adult Services to Program Support.</i>			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	2,399,352	2,656,706	2,656,706	1,829,052
Supplies	108,790	0	0	0
Services	1,147,152	1,103,907	1,223,701	1,376,421
Human Service Assistance	276,754	280,151	284,151	265,039
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>3,932,047</b>	<b>4,040,764</b>	<b>4,164,558</b>	<b>3,470,512</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	148,879	194,579	194,579	186,404
State Shared	0	0	0	0
Federal	1,804,139	1,901,880	2,008,879	2,361,941
Other	479,925	167,961	167,961	175,614
Fund Balance	0	0	0	0
County	1,499,104	1,776,344	1,793,139	746,553
<b>TOTAL</b>	<b>3,932,047</b>	<b>4,040,764</b>	<b>4,164,558</b>	<b>3,470,512</b>

**Personnel Summary**

POSITIONS	75.00	74.00	74.00	34.00



**SOCIAL SERVICES****\*Family & Children - (direct services only)****Mission Statement**

To strengthen families by preventing incidents of abuse, neglect or exploitation, and protecting children when these incidents occur. To work to reunite families whenever possible and create new families for children through Adoption Assistance and Foster Care. To assist all families in becoming self-supporting through counseling, community support, teaching skills for daily living and employment.

**Performance Measures**

	FY 01	FY 02	FY 03
Child Protective Service - Investigations	2,600	4,600	4,600
Adoption Assistance Cases	254	600	715
Avg. Number of AFDC Cases	3,100	2,600	2,900
Children in DSS Custody	753	645	573
Avg. Number of Specialized Placements	120	115	120
Annual Average Medicaid Cases	31,000	35,000	38,000
<i>*Family &amp; Children's Services shows an decrease in Personnel Services due to a transfer of office and supervisory support positons transferred from Family and Children's Services to Program Support.</i>			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	7,642,013	8,287,235	8,300,735	6,353,374
Supplies	342,241	5,000	202,237	500
Services	5,552,240	6,241,436	6,655,503	5,346,700
Human Service Assistance	3,247,704	2,986,750	3,278,631	3,823,698
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>16,784,198</b>	<b>17,520,421</b>	<b>18,437,106</b>	<b>15,524,272</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	1,835,823	1,735,647	2,239,334	1,955,745
State Shared	0	0	0	0
Federal	5,257,523	5,806,998	5,991,442	5,140,853
Other	464,511	471,998	535,598	601,211
Fund Balance	0	0	0	0
County	9,226,341	9,505,778	9,670,732	7,826,463
<b>TOTAL</b>	<b>16,784,198</b>	<b>17,520,421</b>	<b>18,437,106</b>	<b>15,524,272</b>

**Personnel Summary**

POSITIONS	178.00	177.00	177.00	121.00

**SOCIAL SERVICES****\*Economic Services - (direct services only)****Mission Statement**

To assist all families in becoming self supporting through counseling community support, teaching skills for daily living and employment; also, to provide safe and accessible daycare for children.

**Performance Measures**

	FY 01	FY 02	FY 03
Average monthly Child Day Care Subsidies	6,028	6,900	4,400
Average monthly Food Stamp Cases	8,800	8,700	11,000
Average monthly AFDC Recipients served in Work First Program	900	900	900
<i>*Economic Services shows an decrease in Personnel Services due to a transfer of office and supervisory support positons transferred from Economic Services to Program Support.</i>			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	11,896,492	12,771,044	12,864,788	10,518,604
Supplies	7,234	0	535	0
Services	505,660	725,312	723,543	297,460
Human Service Assistance	22,212,451	21,126,223	21,782,808	16,824,441
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>34,621,836</b>	<b>34,622,579</b>	<b>35,371,674</b>	<b>27,640,505</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	6,616,124	4,437,084	4,778,831	3,400,026
State Shared	0	0	0	0
Federal	22,588,890	23,760,790	24,124,348	18,206,636
Other	98,480	36,417	86,140	90,400
Fund Balance	0	0	0	0
County	5,318,343	6,388,288	6,382,355	5,943,443
<b>TOTAL</b>	<b>34,621,836</b>	<b>34,622,579</b>	<b>35,371,674</b>	<b>27,640,505</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>292.00</b>	<b>293.00</b>	<b>298.00</b>	<b>238.00</b>
------------------	---------------	---------------	---------------	---------------

# CHILD SUPPORT ENFORCEMENT

## Mission Statement

*To assure that Guilford County children are supported by their parents.*

## Performance Measures

	FY 01	FY 02	FY 03
Number of Child Support Cases	27,065	24,000	24,000
Number of Cases Under Order to Pay Child Support	17,178	17,900	18,600
Avg. Cases Per Worker	530	470	470
Percentage of all cases under order	63.5%	74.6%	77.5%
Collection rate for current support	60.5%	62.0%	63.5%
Total collections	\$28,138,760	\$30,900,000	\$34,000,000

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	3,489,114	3,902,794	3,902,794	4,383,031
Supplies	99,267	102,000	105,000	101,500
Services	506,729	691,134	690,570	532,788
Human Service Assistance	3,318	3,500	3,500	3,500
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>4,098,428</b>	<b>4,699,428</b>	<b>4,701,864</b>	<b>5,020,819</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	4,235,693	3,859,422	3,859,422	5,005,619
Other	12,385	13,220	13,220	15,200
Fund Balance	0	0	0	0
County	(149,650)	826,786	829,222	0
<b>TOTAL</b>	<b>4,098,428</b>	<b>4,699,428</b>	<b>4,701,864</b>	<b>5,020,819</b>

## Personnel Summary

<b>POSITIONS</b>	<b>101.25</b>	<b>92.25</b>	<b>92.25</b>	<b>92.25</b>
------------------	---------------	--------------	--------------	--------------

# TRANSPORTATION - HUMAN SERVICES

## Mission Statement

*Provides elderly, handicapped and social services transportation in the Cities of High Point and Greensboro, and in Guilford County. Provides trips on a demand-response and subscription basis for human services to include: adult and child day care, congregate meals, education and training, medical purposes, recreational purposes, sheltered employment, social services, senior and volunteer activities.*

*Began call taking, reservations, and scheduling for Greensboro Transit SCAT, Lateline, and Career Express services on October 1, 1999. Began Work First employment trips on July 1, 2000*

## Performance Measures

	FY 01	FY 02	FY 03
Senior Grocery Shopping	2,800	5,100	6,600
Senior Congregate Meals	37,000	41,700	39,500
Medical (Senior & Disabled)	16,000	17,000	16,100
Employment (Disabled Persons)	24,000	26,000	24,200
General	8,000	7,500	13,000
Human Service Agencies	17,000	13,300	6,500
Bus Service			
Senior	7,200	9,000	7,600
Medicaid	5,800	9,780	13,100
Department of Social Services Paratransit	99,800	98,220	112,600
Schedule GTA SCAT Trips	107,500	114,400	119,600
Work First employment trips	1,600	1,600	2,200
<b>Total</b>	<b>326,700</b>	<b>343,600</b>	<b>361,000</b>

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	403,241	435,922	435,922	456,411
Supplies	7,669	6,000	6,000	6,500
Services	787,647	838,802	843,924	964,119
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,198,557</b>	<b>1,280,724</b>	<b>1,285,846</b>	<b>1,427,030</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	350,023	209,167	209,167	469,515
State Shared	0	0	0	0
Federal	359,992	364,188	364,188	235,864
Other	178,965	155,250	155,250	193,500
Fund Balance	0	0	0	0
County	309,577	552,119	557,241	528,151
<b>TOTAL</b>	<b>1,198,557</b>	<b>1,280,724</b>	<b>1,285,846</b>	<b>1,427,030</b>

## Personnel Summary

<b>POSITIONS</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
------------------	--------------	--------------	--------------	--------------

# SPECIAL ASSISTANCE TO ADULTS

## Mission Statement

*To Provide cash assistance for individuals 19 and above who are in domiciliary care facilities and meet state eligibility requirements for Special Assistance.*

## Performance Measures

	FY 01	FY 02	FY 03
Persons Served	1,200	1,400	1,300

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	0	0	0	0
Human Service Assistance	3,085,223	3,267,196	3,340,196	3,436,900
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>3,085,223</b>	<b>3,267,196</b>	<b>3,340,196</b>	<b>3,436,900</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	3,085,223	3,267,196	3,340,196	3,436,900
<b>TOTAL</b>	<b>3,085,223</b>	<b>3,267,196</b>	<b>3,340,196</b>	<b>3,436,900</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# TEMPORARY ASSISTANCE FOR NEEDY FAMILIES

## Mission Statement

*Temporary Assistance for Needy Families (TANF) ensures timely benefits to eligible families with children in Guilford County. Cash assistance will assist in providing financial stabilization to families with children who have been deprived of the care and/or support of both parents. Personal responsibility and self-sufficiency through employment and training is the desired outcome of this assistance.*

## Performance Measures

	FY 01	FY 02	FY 03
Persons Served	10,000	8,000	9,000

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	0	0	0	0
Human Service Assistance	97,671	400,000	400,000	200,000
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>97,671</b>	<b>400,000</b>	<b>400,000</b>	<b>200,000</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	109,733	400,000	400,000	200,000
Other	0	0	0	0
Fund Balance	0	0	0	0
County	(12,062)	0	0	0
<b>TOTAL</b>	<b>97,671</b>	<b>400,000</b>	<b>400,000</b>	<b>200,000</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# MEDICAL ASSISTANCE

## Mission Statement

*To provide timely and accurate medical benefits to eligible citizens in Guilford County including the blind, elderly and disabled, families with children, pregnant women, children in DSS custody and emancipated young adults.*

## Performance Measures

	FY 01	FY 02	FY 03
Persons Served	45,000	48,000	52,000

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	3,600	0	0	0
Human Service Assistance	14,685,130	17,584,782	17,584,782	19,616,768
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>14,688,730</b>	<b>17,584,782</b>	<b>17,584,782</b>	<b>19,616,768</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	1,279,817	1,030,206	1,030,206	1,485,267
Other	0	0	0	0
Fund Balance	0	0	0	0
County	13,408,913	16,554,576	16,554,576	18,131,501
<b>TOTAL</b>	<b>14,688,730</b>	<b>17,584,782</b>	<b>17,584,782</b>	<b>19,616,768</b>

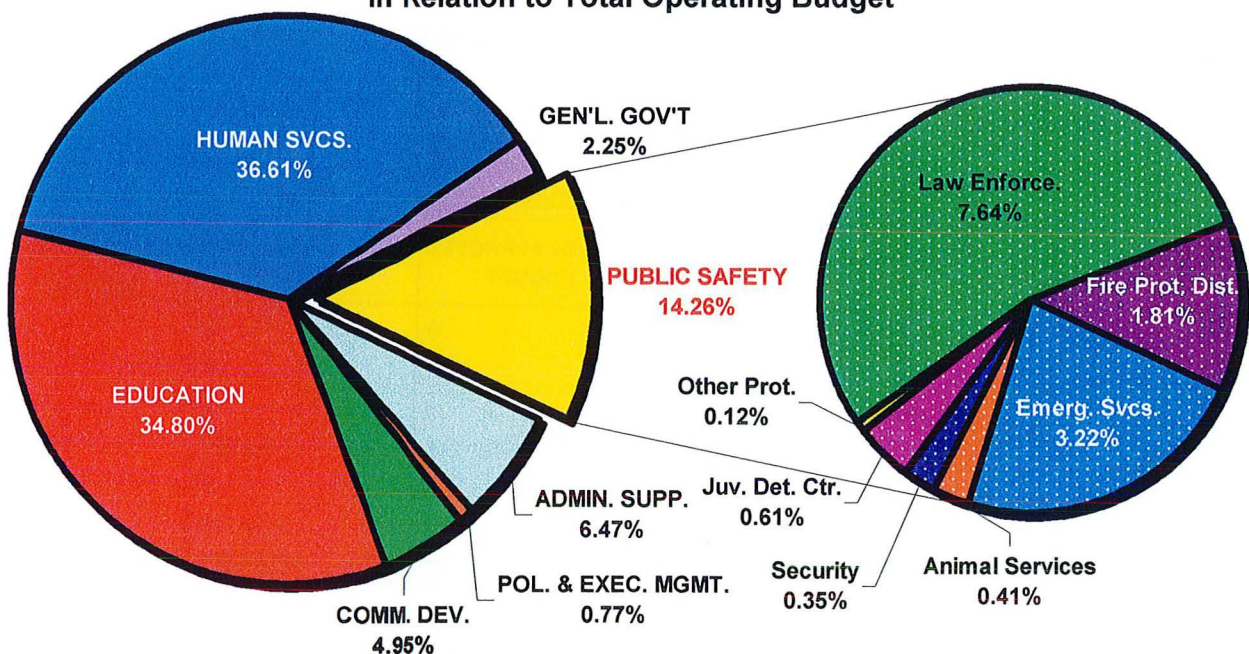
## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>PUBLIC SAFETY</b>				
Emergency Services	\$ 10,882,028	\$ 13,717,116	\$ 14,100,578	\$ 14,185,937
Juvenile Detention Center	\$ 2,095,757	\$ 2,666,401	\$ 2,727,909	\$ 2,699,580
Other Protection	\$ 886,513	\$ 853,318	\$ 1,074,925	\$ 530,005
Law Enforcement	\$ 30,942,189	\$ 33,454,136	\$ 35,340,619	\$ 33,681,688
Animal Services	\$ 1,679,434	\$ 1,670,818	\$ 1,803,927	\$ 1,786,055
Security	\$ 1,527,587	\$ 1,609,543	\$ 1,637,024	\$ 1,544,759
Fire Protection Districts	\$ 7,485,575	\$ 7,649,345	\$ 7,649,345	\$ 8,000,382
<b>Sub-Total</b>	<b>\$ 55,499,083</b>	<b>\$ 61,620,677</b>	<b>\$ 64,334,327</b>	<b>\$ 62,428,406</b>
Less Transfers to Other Funds	\$ 233,637	\$ 320,083	\$ 320,083	\$ 273,019
<b>Total</b>	<b>\$ 55,265,446</b>	<b>\$ 61,300,594</b>	<b>\$ 64,014,244</b>	<b>\$ 62,155,387</b>
<b>Staffing Level</b> (does not include Fire Protection District Personnel)	<b>695.00</b>	<b>707.00</b>	<b>709.00</b>	<b>724.40</b>

**PUBLIC SAFETY  
in Relation to Total Operating Budget**





<b>EMERGENCY SERVICES</b>				<i>Summary</i>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Administration	884,393	933,426	1,041,526	1,211,296
Communications	2,044,174	2,746,601	2,933,060	2,685,719
911 System	60,295	47,064	47,064	0
HazMat	134,900	138,400	141,469	144,460
Fire	607,996	624,262	626,295	690,429
Garage	123,142	192,020	193,950	189,037
Medical	7,027,127	9,035,343	9,117,214	9,264,996
<b>Total - Emergency Services</b>	<b>10,882,028</b>	<b>13,717,116</b>	<b>14,100,578</b>	<b>14,185,937</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	7,916,515	10,034,920	10,034,920	10,523,822
Supplies	482,713	622,600	900,902	710,450
Services	1,736,098	1,821,466	2,017,290	2,116,665
Human Service Assistance	0	0	0	0
Capital Outlay	746,702	1,238,130	1,147,466	835,000
<b>TOTAL</b>	<b>10,882,028</b>	<b>13,717,116</b>	<b>14,100,578</b>	<b>14,185,937</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	1,416	0	0	0
Other	2,384,023	2,780,858	2,780,858	3,350,000
Fund Balance	0	0	0	0
County	8,496,589	10,936,258	11,319,720	10,835,937
<b>TOTAL</b>	<b>10,882,028</b>	<b>13,717,116</b>	<b>14,100,578</b>	<b>14,185,937</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>163.00</b>	<b>169.00</b>	<b>169.00</b>	<b>177.00</b>
------------------	---------------	---------------	---------------	---------------

**EMERGENCY SERVICES****Administration****Mission Statement**

*It is the responsibility of the Administrative Activity to coordinate the operations of the entire Department according to the guidelines set forth by the County; coordinating a workable budget for the Department, conducting personnel matters under the guidelines set by Guilford County Human Resources, and overseeing the day to day operations of the office and staff.*

**Performance Measures**

	FY 01	FY 02	FY 03
Fire Department Contracts	25	25	24
EMS Bills Processed	Contracted with EMS Management Systems	Contracted with EMS Management Systems	Contracted with EMS Management Systems

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	336,486	418,392	418,392	618,305
Supplies	125,822	75,500	135,473	95,500
Services	390,990	254,404	315,531	392,491
Human Service Assistance	0	0	0	0
Capital Outlay	31,095	185,130	172,130	105,000
<b>TOTAL</b>	<b>884,393</b>	<b>933,426</b>	<b>1,041,526</b>	<b>1,211,296</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	1,416	0	0	0
Other	590	0	0	0
Fund Balance	0	0	0	0
County	882,387	933,426	1,041,526	1,211,296
<b>TOTAL</b>	<b>884,393</b>	<b>933,426</b>	<b>1,041,526</b>	<b>1,211,296</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>10.00</b>
------------------	-------------	-------------	-------------	--------------

**EMERGENCY SERVICES****Communications****Mission Statement**

The Communications Activity has the responsibility of providing an effective and reliable communications network (radio and telephone) for the reception and transmittal of emergency and non-emergency requests from the public and the various emergency service agencies that are supported.

**Performance Measures**

	FY 01	FY 02	FY 03
All Telephone Calls	705,000	725,000	745,000
911 Calls	155,000	170,000	185,000
Fire Service CAD Events	18,500	21,000	23,500
EMS Events & Unit Moves	43,500	45,500	46,800
Law Enforcement CAD Events	64,500	69,000	70,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,523,364	1,940,711	1,940,711	1,894,859
Supplies	55,286	16,700	168,823	21,750
Services	465,525	560,190	577,190	664,110
Human Service Assistance	0	0	0	0
Capital Outlay	0	229,000	246,336	105,000
<b>TOTAL</b>	<b>2,044,174</b>	<b>2,746,601</b>	<b>2,933,060</b>	<b>2,685,719</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	2,044,174	2,746,601	2,933,060	2,685,719
<b>TOTAL</b>	<b>2,044,174</b>	<b>2,746,601</b>	<b>2,933,060</b>	<b>2,685,719</b>

**Personnel Summary**

POSITIONS	33.00	34.00	34.00	32.00

**EMERGENCY SERVICES****911 System****Mission Statement**

To provide effective, reliable, and current E (enhanced) 911 System for the citizens and jurisdictions of Guilford County.

**Performance Measures**

	FY 01	FY 02	FY 03
911 Calls Received	155,000	170,000	180,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	60,295	47,064	47,064	0
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>60,295</b>	<b>47,064</b>	<b>47,064</b>	<b>0</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	60,295	47,064	47,064	0
<b>TOTAL</b>	<b>60,295</b>	<b>47,064</b>	<b>47,064</b>	<b>0</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**EMERGENCY SERVICES****HazMat****Mission Statement**

To provide hazardous materials support to the Fire services outside of Greensboro and High Point. This includes an Emergency Response Team, technical assistance, training and assistance in pre-planning hazardous materials locations.

**Performance Measures**

	FY 01	FY 02	FY 03
Emergency HazMat Responses	50	52	150
Training for HazMat Team - Man Hours	1,800	1,900	2,500
Training for Fire Services - Man Hours	2,500	3,000	3,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	92,991	98,343	98,343	104,163
Supplies	12,321	14,400	22,164	17,700
Services	8,224	21,657	20,962	22,597
Human Service Assistance		0	0	0
Capital Outlay	21,365	4,000	0	0
<b>TOTAL</b>	<b>134,900</b>	<b>138,400</b>	<b>141,469</b>	<b>144,460</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	134,900	138,400	141,469	144,460
<b>TOTAL</b>	<b>134,900</b>	<b>138,400</b>	<b>141,469</b>	<b>144,460</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
------------------	-------------	-------------	-------------	-------------

**EMERGENCY SERVICES****Fire Services****Mission Statement**

To provide services for protection & safety of citizens and emergency service agencies by enforcement of N.C. State Fire Prevention Code; investigation of fires; assist County fire services maintain compliance with local plans and other regulations and standards; promote fire safety, prevention and public awareness of the fire problems and assist the fire service with HazMat response, coordinating the County role in incident mitigation according to local contingency plans.

**Performance Measures**

	FY 01	FY 02	FY 03
Inspections Made	1,200	1,200	1,200
Investigations Performed	120	120	150
Provide Training for Certification / Up-Grading	10%	10%	10%
Plans - Reviewed/Revised	550	600	700
Final Inspections - Certificates of Occupancy Issued	500	500	700

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	488,980	505,218	505,218	577,648
Supplies	15,773	12,200	39,168	41,500
Services	39,771	42,844	43,909	46,281
Human Service Assistance	0	0	0	0
Capital Outlay	63,472	64,000	38,000	25,000
<b>TOTAL</b>	<b>607,996</b>	<b>624,262</b>	<b>626,295</b>	<b>690,429</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	7,121	33,500	33,500	13,000
Fund Balance	0	0	0	0
County	600,875	590,762	592,795	677,429
<b>TOTAL</b>	<b>607,996</b>	<b>624,262</b>	<b>626,295</b>	<b>690,429</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
------------------	-------------	-------------	-------------	-------------

**EMERGENCY SERVICES****Garage****Mission Statement**

*Provides preventive maintenance and repairs for all Emergency Services' vehicles and equipment such as ambulances, emergency generators, fire service staff cars and apparatus, Animal Control and the Mobile Communications Van and a Mobile Communications Center on a 24 hr./day basis; providing the annual N.C. Vehicle Inspection and being responsible for the upkeep of HazMat Equipment.*

**Performance Measures**

	FY 01	FY 02	FY 03
Preventive Maintenance on EMS Vehicles	235	240	255
EMS Vehicles Maintenance & Repairs	1,450	1,500	1,643
Permanent Building Generators	32	32	36
Preventive Maintenance on Fire Service Vehicles	50	52	58
N.C. Inspection on Emergency Vehicles	44	44	46
Fire Vehicles Maintenance & Repairs	60	65	65
Preventive Maintenance on HazMat Vehicles	8	8	8
HazMat Maintenance & Repair	20	18	20

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	104,345	109,230	109,230	112,187
Supplies	2,317	3,300	3,553	4,500
Services	16,480	23,490	25,167	22,350
Human Service Assistance	0	0	0	0
Capital Outlay	0	56,000	56,000	50,000
<b>TOTAL</b>	<b>123,142</b>	<b>192,020</b>	<b>193,950</b>	<b>189,037</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	123,142	192,020	193,950	189,037
<b>TOTAL</b>	<b>123,142</b>	<b>192,020</b>	<b>193,950</b>	<b>189,037</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
------------------	-------------	-------------	-------------	-------------

**EMERGENCY SERVICES****Medical Services****Mission Statement**

The primary activities include a safe and timely response to a wide range of emergency situations, including disasters, rescues, and hazardous materials operations. EMS provides medical care and stabilization on the scene and during transportation to the medical facility. Other EMS activities include continuing paramedic education and increasing public awareness of emergency care and system access.

**Performance Measures**

	FY 01	FY 02	FY 03
Total Calls	30,000	34,000	35,000
Total Standbys	10,000	10,000	1,000
Employee Training Hours	14,000	14,000	14,000
Achieve Accreditation from the Commission on Accreditation of Ambulance Services	Completed Renewal - May 2003	Completed Renewal - May 2003	To be re-accredited in May, 2003

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	5,370,350	6,963,026	6,963,026	7,216,660
Supplies	271,194	500,500	531,721	529,500
Services	754,813	871,817	987,467	968,836
Human Service Assistance	0	0	0	0
Capital Outlay	630,770	700,000	635,000	550,000
<b>TOTAL</b>	<b>7,027,127</b>	<b>9,035,343</b>	<b>9,117,214</b>	<b>9,264,996</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	2,376,312	2,747,358	2,747,358	3,337,000
Fund Balance	0	0	0	0
County	4,650,814	6,287,985	6,369,856	5,927,996
<b>TOTAL</b>	<b>7,027,127</b>	<b>9,035,343</b>	<b>9,117,214</b>	<b>9,264,996</b>

**Personnel Summary**

POSITIONS	112.00	117.00	117.00	124.00



<b>JUVENILE DETENTION CENTER</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Juvenile Detention Center	1,739,144	2,295,063	2,353,726	2,339,742
Juvenile Day Reporting Center	356,613	371,338	374,183	359,838
<b>Total</b>	<b>2,095,757</b>	<b>2,666,401</b>	<b>2,727,909</b>	<b>2,699,580</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	1,410,245	1,886,878	1,827,305	1,931,864
Supplies	205,362	264,025	316,562	238,930
Services	457,775	515,498	584,042	528,786
Human Service Assistance	0	0	0	0
Capital Outlay	22,375	0	0	0
<b>TOTAL</b>	<b>2,095,757</b>	<b>2,666,401</b>	<b>2,727,909</b>	<b>2,699,580</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	1,289,284	1,314,239	1,343,031	1,332,914
State Shared	0	0	0	0
Federal	270,290	192,500	192,500	192,500
Other	783	576	576	576
Fund Balance	0	0	0	0
County	535,400	1,159,086	1,191,802	1,173,590
<b>TOTAL</b>	<b>2,095,757</b>	<b>2,666,401</b>	<b>2,727,909</b>	<b>2,699,580</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>55.00</b>	<b>47.00</b>	<b>48.00</b>	<b>47.00</b>
------------------	--------------	--------------	--------------	--------------

**JUVENILE DETENTION CENTER***Juvenile Detention Center***Mission Statement***To provide for the safe and secure custody of court involved youth while they await adjudication and/or disposition.***Performance Measures**

	FY 01	FY 02	FY 03
Total Admissions	1,295	1,550	1,565
Within County	970	1,025	892
Outside County	325	525	673
Average Length of Stay	21.0	21.0	21.0
Average Daily Population	46.0	48.0	48.0

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,273,502	1,738,219	1,703,811	1,743,538
Supplies	182,630	232,016	257,417	200,700
Services	283,012	324,828	392,498	395,504
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,739,144</b>	<b>2,295,063</b>	<b>2,353,726</b>	<b>2,339,742</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	1,151,480	1,092,901	1,121,693	1,123,076
State Shared	0	0	0	0
Federal	50,983	42,500	42,500	42,500
Other	783	576	576	576
Fund Balance	0	0	0	0
County	535,898	1,159,086	1,188,957	1,173,590
<b>TOTAL</b>	<b>1,739,144</b>	<b>2,295,063</b>	<b>2,353,726</b>	<b>2,339,742</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>
------------------	--------------	--------------	--------------	--------------

**JUVENILE DETENTION CENTER***Juvenile Day Reporting Ctr.***Mission Statement***To provide a secure, non-residential, community-based sanction for court involved youth.***Performance Measures**

	FY 01	FY 02	FY 03
Total Admissions	55	55	60
Average Length of Stay	40	6-8 months	6-8 months
Average Daily Population	45	45	45

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	136,743	148,659	123,494	188,326
Supplies	22,732	32,009	59,145	38,230
Services	174,763	190,670	191,544	133,282
Human Service Assistance	0	0	0	0
Capital Outlay	22,375	0	0	0
<b>TOTAL</b>	<b>356,613</b>	<b>371,338</b>	<b>374,183</b>	<b>359,838</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	137,804	221,338	221,338	209,838
State Shared	0	0	0	0
Federal	219,307	150,000	150,000	150,000
Other	0	0	0	0
Fund Balance	0	0	0	0
County	(498)	0	2,845	0
<b>TOTAL</b>	<b>356,613</b>	<b>371,338</b>	<b>374,183</b>	<b>359,838</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>13.00</b>	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>
------------------	--------------	-------------	-------------	-------------

<b>OTHER PROTECTION</b>				<i>Summary</i>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Restitution & Reporting Center	454,341	409,628	471,074	80,635
Pre-Trial Release	327,062	336,740	336,740	336,740
Drug Court	0	0	152,575	0
Other Programs	105,110	106,950	114,536	112,630
<b>Total - Other Protection</b>	<b>886,513</b>	<b>853,318</b>	<b>1,074,925</b>	<b>530,005</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	246,360	287,301	342,898	0
Supplies	25,260	2,200	49,784	0
Services	614,893	563,817	682,243	530,005
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>886,513</b>	<b>853,318</b>	<b>1,074,925</b>	<b>530,005</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	319,092	227,503	299,413	0
State Shared	0	0	0	0
Federal	53,796	0	191,128	0
Other	2,160	0	10,000	0
Fund Balance	0	0	0	0
County	511,465	625,815	574,384	530,005
<b>TOTAL</b>	<b>886,513</b>	<b>853,318</b>	<b>1,074,925</b>	<b>530,005</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# OTHER PROTECTION

## Restitution & Reporting Ctr.

### Mission Statement

To effectively and efficiently match community resources with assessed needs of the target population of offenders sentenced to Intermediate Punishment in Guilford County, consistent with public safety.

PROGRAM / ACTIVITY	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
Restitution & Reporting Center	316,081	329,714	339,124	299,413
One Step Further	55,000	55,000	106,315	55,000
Summit House	25,635	25,635	25,635	25,635

### Performance Measures

	FY 01	FY 02	FY 03
# of Referrals	220	230	120
GED Completions	30	40	20
Drug Screens Performed	220	230	120
# Referred to Drug Treatment	100	115	60
# of Job Placements	80	130	60
# of Hours of Community Service Work Performed for the County	2,200	3,500	2,400
Savings to Taxpayers as a Result of community Service Work Performed for the County	\$25,500	\$30,000	\$45,600
Restitution Paid to Victims, Court & Community	\$4,515	\$5,515	N / A

### Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	246,360	287,301	249,062	0
Supplies	21,909	2,200	28,784	0
Services	186,072	120,127	193,228	80,635
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>454,341</b>	<b>409,628</b>	<b>471,074</b>	<b>80,635</b>

### Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	316,081	227,503	299,413	0
State Shared	0	0	0	0
Federal	53,796	0	38,553	0
Other	2,160	0	10,000	0
Fund Balance	0	0	0	0
County	82,304	182,125	123,108	80,635
<b>TOTAL</b>	<b>454,341</b>	<b>409,628</b>	<b>471,074</b>	<b>80,635</b>

### Personnel Summary

POSITIONS	7.00	7.00	7.00	0.00

**OTHER PROTECTION****Pre-Trial Services****Mission Statement**

*Pre-Trial Services assists in the management of the jail population by providing and coordinating information among the jails, courts, attorneys and other service agencies in a effort to minimize overcrowding of the Guilford County Detention Facilities.*

**Performance Measures**

	FY 01	FY 02	FY 03
First Appearance Inmates Interviewed	7,200	7,300	8,000
# of Pre-Trial Release Inmates Released from Custody	2,050	2,050	2,300

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	3,351	0	0	0
Services	323,711	336,740	336,740	336,740
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>327,062</b>	<b>336,740</b>	<b>336,740</b>	<b>336,740</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	3,011	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	324,051	336,740	336,740	336,740
<b>TOTAL</b>	<b>327,062</b>	<b>336,740</b>	<b>336,740</b>	<b>336,740</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

<b>OTHER PROTECTION</b>				<i>Drug Court</i>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Drug Court Discretionary Grant (approved by BOC - 10/18/01)	0	0	0	0

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	93,836	0
Supplies	0	0	21,000	0
Services	0	0	37,739	0
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>152,575</b>	<b>0</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	152,575	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>152,575</b>	<b>0</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

<b>OTHER PROTECTION</b>		<b>Emergency Management</b>		
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Emergency Management	105,110	106,950	114,536	112,630

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	105,110	106,950	114,536	112,630
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>105,110</b>	<b>106,950</b>	<b>114,536</b>	<b>112,630</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	105,110	106,950	114,536	112,630
<b>TOTAL</b>	<b>105,110</b>	<b>106,950</b>	<b>114,536</b>	<b>112,630</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------



<b>LAW ENFORCEMENT</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Administration	5,029,749	5,359,230	5,837,107	4,861,005
Records (including Warrant Repository)	676,703	941,597	1,016,891	974,632
Legal Process	1,894,834	2,110,530	2,123,214	2,211,797
Special Operations	2,240,511	2,143,265	2,811,150	2,297,605
Jails	13,343,845	15,361,686	15,373,687	16,412,423
Inmate Welfare Fund	377,371	0	601,346	0
Patrol	7,379,176	7,537,828	7,577,224	6,924,226
<b>Total - Law Enforcement</b>	<b>30,942,189</b>	<b>33,454,136</b>	<b>35,340,619</b>	<b>33,681,688</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	21,123,631	23,214,042	23,175,367	24,978,366
Supplies	2,698,548	2,631,136	3,017,656	2,354,077
Services	5,269,489	5,956,191	7,127,371	5,300,820
Human Service Assistance	2,353	2,250	2,250	2,250
Capital Outlay	1,848,168	1,650,517	2,017,975	1,046,175
<b>TOTAL</b>	<b>30,942,189</b>	<b>33,454,136</b>	<b>35,340,619</b>	<b>33,681,688</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	675,887	518,000	532,981	525,000
State Shared	37,696	0	0	0
Federal	2,024,891	1,337,178	1,747,620	625,241
Other	2,839,921	2,150,401	2,244,814	2,180,667
Fund Balance	1,170,922	0	924,818	0
County	24,192,872	29,448,557	29,890,386	30,350,780
<b>TOTAL</b>	<b>30,942,189</b>	<b>33,454,136</b>	<b>35,340,619</b>	<b>33,681,688</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>439.00</b>	<b>453.00</b>	<b>453.00</b>	<b>468.00</b>

**LAW ENFORCEMENT****Administration****Mission Statement**

To provide effective direction to, and monitoring and control of, the operational components of the Department in order to ensure that high quality services are provided in a comprehensive and efficient manner. Administration also includes the personnel and training functions for the department.

**Performance Measures**

	FY 01	FY 02	FY 03
Crime Prevention Presentations	800	1,200	1,200
Training Hours (All Personnel)	27,549	38,600	27,065
Firearms Qualification (All Personnel)	?	250	251
D.A.R.E. Programs (County Schools - Outside City Limits)	46	50	19

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,326,755	1,389,578	1,390,053	1,516,556
Supplies	548,858	606,737	845,292	625,900
Services	1,542,377	2,006,698	2,098,936	1,779,374
Human Service Assistance	0	0	0	0
Capital Outlay	1,611,759	1,356,217	1,502,826	939,175
<b>TOTAL</b>	<b>5,029,749</b>	<b>5,359,230</b>	<b>5,837,107</b>	<b>4,861,005</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	154,583	33,314	58,991	32,350
Fund Balance	0	0	0	0
County	4,875,166	5,325,916	5,778,116	4,828,655
<b>TOTAL</b>	<b>5,029,749</b>	<b>5,359,230</b>	<b>5,837,107</b>	<b>4,861,005</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>23.00</b>
------------------	--------------	--------------	--------------	--------------

**LAW ENFORCEMENT****Records****Mission Statement**

The Records are is responsible for receiving, processing, and maintaining reports and providing information to departmental personnel, other law enforcement agencies, and the public. Records also processes and issues pistol permits and concealed carry permits. The Warrant Repository is also a part of this activity.

**Performance Measures**

	FY 01	FY 02	FY 03
Case Reports	7,783	8,600	9,417
Pistol Permits Issued	6,447	7,200	10,300
Concealed Carry Permits Issued	323	400	700

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	586,627	916,097	916,097	921,363
Supplies	38,226	21,296	23,486	23,627
Services	51,850	4,204	77,308	29,642
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>676,703</b>	<b>941,597</b>	<b>1,016,891</b>	<b>974,632</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	267,999	364,956	364,956	355,110
Fund Balance	0	0	0	0
County	408,704	576,641	651,935	619,522
<b>TOTAL</b>	<b>676,703</b>	<b>941,597</b>	<b>1,016,891</b>	<b>974,632</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>
------------------	--------------	--------------	--------------	--------------

**LAW ENFORCEMENT****Legal Process****Mission Statement**

The Legal Process Division is responsible for serving civil and criminal processes issued by the Courts. The Civil Process Section executes civil orders, including subpoenas, writs, executions and other civil papers, with the exception of civil orders for arrest. The Criminal Process Section serves all orders and warrants for arrest including civil orders for arrest and criminal summons.

**Performance Measures**

	FY 01	FY 02	FY 03
Civil Papers Received	56,000	63,500	66,000
Civil Processes Served	47,901	54,000	59,400
Criminal Papers Received	17,366	16,500	20,000
Criminal Processes Served	12,241	12,800	13,000
Papers received reflects actual #s of papers, however, there may be multiple defendants or witnesses on each process to receive service--thus giving the process served figure.			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,848,034	2,061,228	2,061,228	2,166,688
Supplies	20,210	23,550	27,621	18,000
Services	26,590	25,752	34,365	27,109
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,894,834</b>	<b>2,110,530</b>	<b>2,123,214</b>	<b>2,211,797</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	37,696	0	0	0
Federal	134,681	61,472	61,472	0
Other	310,110	286,000	286,000	266,000
Fund Balance	338,511	0	171,609	0
County	1,073,837	1,763,058	1,604,133	1,945,797
<b>TOTAL</b>	<b>1,894,834</b>	<b>2,110,530</b>	<b>2,123,214</b>	<b>2,211,797</b>

**Personnel Summary**

POSITIONS	39.00	40.00	40.00	41.00

**LAW ENFORCEMENT****Special Operations****Mission Statement**

Special Operations houses the unique operations of the Sheriff's Department to include: AFIS (Automated Fingerprint Information System); Special Teams (S.E.R.T., Underwater Recovery, Hostage Negotiation Crime Repression Unit, Major Crimes, Identification/Evidence, and Vice/Narcotics). These operations are a support arm for the rest of the Sheriff's Department.

**Performance Measures**

	FY 01	FY 02	FY 03
Automated Fingerprinting Latent Sys.			
# of Hits/Suspects	110	130	120
# of Latents Scanned	1,500	1,500	1,400
Major Crimes			
Homicides	4	5	2
Robberies	39	45	40
Rape	12	20	13
Vice/Narcotics			
Narcotics Arrests	1,976	1,600	1,200
Crime Scene Calls	946	1,200	1,100
Evidence Processed / Stored (including found property)	8,319	8,500	8,200

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,676,996	1,815,089	1,819,299	1,946,962
Supplies	58,799	45,115	203,510	45,415
Services	502,363	280,811	713,869	286,978
Human Service Assistance	2,353	2,250	2,250	2,250
Capital Outlay	0	0	72,222	16,000
<b>TOTAL</b>	<b>2,240,511</b>	<b>2,143,265</b>	<b>2,811,150</b>	<b>2,297,605</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	56,328	0	14,981	0
State Shared	0	0	0	0
Federal	326,245	0	410,442	5,241
Other	258,334	112,007	127,335	130,653
Fund Balance	156,463	0	151,863	0
County	1,443,141	2,031,258	2,106,529	2,161,711
<b>TOTAL</b>	<b>2,240,511</b>	<b>2,143,265</b>	<b>2,811,150</b>	<b>2,297,605</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>32.00</b>	<b>33.00</b>	<b>33.00</b>	<b>34.00</b>
------------------	--------------	--------------	--------------	--------------

**LAW ENFORCEMENT****Jails****Mission Statement**

To protect the community by housing inmates in a secure and constitutionally adequate environment in the Greensboro and High Point Detention Facilities, in addition to the Gibsonville Prison Farm Facility; to ensure an appropriate level of security in the courtrooms to protect the integrity of Court procedures, sustain the rights of individuals before the Courts and deter those who take violent action against the Court; and to safely transport inmates while maintaining security and safeguarding the public.

**Performance Measures**

	FY 01	FY 02	FY 03
Inmate Intakes (Bookings)			
Greensboro	10,811	13,100	14,174
High Point	5,264	6,287	7,482
Average Daily Inmate Population			
Greensboro	365	415	453
High Point	313	320	328
Average Awaiting Trial			
Greensboro	321	364	397
High Point	263	263	267
Average Serving Sentence			
Greensboro	51	51	55
High Point	57	57	61

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	9,706,818	10,662,235	10,618,875	11,791,586
Supplies	1,317,884	1,558,548	1,579,558	1,591,548
Services	2,306,143	2,915,603	2,954,454	3,029,289
Human Service Assistance	0	0	0	0
Capital Outlay	13,000	225,300	220,800	0
<b>TOTAL</b>	<b>13,343,845</b>	<b>15,361,686</b>	<b>15,373,687</b>	<b>16,412,423</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	619,559	518,000	518,000	525,000
State Shared	0	0	0	0
Federal	736,605	601,000	601,000	620,000
Other	317,925	246,000	261,000	285,400
Fund Balance	0	0	0	0
County	11,669,756	13,996,686	13,993,687	14,982,023
<b>TOTAL</b>	<b>13,343,845</b>	<b>15,361,686</b>	<b>15,373,687</b>	<b>16,412,423</b>

**Personnel Summary**

POSITIONS	208.00	219.00	219.00	232.00

**LAW ENFORCEMENT***Inmate Welfare Fund*Mission StatementPerformance Measures

	FY 01	FY 02	FY 03

Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	90,842	0	270,690	0
Services	145,771	0	193,745	0
Human Service Assistance	0	0	0	0
Capital Outlay	140,758	0	136,911	0
<b>TOTAL</b>	<b>377,371</b>	<b>0</b>	<b>601,346</b>	<b>0</b>

Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	344,483	0	0	0
Fund Balance	675,949	0	601,346	0
County	(643,061)	0	0	0
<b>TOTAL</b>	<b>377,371</b>	<b>0</b>	<b>601,346</b>	<b>0</b>

Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**LAW ENFORCEMENT****Patrol****Mission Statement**

The Sheriff's Department is broken into three district divisions. Each district provides patrol coverage 24 hours/day within its area. Detectives are assigned to each district to investigate property and juvenile related crimes.

District I - Summerfield (outside city limits of Greensboro and High Point between I-40 West and Highway 29 North, also includes Stokesdale);

District II - McLeansville (outside city limits of Greensboro and High Point between Highway 29 North and Highway 421 South).

District III - High Point (outside city limits of High Point and Greensboro between I-40 West and Highway 421 South, includes Jamestown).

**Performance Measures**

	FY 01	FY 02	FY 03
Average Response Time (Overall)	12.21	12.20	12.15
Unit Reaction Time		9.40	10.00
District I - Summerfield	12.52	12.30	12.30
District II - McLeansville	12.29	12.15	12.15
District III - High Point , Jamestown	12.30	12.15	12.15
DWI Arrests (Overall)	303	303	306
Felony Arrests by Patrol Officers	689	723	509
Incident Reports (Overall)	9,049	9,954	8,226

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	5,978,401	6,369,815	6,369,815	6,635,211
Supplies	623,729	375,890	67,499	49,587
Services	694,395	723,123	1,054,694	148,428
Human Service Assistance	0	0	0	0
Capital Outlay	82,651	69,000	85,216	91,000
<b>TOTAL</b>	<b>7,379,176</b>	<b>7,537,828</b>	<b>7,577,224</b>	<b>6,924,226</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	827,360	674,706	674,706	0
Other	1,186,487	1,108,124	1,146,532	1,111,154
Fund Balance	0	0	0	0
County	5,365,329	5,754,998	5,755,986	5,813,072
<b>TOTAL</b>	<b>7,379,176</b>	<b>7,537,828</b>	<b>7,577,224</b>	<b>6,924,226</b>

**Personnel Summary**

POSITIONS	118.00	119.00	119.00	118.00



<b>ANIMAL SERVICES</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Animal Shelter	1,131,649	984,078	999,278	1,005,365
Animal Control	547,785	686,740	804,649	780,690
Total - Animal Services	1,679,434	1,670,818	1,803,927	1,786,055

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	407,483	516,709	522,313	588,482
Supplies	49,102	33,000	45,093	35,682
Services	1,204,103	1,089,109	1,125,021	1,130,891
Human Service Assistance	0	0	0	0
Capital Outlay	18,746	32,000	111,500	31,000
<b>TOTAL</b>	<b>1,679,434</b>	<b>1,670,818</b>	<b>1,803,927</b>	<b>1,786,055</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	924,818	809,531	871,531	1,028,369
Fund Balance	0	0	0	0
County	754,616	861,287	932,396	757,686
<b>TOTAL</b>	<b>1,679,434</b>	<b>1,670,818</b>	<b>1,803,927</b>	<b>1,786,055</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>14.00</b>	<b>14.00</b>	<b>15.00</b>	<b>15.40</b>
------------------	--------------	--------------	--------------	--------------

**ANIMAL SERVICES****Animal Shelter****Mission Statement**

We will maintain a professional, caring and team-oriented operation that is dedicated to providing quality customer service and preventing/eliminating the abuse and suffering of animals. We will humanely secure and care for animals found in violation, or lost, and actively assist in returning those animals to their owners. We will be committed to extending educational efforts and awareness to the community by providing programs and information about responsible pet ownership, behavior training, pet overpopulation and ordinance compliance, thereby decreasing the numbers of euthanized animals and violations committed.

**Performance Measures**

	FY 01	FY 02	FY 03
# of Animals Received	10,173	13,000	12,000
# of Animals Reclaimed	758	1,000	1,000
# of Animals Adopted	4,288	5,975	4,200
# of Animals Euthanized	5,115	5,975	5,800
# of Animals Escaped/Died	104	50	350
# of Rabies Observations	76	25	50
# of Rabies Vaccinations given (All Adoptions / Reclaims)	8,729	13,000	10,000
# of Spay/Neuter Surgeries Performed	3,560	6,000	8,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	17,620	8,800	2,500	0
Supplies	0	0	0	0
Services	1,114,029	975,278	996,778	1,005,365
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,131,649</b>	<b>984,078</b>	<b>999,278</b>	<b>1,005,365</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	673,423	544,264	544,264	563,885
Fund Balance	0	0	0	0
County	458,226	439,814	455,014	441,480
<b>TOTAL</b>	<b>1,131,649</b>	<b>984,078</b>	<b>999,278</b>	<b>1,005,365</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**ANIMAL SERVICES****Animal Control****Mission Statement**

Please refer to Animal Shelter Mission Statement.

**Performance Measures**

	FY 01	FY 02	FY 03
# of Animals Seized	5,600	5,650	6,000
Animal Bites	280	300	275
Rabies Cases	7	4	5
Animals Vaccinated	2,411	2,000	2,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	389,863	507,909	519,813	588,482
Supplies	49,102	33,000	45,093	35,682
Services	90,074	113,831	128,243	125,526
Human Service Assistance	0	0	0	0
Capital Outlay	18,746	32,000	111,500	31,000
<b>TOTAL</b>	<b>547,785</b>	<b>686,740</b>	<b>804,649</b>	<b>780,690</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	251,395	265,267	327,267	464,484
Fund Balance	0	0	0	0
County	296,390	421,473	477,382	316,206
<b>TOTAL</b>	<b>547,785</b>	<b>686,740</b>	<b>804,649</b>	<b>780,690</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>15.40</b>
------------------	--------------	--------------	--------------	--------------

# SECURITY

## Mission Statement

*To provide physical and procedural control for the protection of people, property, and assets at Guilford County facilities.*

## Performance Measures

	FY 01	FY 02	FY 03
Workload/Productivity Weekly Hours Serviced	1,653	1,987	1,356
County Supervisors Weekly Hours	760	680	680
Customer Approval Rating (1 - 5)	4	4	4

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	501,455	571,864	574,006	618,776
Supplies	26,065	23,607	26,989	20,000
Services	958,067	989,072	1,011,029	866,983
Depreciation	0	0	0	0
Capital Outlay	42,000	25,000	25,000	39,000
<b>TOTAL</b>	<b>1,527,587</b>	<b>1,609,543</b>	<b>1,637,024</b>	<b>1,544,759</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	226,505	88,977	88,977	46,000
Fund Balance	0	0	0	0
County	1,301,082	1,520,566	1,548,047	1,498,759
<b>TOTAL</b>	<b>226,505</b>	<b>1,609,543</b>	<b>1,637,024</b>	<b>1,544,759</b>

## Personnel Summary

<b>POSITIONS</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>
------------------	--------------	--------------	--------------	--------------

---

## FIRE PROTECTION DISTRICTS - ISO RATINGS

---

Fire Protection Districts are rated by the Insurance Services Office (ISO). ISO is not an agency of any State or the Federal Government, but rather an independent service agency used by insurance companies to aid in the establishment of fire insurance premiums. This agency is also used by fire protection districts, both municipal and rural, to evaluate their operations in a consistent manner, using standard criteria.

Districts are rated according to communications (10% of rating), water availability (40% of rating), and the department in general (50% of rating). The communications aspect of the rating looks at the phone facilities provided for the general public to report fires, the operators on duty at the communications center, and the facilities used to dispatch fire department companies to the fire scene. Water availability considers the water supply available for fire suppression. Things such as the capacity of mains, hydrant distribution, and supply works capacity are reviewed, in addition to the size, type, installation and condition of hydrants. For a district to receive a rating "8" or better, all property in the district must be within five miles of the first responding certified department with the ability to produce a minimum flow of at least 250 gpm for a two-hour period. The general department review includes the engine and ladder service companies, the equipment carried, and the firefighters. Service tests are performed on pumpers, hose, aerial ladders/elevating platforms, and the associated equipment. Staffing of the department, the amount of apparatus in services, and the training of departmental staff are reviewed.

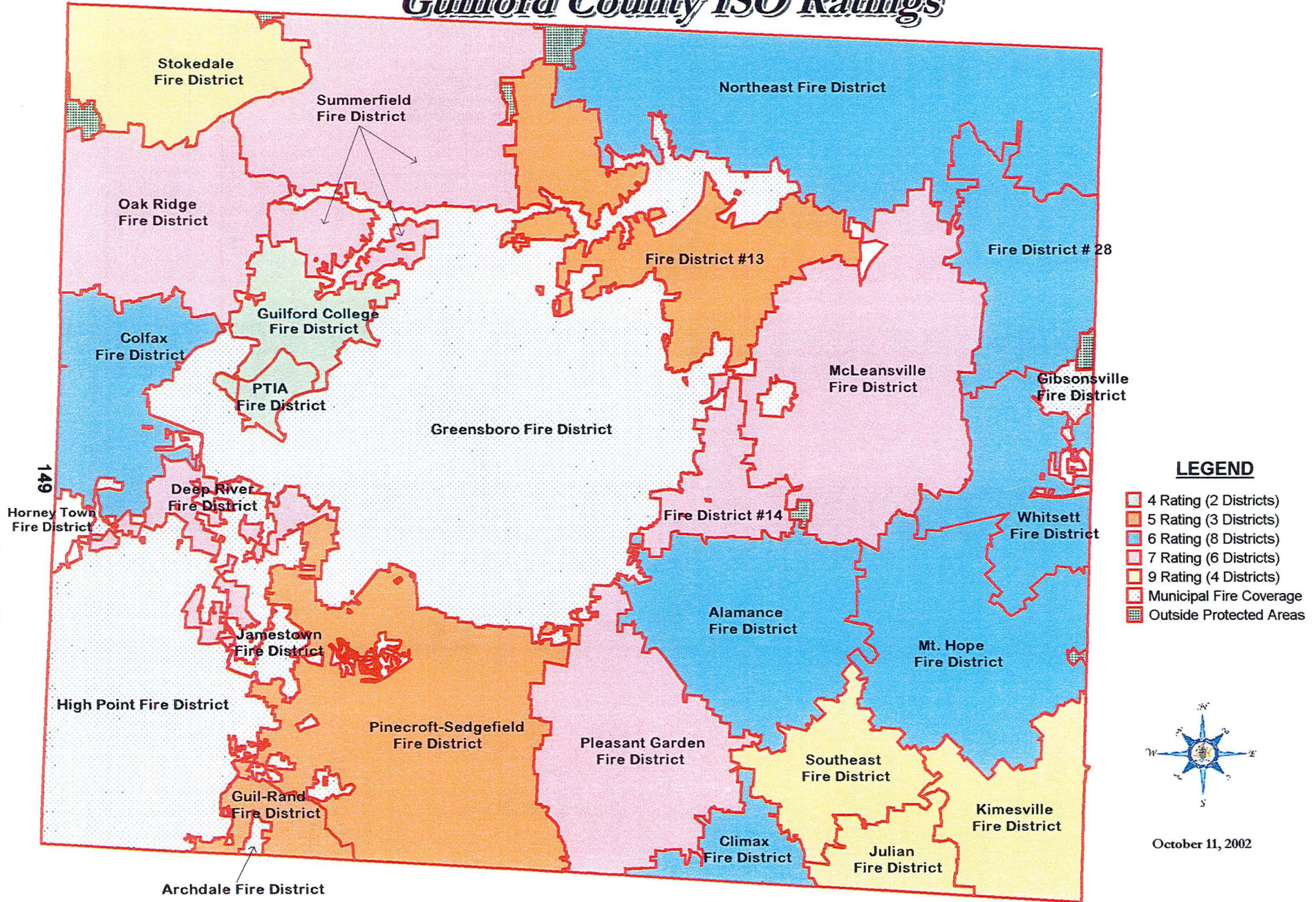
These ratings have a significant impact on homeowners' insurance premiums, as illustrated in the following chart. Where there is no difference in the premiums for districts with class "1" - "6" ratings, the savings differential for classes "6" - "None" can range by as much as \$350/year, depending on the value of the home and the type of construction. The table below shows average premium amounts for a dwelling valued @ \$125,000.

ISO Classification	Annual Premium	% Difference
1	\$452	-
2	\$452	0.00%
3	\$452	0.00%
4	\$452	0.00%
5	\$452	0.00%
6	\$452	0.00%
7	\$552	22.12%
8	\$611	10.69%
9	\$652	6.71%
9/S	\$652	0.00%
None	\$852	23.00%

Residents of Guilford County are indeed fortunate in terms of their fire protection. Of the county's twenty-one districts, eleven are rated at a "6" or better, (52.4%) thereby qualifying for premiums in the lowest range. In relation to the state as a whole, there are less than 100 volunteer districts with ISO ratings of "8" or better, and 17 of those are in Guilford County.

The County map on the following page shows the service area for each district, and is color-coded to show the current ISO ratings. While volunteer districts must be rated every fifteen years, at a minimum, Guilford's districts are very aggressive, and frequently request rating reviews at intervals well below the minimum requirement. This illustrates their ongoing efforts to serve the citizens of their districts with both satisfactory fire protection services and reduce fire insurance premiums.

# Guilford County ISO Ratings



<b>FIRE PROTECTION DISTRICTS</b>				<b>Estimated Valuation</b>	<b>\$8,729,100,000</b>
<b>FIRE PROTECTION DISTRICT</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>	
Alamance	469,130	461,247	461,247	483,073	
Climax	63,510	62,065	62,065	60,208	
Colfax	338,695	311,270	311,270	324,940	
Deep River (District #18)	159,790	165,630	165,630	166,750	
Fire District #14	211,378	191,215	191,215	193,140	
Friedens (District #28)	68,452	68,454	68,454	69,101	
Guilford College	769,678	847,021	847,021	895,913	
Guilford-Randolph	99,710	95,470	95,470	99,328	
Julian	60,850	53,485	53,485	72,538	
Kimesville	53,120	52,550	52,550	54,073	
McLeansville	465,988	495,540	495,540	495,800	
Mount Hope	178,568	179,196	179,196	185,476	
Northeast	368,352	370,100	370,100	386,755	
Oak Ridge	396,529	444,270	444,270	543,642	
Pinecroft-Sedgefield	1,114,132	1,215,423	1,215,423	1,255,005	
Pleasant Garden	469,140	445,240	445,240	460,890	
Rankin (District #13)	871,500	790,255	790,255	819,930	
Southeast	100,990	95,660	95,660	100,674	
Stokesdale	236,460	289,442	289,442	263,836	
Summerfield	714,154	769,125	769,125	846,274	
Whitsett	275,449	246,687	246,687	223,036	

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	7,485,575	7,649,345	7,649,345	8,000,382
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>7,485,575</b>	<b>7,649,345</b>	<b>7,649,345</b>	<b>8,000,382</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	36,225	0	0	0
State Shared	134,215	64,675	64,675	0
Interest Earned	103,337	51,900	51,900	57,650
Other	24,326	0	0	0
Fund Balance	685,535	237,500	237,500	239,750
County (District Tax)	6,951,959	7,295,270	7,295,270	7,702,982
<b>TOTAL</b>	<b>7,935,598</b>	<b>7,649,345</b>	<b>7,649,345</b>	<b>8,000,382</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>104.00</b>	<b>116.00</b>	<b>116.00</b>	<b>116.00</b>
<b>- Part-Time</b>	<b>107.00</b>	<b>114.00</b>	<b>114.00</b>	<b>114.00</b>
<b>- Volunteer</b>	<b>709.00</b>	<b>693.00</b>	<b>693.00</b>	<b>693.00</b>

NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.

<b>ALAMANCE</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0750</b>	<b>0.0750</b>	<b>0.0750</b>	<b>\$638,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	6	6	6
Number of Response Calls			
Fire	276	295	295
Rescue	454	500	500
Number of Stations	2	2	2
Pieces of Rolling Stock	8	8	8
Budgeted District Valuation	\$588,000,000	\$588,000,000	\$638,000,000
Change in Valuation from Prior Year	4.26%	4.26%	8.50%
Approved Tax Rate/\$100 Valuation	\$0.0750	\$0.0750	\$0.0750
Population Served	N / A	N / A	9,308
District Area (sq. miles)	28.62	28.62	28.62

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	469,130	461,247	461,247	483,073
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>469,130</b>	<b>461,247</b>	<b>461,247</b>	<b>483,073</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	2,216	950	950	0
Interest Earned	4,905	2,500	2,500	2,500
Other	1,182	0	0	0
Fund Balance	36,307	0	0	8,000
County (District Tax)	439,642	457,797	457,797	472,573
<b>TOTAL</b>	<b>484,253</b>	<b>461,247</b>	<b>461,247</b>	<b>483,073</b>

**Personnel Summary**

	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>POSITIONS - Career</b>				
- Part-Time	1.00	1.00	1.00	1.00
- Volunteer	40.00	42.00	42.00	42.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*



<b>CLIMAX</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$59,500,000</b>

**Mission Statement**

To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	6	6	6
Number of Response Calls			
Fire	146	146	146
Rescue	189	189	189
Number of Stations	2	2	2
Pieces of Rolling Stock	11	11	11
Budgeted District Valuation	\$57,000,000	\$59,000,000	\$59,500,000
Change in Valuation from Prior Year	3.64%	3.64%	0.85%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	1,152	1,152
District Area (sq. miles)	6.76	6.76	6.76

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	63,510	62,065	62,065	60,208
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>63,510</b>	<b>62,065</b>	<b>62,065</b>	<b>60,208</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	411	200	200	0
Interest Earned	1,642	500	500	750
Other	260	0	0	0
Fund Balance	9,369	3,000	3,000	600
County (District Tax)	56,198	58,365	58,365	58,858
<b>TOTAL</b>	<b>67,880</b>	<b>62,065</b>	<b>62,065</b>	<b>60,208</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
- Part-Time	2.00	2.00	2.00	2.00
- Volunteer	38.00	38.00	38.00	38.00

NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.

<b>COLFAX</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$304,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	6	6	6
Number of Response Calls			
Fire	350	450	450
Rescue	330	300	300
Number of Stations	2	2	2
Pieces of Rolling Stock	10	9	9
Budgeted District Valuation	\$285,000,000	\$292,000,000	\$304,000,000
Change in Valuation from Prior Year	10.04%	10.04%	4.11%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N/A	3,250	3,250
District Area (sq. miles)	18.88	18.88	18.88

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	338,695	311,270	311,270	324,940
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>338,695</b>	<b>311,270</b>	<b>311,270</b>	<b>324,940</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	41,819	20,900	20,900	0
Interest Earned	3,757	2,000	2,000	1,750
Other	1,789	0	0	0
Fund Balance	28,889	0	0	23,000
County (District Tax)	283,133	288,370	288,370	300,190
<b>TOTAL</b>	<b>359,387</b>	<b>311,270</b>	<b>311,270</b>	<b>324,940</b>

**Personnel Summary**

	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>
<b>POSITIONS - Career</b>				
- Part-Time	6.00	6.00	6.00	6.00
- Volunteer	37.00	33.00	33.00	33.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>DEEP RIVER</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$160,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	7	7	7
Number of Response Calls Fire Rescue	300	366	366
Number of Stations	1	1	1
Pieces of Rolling Stock	5	5	5
Budgeted District Valuation	\$153,000,000	\$158,000,000	\$160,000,000
Change in Valuation from Prior Year	-1.29%	3.27%	1.27%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	1,842	1,842
District Area (sq. miles)	10.25	10.25	10.25

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	159,790	165,630	165,630	166,750
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>159,790</b>	<b>165,630</b>	<b>165,630</b>	<b>166,750</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	1,646	800	800	0
Interest Earned	1,761	750	750	1,000
Other	594	0	0	0
Fund Balance	9,847	7,500	7,500	7,200
County (District Tax)	158,100	156,580	156,580	158,550
<b>TOTAL</b>	<b>171,948</b>	<b>165,630</b>	<b>165,630</b>	<b>166,750</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
- Part-Time	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
- Volunteer	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>FIRE DISTRICT #14</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$194,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	7	7	7
Number of Response Calls			
Fire	35	35	35
Rescue	200	200	200
Misc.	150	150	150
Number of Stations	1	1	1
Pieces of Rolling Stock	4	4	4
Budgeted District Valuation	\$195,000,000	\$189,000,000	\$194,000,000
Change in Valuation from Prior Year	2.63%	-3.08%	2.65%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	1,897	1,897
District Area (sq. miles)	8.74	8.74	8.74

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	211,378	191,215	191,215	193,140
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>211,378</b>	<b>191,215</b>	<b>191,215</b>	<b>193,140</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	3,267	3,000	3,000	0
Interest Earned	2,056	1,000	1,000	1,000
Other	1,314	0	0	0
Fund Balance	22,739	0	0	0
County (District Tax)	183,522	187,215	187,215	192,140
<b>TOTAL</b>	<b>212,898</b>	<b>191,215</b>	<b>191,215</b>	<b>193,140</b>

**Personnel Summary**

	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>POSITIONS - Career</b>				
- Part-Time	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
- Volunteer	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>FRIEDENS</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0800</b>	<b>0.0800</b>	<b>0.0800</b>	<b>\$84,900,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	6	6	6
Number of Response Calls			
Fire	18	20	20
Rescue	72	75	75
Misc.	30	32	32
Number of Stations	1	4	4
Pieces of Rolling Stock	4	4	4
Budgeted District Valuation	\$78,000,000	\$83,000,000	\$84,900,000
Change in Valuation from Prior Year	2.63%	6.41%	2.29%
Approved Tax Rate/\$100 Valuation	\$0.0800	\$0.0800	\$0.0800
Population Served	N / A	1,348	1,348
District Area (sq. miles)	19.45	19.45	19.45

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	68,452	68,454	68,454	69,101
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>68,452</b>	<b>68,454</b>	<b>68,454</b>	<b>69,101</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	850	350	350	0
Interest Earned	946	300	300	300
Other	213	0	0	0
Fund Balance	6,654	2,000	2,000	1,500
County (District Tax)	63,646	65,804	65,804	67,301
<b>TOTAL</b>	<b>72,309</b>	<b>68,454</b>	<b>68,454</b>	<b>69,101</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
- Part-Time	0.00	0.00	0.00	0.00
- Volunteer	19.00	19.00	19.00	19.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>GUILFORD COLLEGE</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0900</b>	<b>0.0850</b>	<b>0.0850</b>	<b>\$999,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	4	4	4
Number of Response Calls			
Fire	850	299	299
Rescue	450	474	474
Misc.	100	120	120
Number of Stations	1	1	1
Pieces of Rolling Stock	12	9	9
Budgeted District Valuation	\$921,000,000	\$956,000,000	\$999,000,000
Change in Valuation from Prior Year	-1.07%	3.80%	4.50%
Approved Tax Rate/\$100 Valuation	\$0.0900	\$0.0850	\$0.0850
Population Served	N / A	9,482	9,482
District Area (sq. miles)	13.02	13.02	13.02

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	769,678	847,021	847,021	895,913
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>769,678</b>	<b>847,021</b>	<b>847,021</b>	<b>895,913</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	12,615	5,100	5,100	0
Interest Earned	6,425	3,500	3,500	4,500
Other	2,932	0	0	0
Fund Balance	400	35,000	35,000	53,000
County (District Tax)	813,364	803,421	803,421	838,413
<b>TOTAL</b>	<b>835,736</b>	<b>847,021</b>	<b>847,021</b>	<b>895,913</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>
- Part-Time	2.00	2.00	2.00	2.00
- Volunteer	24.00	24.00	24.00	24.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>GUIL-RAND</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$94,800,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	5	5	5
Number of Response Calls			
Fire	270	300	300
Rescue	1,006	1,030	1,030
Misc.	456	475	475
Number of Stations	4	4	4
Pieces of Rolling Stock	22	22	22
Budgeted District Valuation	\$92,000,000	\$92,000,000	\$94,800,000
Change in Valuation from Prior Year	-2.13%	0.00%	3.04%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	1,854	1,854
District Area (sq. miles)	5.10	5.10	5.10

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	99,710	95,470	95,470	99,328
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>99,710</b>	<b>95,470</b>	<b>95,470</b>	<b>99,328</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	774	400	400	0
Interest Earned	1,061	1,000	1,000	1,000
Other	302	0	0	0
Fund Balance	11,898	3,000	3,000	4,500
County (District Tax)	91,407	91,070	91,070	93,828
<b>TOTAL</b>	<b>105,441</b>	<b>95,470</b>	<b>95,470</b>	<b>99,328</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>
- Part-Time	0.00	0.00	0.00	0.00
- Volunteer	40.00	40.00	40.00	40.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>JULIAN</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$60,800,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	9S	9S	9S
Number of Response Calls			
Fire	50	50	50
Rescue	75	75	75
Misc.	35	35	35
Number of Stations	1	1	1
Pieces of Rolling Stock	5	5	5
Budgeted District Valuation	\$50,000,000	\$51,000,000	\$60,800,000
Change in Valuation from Prior Year	6.38%	2.00%	19.22%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	N / A	744
District Area (sq. miles)	7.53	7.53	7.53

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	60,850	53,485	53,485	72,538
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>60,850</b>	<b>53,485</b>	<b>53,485</b>	<b>72,538</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	445	200	200	0
Interest Earned	1,375	300	300	400
Other	145	0	0	0
Fund Balance	12,200	2,500	2,500	12,000
County (District Tax)	50,767	50,485	50,485	60,138
<b>TOTAL</b>	<b>64,933</b>	<b>53,485</b>	<b>53,485</b>	<b>72,538</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
- Part-Time	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
- Volunteer	<b>21.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*



<b>KIMESVILLE</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$51,800,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	9S	9S	9S
Number of Response Calls			
Fire	8	8	8
Rescue	52	52	52
Number of Stations	1	1	1
Pieces of Rolling Stock	6	6	6
Budgeted District Valuation	\$49,000,000	\$50,000,000	\$51,800,000
Change in Valuation from Prior Year	2.08%	2.04%	3.60%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	614	614
District Area (sq. miles)	16.11	16.11	16.11

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	53,120	52,550	52,550	54,073
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>53,120</b>	<b>52,550</b>	<b>52,550</b>	<b>54,073</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	365	250	250	0
Interest Earned	1,097	750	750	750
Other	318	0	0	0
Fund Balance	5,346	2,000	2,000	2,000
County (District Tax)	49,350	49,550	49,550	51,323
<b>TOTAL</b>	<b>56,475</b>	<b>52,550</b>	<b>52,550</b>	<b>54,073</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
- Part-Time	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
- Volunteer	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>McLEANSVILLE</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0800</b>	<b>0.0800</b>	<b>0.0800</b>	<b>\$600,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	7	7	7
Number of Response Calls			
Fire	393	393	393
Rescue	300	300	300
Number of Stations	3	3	3
Pieces of Rolling Stock	11	11	11
Budgeted District Valuation	\$507,000,000	\$580,000,000	\$600,000,000
Change in Valuation from Prior Year	9.50%	14.40%	3.45%
Approved Tax Rate/\$100 Valuation	\$0.0800	\$0.0800	\$0.0800
Population Served	N / A	8,051	8,051
District Area (sq. miles)	44.15	44.15	44.15

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	465,988	495,540	495,540	495,800
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>465,988</b>	<b>495,540</b>	<b>495,540</b>	<b>495,800</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	2,170	1,000	1,000	0
Interest Earned	13,163	6,000	6,000	7,500
Other	2,079	0	0	0
Fund Balance	65,876	30,000	30,000	14,000
County (District Tax)	434,979	458,540	458,540	474,300
<b>TOTAL</b>	<b>518,266</b>	<b>495,540</b>	<b>495,540</b>	<b>495,800</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>3.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
- Part-Time	1.00	1.00	1.00	1.00
- Volunteer	52.00	52.00	52.00	52.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>MOUNT HOPE</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0800</b>	<b>0.0800</b>	<b>0.0800</b>	<b>\$227,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	6	6	6
Number of Response Calls			
Fire	55	55	55
Rescue	100	100	100
Misc.	30	30	30
Number of Stations	1	1	1
Pieces of Rolling Stock	4	4	4
Budgeted District Valuation	\$202,000,000	\$217,000,000	\$227,000,000
Change in Valuation from Prior Year	6.88%	7.43%	4.61%
Approved Tax Rate/\$100 Valuation	\$0.0800	\$0.0800	\$0.0800
Population Served	N / A	3,221	3,221
District Area (sq. miles)	31.88	31.88	31.88

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	178,568	179,196	179,196	185,476
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>178,568</b>	<b>179,196</b>	<b>179,196</b>	<b>185,476</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	800	800	800	0
Interest Earned	1,500	1,500	1,500	200
Other	0	0	0	0
Fund Balance	17,000	17,000	17,000	5,500
County (District Tax)	159,268	159,896	159,896	179,776
<b>TOTAL</b>	<b>178,568</b>	<b>179,196</b>	<b>179,196</b>	<b>185,476</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
- Part-Time	47.00	56.00	56.00	56.00
- Volunteer	33.00	33.00	33.00	33.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>NORTHEAST</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$383,000,000</b>

**Mission Statement**

To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	6	6	6
Number of Response Calls			
Fire	125	150	150
Rescue	400	475	475
Misc.	200	225	225
Number of Stations	3	3	3
Pieces of Rolling Stock	13	13	13
Budgeted District Valuation	\$341,000,000	\$360,000,000	\$383,000,000
Change in Valuation from Prior Year	1.49%	5.57%	6.39%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	6,650	6,650
District Area (sq. miles)	65.00	65.00	65.00

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	368,352	370,100	370,100	386,755
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>368,352</b>	<b>370,100</b>	<b>370,100</b>	<b>386,755</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	15,000	0	0	0
State Shared	2,104	1,000	1,000	0
Interest Earned	5,587	2,000	2,000	2,000
Other	1,925	0	0	0
Fund Balance	18,332	10,000	10,000	5,000
County (District Tax)	345,982	357,100	357,100	379,755
<b>TOTAL</b>	<b>388,930</b>	<b>370,100</b>	<b>370,100</b>	<b>386,755</b>

**Personnel Summary**

	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>POSITIONS - Career</b>				
- Part-Time	2.00	2.00	2.00	2.00
- Volunteer	47.00	45.00	45.00	45.00

NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.

<b>OAK RIDGE</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0800</b>	<b>0.0800</b>	<b>0.1000</b>	<b>\$552,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	7	7	7
Number of Response Calls			
Fire	200	200	200
Rescue	218	218	218
Number of Stations	2	2	2
Pieces of Rolling Stock	11	11	11
Budgeted District Valuation	\$431,000,000	\$515,000,000	\$552,000,000
Change in Valuation from Prior Year	9.67%	19.49%	7.18%
Approved Tax Rate/\$100 Valuation	\$0.0800	\$0.0800	\$0.1000
Population Served	N/A	5,689	5,689
District Area (sq. miles)	24.78	24.78	24.78

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	396,529	444,270	444,270	543,642
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>396,529</b>	<b>444,270</b>	<b>444,270</b>	<b>543,642</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	6,225	0	0	0
State Shared	1,742	650	650	0
Interest Earned	2,546	2,000	2,000	1,500
Other	1,101	0	0	0
Fund Balance	52,240	35,000	35,000	3,000
County (District Tax)	372,716	406,620	406,620	539,142
<b>TOTAL</b>	<b>436,570</b>	<b>444,270</b>	<b>444,270</b>	<b>543,642</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
- Part-Time	3.00	4.00	4.00	4.00
- Volunteer	40.00	40.00	40.00	40.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>PINECROFT- SEDFIELD</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0800</b>	<b>0.0900</b>	<b>0.0900</b>	<b>\$1,370,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	5	5	5
Number of Response Calls			
Fire	765	856	856
Rescue	734	822	822
Number of Stations	4	4	4
Pieces of Rolling Stock	15	15	15
Budgeted District Valuation	\$1,323,000,000	\$1,358,000,000	\$1,370,000,000
Change in Valuation from Prior Year	3.36%	2.65%	0.88%
Approved Tax Rate/\$100 Valuation	\$0.0800	\$0.0900	\$0.0900
Population Served	N / A	16,461	16,461
District Area (sq. miles)	54.62	54.62	54.62

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	1,114,132	1,215,423	1,215,423	1,255,005
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>1,114,132</b>	<b>1,215,423</b>	<b>1,215,423</b>	<b>1,255,005</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	16,336	7,900	7,900	0
Interest Earned	12,516	7,500	7,500	5,500
Other	3,203	0	0	0
Fund Balance	68,140	5,000	5,000	32,000
County (District Tax)	1,054,691	1,195,023	1,195,023	1,217,505
<b>TOTAL</b>	<b>1,154,886</b>	<b>1,215,423</b>	<b>1,215,423</b>	<b>1,255,005</b>

**Personnel Summary**

	<b>14.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>
<b>POSITIONS - Career</b>				
- Part-Time	0.00	0.00	0.00	0.00
- Volunteer	63.00	48.00	48.00	48.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>PLEASANT GARDEN</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$454,000,000</b>

**Mission Statement**

To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	7	7	7
Number of Response Calls	614	737	737
Fire	249	299	299
Rescue	385	438	438
Number of Stations	1	1	1
Pieces of Rolling Stock	9	9	9
Budgeted District Valuation	\$438,000,000	\$444,000,000	\$454,000,000
Change in Valuation from Prior Year	0.92%	1.37%	2.25%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	8,125	8,125
District Area (sq. miles)	29.45	29.45	29.45

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	469,140	445,240	445,240	460,890
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>469,140</b>	<b>445,240</b>	<b>445,240</b>	<b>460,890</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	7,222	3,400	3,400	0
Interest Earned	3,631	3,000	3,000	2,000
Other	1,665	0	0	0
Fund Balance	33,037	0	0	10,200
County (District Tax)	435,507	438,840	438,840	448,690
<b>TOTAL</b>	<b>481,062</b>	<b>445,240</b>	<b>445,240</b>	<b>460,890</b>

**Personnel Summary**

	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>POSITIONS - Career</b>				
- Part-Time	7.00	7.00	7.00	7.00
- Volunteer	34.00	34.00	34.00	34.00

NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.

<b>RANKIN</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$798,000,000</b>

**Mission Statement**

To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	5	5	5
Number of Response Calls			
Fire	258	310	310
Rescue	441	531	531
Misc.	135	140	140
Number of Stations	3	3	3
Pieces of Rolling Stock	14	11	11
Budgeted District Valuation	\$750,000,000	\$783,000,000	\$798,000,000
Change in Valuation from Prior Year	6.53%	4.40%	1.92%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	9,921	9,921
District Area (sq. miles)	31.15	31.15	31.15

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	871,500	790,255	790,255	819,930
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>871,500</b>	<b>790,255</b>	<b>790,255</b>	<b>819,930</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	15,000	0	0	0
State Shared	29,356	14,300	14,300	0
Interest Earned	6,405	3,000	3,000	5,000
Other	2,275	0	0	0
Fund Balance	100,279	0	0	27,200
County (District Tax)	749,465	772,955	772,955	787,730
<b>TOTAL</b>	<b>902,780</b>	<b>790,255</b>	<b>790,255</b>	<b>819,930</b>

**Personnel Summary**

	<b>FY 00-01</b>	<b>FY 01-02</b>	<b>FY 01-02</b>	<b>FY 02-03</b>
<b>POSITIONS - Career</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>
- Part-Time	0.00	0.00	0.00	0.00
- Volunteer	34.00	29.00	29.00	29.00

NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.



<b>SOUTHEAST</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.1000</b>	<b>0.1000</b>	<b>0.1000</b>	<b>\$98,400,000</b>

**Mission Statement**

To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	9S	9S	9S
Number of Response Calls			
Fire	30	30	30
Rescue	57	57	57
Misc.	32	32	32
Number of Stations	1	1	1
Pieces of Rolling Stock	4	4	4
Budgeted District Valuation	\$93,000,000	\$96,000,000	\$98,400,000
Change in Valuation from Prior Year	2.20%	3.23%	2.50%
Approved Tax Rate/\$100 Valuation	\$0.1000	\$0.1000	\$0.1000
Population Served	N / A	1,827	1,827
District Area (sq. miles)	13.49	13.49	13.49

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	100,990	95,660	95,660	100,674
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>100,990</b>	<b>95,660</b>	<b>95,660</b>	<b>100,674</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	882	450	450	0
Interest Earned	710	300	300	300
Other	259	0	0	0
Fund Balance	9,583	0	0	3,100
County (District Tax)	92,178	94,910	94,910	97,274
<b>TOTAL</b>	<b>103,612</b>	<b>95,660</b>	<b>95,660</b>	<b>100,674</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
- Part-Time	0.00	0.00	0.00	0.00
- Volunteer	20.00	25.00	25.00	25.00

NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.

<b>STOKESDALE</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0800</b>	<b>0.0800</b>	<b>0.0800</b>	<b>\$322,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	9	9	9
Number of Response Calls			
Fire	60	60	60
Rescue	275	275	275
Number of Stations	1	1	1
Pieces of Rolling Stock	6	6	6
Budgeted District Valuation	\$240,000,000	\$309,000,000	\$322,000,000
Change in Valuation from Prior Year	23.71%	28.75%	4.21%
Approved Tax Rate/\$100 Valuation	\$0.0800	\$0.0800	\$0.0800
Population Served	N / A	3,237	3,237
District Area (sq. miles)	19.17	19.17	19.17

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	236,460	289,442	289,442	263,836
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>236,460</b>	<b>289,442</b>	<b>289,442</b>	<b>263,836</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	4,410	1,950	1,950	0
Interest Earned	5,405	3,500	3,500	4,500
Other	613	0	0	0
Fund Balance	45,148	40,000	40,000	5,100
County (District Tax)	233,276	243,992	243,992	254,236
<b>TOTAL</b>	<b>288,852</b>	<b>289,442</b>	<b>289,442</b>	<b>263,836</b>

**Personnel Summary**

<b>POSITIONS - Career</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
- Part-Time	2.00	2.00	2.00	2.00
- Volunteer	34.00	34.00	34.00	34.00

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

<b>SUMMERFIELD</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0878</b>	<b>0.0878</b>	<b>0.0878</b>	<b>\$937,900,000</b>

**Mission Statement**

To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	7	7	7
Number of Response Calls			
Fire	224	215	80
Rescue	456	395	350
Misc.	230	230	230
Number of Stations	3	3	2
Pieces of Rolling Stock	18	17	12
Budgeted District Valuation	\$767,000,000	\$851,000,000	\$937,900,000
Change in Valuation from Prior Year	13.75%	10.95%	10.21%
Approved Tax Rate/\$100 Valuation	\$0.0878	\$0.0878	\$0.0878
Population Served	N / A	8,710	8,710
District Area (sq. miles)	42.11	42.11	42.11

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	714,154	769,125	769,125	846,274
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>714,154</b>	<b>769,125</b>	<b>769,125</b>	<b>846,274</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	3,552	625	625	0
Interest Earned	22,570	5,500	5,500	10,200
Other	1,744	0	0	0
Fund Balance	62,603	25,500	25,500	22,850
County (District Tax)	663,827	737,500	737,500	813,224
<b>TOTAL</b>	<b>754,296</b>	<b>769,125</b>	<b>769,125</b>	<b>846,274</b>

**Personnel Summary**

	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>POSITIONS - Career</b>				
- Part-Time	17.00	11.00	11.00	11.00
- Volunteer	64.00	64.00	64.00	64.00

NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.

The information included above includes information for the former Battleground Fire Protection District which merged w/Summerfield on 07/01/02.

<b>WHITSETT</b>	<b>FY 00-01 Approved Tax Rate</b>	<b>FY 01-02 Approved Tax Rate</b>	<b>FY 02-03 Approved Tax Rate</b>	<b>FY 02-03 Estimated Valuation</b>
	<b>0.0650</b>	<b>0.0650</b>	<b>0.0650</b>	<b>\$340,000,000</b>

**Mission Statement**

*To provide the citizens of Guilford County and visitors with the best and most cost-effective fire protection and emergency medical services in the event of conditions which could threaten their lives or properties.*

**Performance Measures**

	<b>FY 01</b>	<b>FY 02</b>	<b>FY 03</b>
Insurance Rating	6	6	6
Number of Response Calls			
Fire	189	189	189
Rescue	169	169	169
Other	18	18	18
Number of Stations	1	1	1
Pieces of Rolling Stock	7	7	7
Budgeted District Valuation	\$327,000,000	\$345,000,000	\$340,000,000
Change in Valuation from Prior Year	8.28%	5.50%	-1.45%
Approved Tax Rate/\$100 Valuation	\$0.0650	\$0.0650	\$0.0650
Population Served	N / A	2,216	2,216
District Area (sq. miles)	17.41	17.41	17.41

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	275,449	246,687	246,687	223,036
Capital Outlay	0	0	0	0
Debt Service (Liabilities)	0	0	0	0
<b>TOTAL</b>	<b>275,449</b>	<b>246,687</b>	<b>246,687</b>	<b>223,036</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State Shared	1,234	450	450	0
Interest Earned	4,279	5,000	5,000	5,000
Other	413	0	0	0
Fund Balance	69,650	20,000	20,000	0
County (District Tax)	220,940	221,237	221,237	218,036
<b>TOTAL</b>	<b>296,516</b>	<b>246,687</b>	<b>246,687</b>	<b>223,036</b>

**Personnel Summary**

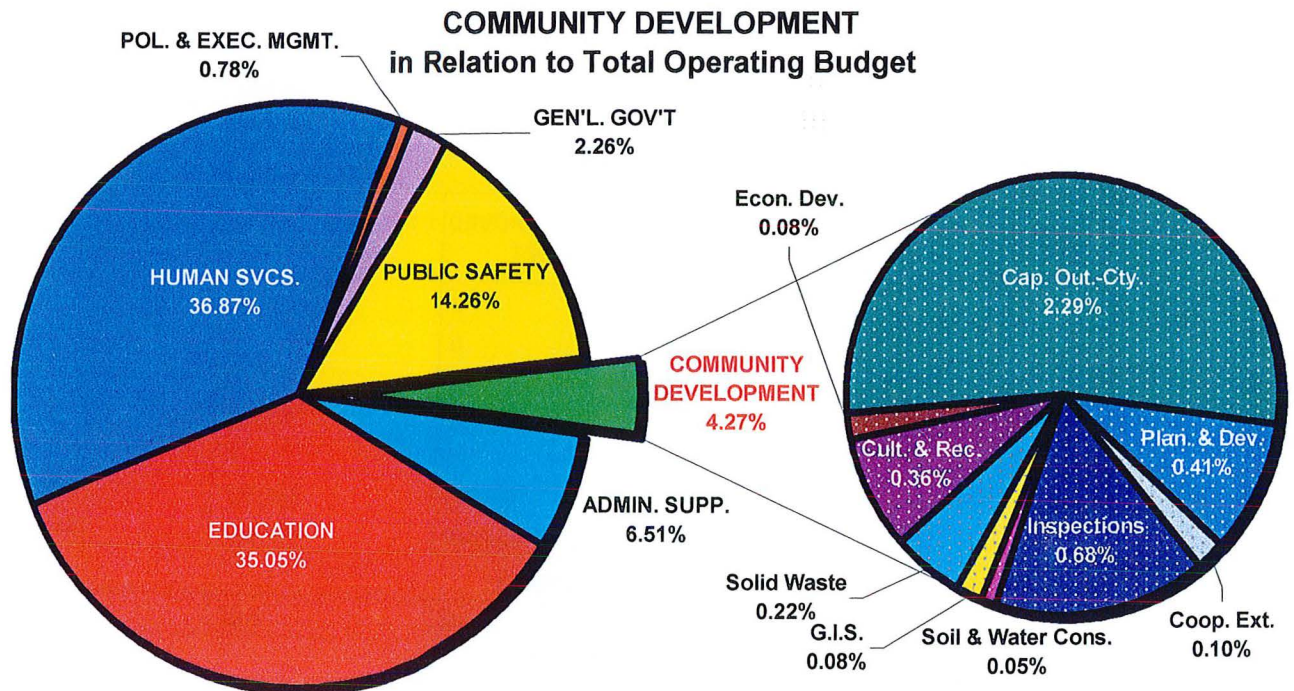
<b>POSITIONS - Career</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
- Part-Time	<b>2.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
- Volunteer	<b>20.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>

*NOTE: Expenditures and Revenues reflect moneys Fire Districts receive from Guilford County only.*

THIS PAGE IS INTENTIONALLY BLANK

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>COMMUNITY DEVELOPMENT</b>				
Cooperative Extension	\$ 418,203	\$ 469,542	\$ 497,607	\$ 435,568
Planning & Development	\$ 1,512,293	\$ 1,906,892	\$ 1,945,425	\$ 1,795,459
Inspections	\$ 2,450,024	\$ 2,959,078	\$ 2,981,555	\$ 2,981,800
Soil & Water Conservation	\$ 179,787	\$ 201,300	\$ 208,613	\$ 203,307
Geographic Information Services	\$ 346,696	\$ 365,921	\$ 385,481	\$ 346,486
Capital Outlay - County	\$ 17,447,500	\$ 12,936,135	\$ 14,236,135	\$ 10,016,863
Capital Outlay - County Schools	\$ -	\$ -	\$ -	\$ -
Capital Outlay - GTCC	\$ 1,850,000	\$ 1,500,000	\$ 3,100,000	\$ 3,137,500
Solid Waste	\$ 1,449,512	\$ 859,378	\$ 939,203	\$ 958,299
Culture - Recreation	\$ 1,417,581	\$ 1,750,325	\$ 1,845,423	\$ 1,576,975
Economic Development	\$ 170,000	\$ 894,342	\$ 1,394,342	\$ 359,342
<b>Sub-Total</b>	<b>\$ 27,241,596</b>	<b>\$ 23,842,913</b>	<b>\$ 27,533,784</b>	<b>\$ 21,811,599</b>
Less Transfers to Other Funds	\$ 19,297,500	\$ 17,336,135	\$ 17,336,135	\$ 12,454,363
<b>Total</b>	<b>\$ 7,944,096</b>	<b>\$ 6,506,778</b>	<b>\$ 10,197,649</b>	<b>\$ 9,357,236</b>
<b>Staffing Level</b>	<b>78.00</b>	<b>79.00</b>	<b>79.00</b>	<b>78.00</b>



# COOPERATIVE EXTENSION

## Mission Statement

*The mission of the North Carolina Cooperative Extension Service is to help individuals, families, and communities put research-based knowledge to work to improve their quality of living and to develop life skills in youth.*

## Performance Measures

	FY 01	FY 02	FY 03
Pesticide and Waste Applicators Licensed, Recertified, Trained	538	525	530
Growers Using Soil, Tissue, and Waste Analysis as Management Tools	2,389	2,600	2,700
Students Completing 4-H School Enrichment Programs	4,100	2,500	2,800
Citizens Assisted with Problems Via Phone	10,528	11,000	11,100
Citizens Using Plant Disease & Insect Clinic	769	650	675
Youth Participating in 4-H Cty. & District Events	2,890	2,500	2,750
Growers Certified for Farmers Market	25	35	35
Educational Seminars, Radio, TV Programs Given	803	850	850
Educational Literature and Factsheets Distributed	119,538	120,000	121,000
Educational Face-to-Face Contacts	26,074	26,650	26,700
Volunteer System Value	\$252,064	\$300,000	\$325,000
Master Gardener Volunteers Trained	116	115	115
Website Visits by Public	74,033	74,000	65,000

## Expenditure Detail

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	1,041	1,000	1,000	0
Supplies	14,425	30,017	28,492	33,153
Services	397,106	437,525	467,115	402,415
Human Service Assistance	0	0	0	0
Capital Outlay	5,631	1,000	1,000	0
<b>TOTAL</b>	<b>418,203</b>	<b>469,542</b>	<b>497,607</b>	<b>435,568</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	250	0	10,750	0
Fund Balance	0	0	0	0
County	417,952	469,542	486,857	435,568
<b>TOTAL</b>	<b>418,203</b>	<b>469,542</b>	<b>497,607</b>	<b>435,568</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

NOTE: The County supplements the salary of 15 positions through a contract with the State.

<b>PLANNING &amp; DEVELOPMENT</b>				<i>Summary</i>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Administration	406,815	598,647	601,127	447,083
Planning & Zoning	814,477	1,133,299	1,169,352	1,168,691
Community Services	291,000	174,946	174,946	179,685
<b>Total - Planning &amp; Development</b>	<b>1,512,293</b>	<b>1,906,892</b>	<b>1,945,425</b>	<b>1,795,459</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	1,245,425	1,423,210	1,423,210	1,376,899
Supplies	83,697	79,714	91,817	65,174
Services	161,285	391,968	426,398	349,386
Human Service Assistance	0	0	4,000	4,000
Capital Outlay	21,886	12,000	0	0
<b>TOTAL</b>	<b>1,512,293</b>	<b>1,906,892</b>	<b>1,945,425</b>	<b>1,795,459</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	34,079	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	119,818	83,000	83,000	116,700
Fund Balance	0	0	0	0
County	1,358,396	1,823,892	1,862,425	1,678,759
<b>TOTAL</b>	<b>1,512,293</b>	<b>1,906,892</b>	<b>1,945,425</b>	<b>1,795,459</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>25.50</b>	<b>26.50</b>	<b>26.50</b>	<b>23.50</b>
------------------	--------------	--------------	--------------	--------------



**PLANNING & DEVELOPMENT****Administration****Mission Statement**

To provide staff support to other Planning & Development divisions. To provide staff support to Boards and Commissions to include: Planning Board, Board of Adjustment, Parks & Recreation Commission, Advisory Board for Environmental Quality, and the Historic Properties Commission.

**Performance Measures**

	FY 01	FY 02	FY 03
Telephone Calls	480,000	485,000	490,000
Letters and Reports	7,600	7,900	8,000
Minutes and Agendas	260	270	273
Contracts	10	10	10

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	322,771	499,458	499,458	306,381
Supplies	40,529	35,300	37,780	34,780
Services	43,515	59,889	59,889	101,922
Human Service Assistance	0	0	4,000	4,000
Capital Outlay	0	4,000	0	0
<b>TOTAL</b>	<b>406,815</b>	<b>598,647</b>	<b>601,127</b>	<b>447,083</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	1	0	0	0
Fund Balance	0	0	0	0
County	406,814	598,647	601,127	447,083
<b>TOTAL</b>	<b>406,815</b>	<b>598,647</b>	<b>601,127</b>	<b>447,083</b>

**Personnel Summary**

POSITIONS	7.00	9.00	9.00	4.00

# PLANNING & DEVELOPMENT

# Planning & Zoning

## Mission Statement

Prepare, implement and update the County Comprehensive Plan and Area Plans; administer and enforce County Development Ordinance including zoning and subdivision regulations, floodplain and watershed regulations; name roads, assign street numbers and maintain Official County Road Map and Zoning Map; close and remove from dedication public roads and easements, review and recommend additions to NCDOT secondary road system; evaluate and make recommendations on requests for financial assistance based on County Economic Development Policy; coordinate transportation planning and transit/paratransit service with Greensboro and High Point; serve as Secretary to Planning Board and Board of Adjustment; provide staff assistance to Historic Preservation Commission, Parks and Recreation Commission, Watershed Acquisition Committee, and Advisory Board for Environmental Quality; provide planning and zoning services to the Towns of Pleasant Garden, Sedalia, Stokesdale, and Summerfield.

## Performance Measures

	FY 01	FY 02	FY 03
Complete Airport Plan	Complete 2000	Adoption 2002	
Start Northeast Area Plan	Adopt 2000		
Southern Guilford Area Plan	In Progress	Adoption 2002	
Major/Minor Subdivision Cases County	250	218	229
Major/Minor Subdivision Cases - Towns	73	50	53
Subdivisions Recorded	309	302	317
Major/Minor Site Plans - County	126	123	129
Major/Minor Site Plans - Towns	20	14	15
Comprehensive Plan Update	Started 9/01	In Progress	Adoption Late 2003
Road Additions to NCDOT SR System	48	19	20
Road & Easement Closing Cases	3	2	2
Road Naming, House & Bldg. # Cases	1	8	8
Board of Adjustment Cases - County	26	21	22
Board of Adjustment Cases - Towns	8	14	15
Zoning Cases Processed - County	81	74	78
Zoning Cases Processed - Towns	27	22	23
Zoning Investigations - County	935	951	999
Zoning Investigations - Towns	148	372	391
Zoning Map Verifications	21	25	26
ABC Zoning Compliance Certifications	25	27	28
Landfill Consistency Determinations	0	1	0
Air Quality Permit Consistency Determinations	10	12	15
Floodplain Determinations	79	126	132
Special Use Permits Issued	4	10	11

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	705,883	773,508	773,508	910,694
Supplies	42,417	43,814	53,437	30,044
Services	44,290	307,977	342,407	227,953
Human Service Assistance	0	0	0	0
Capital Outlay	21,886	8,000	0	0
<b>TOTAL</b>	<b>814,477</b>	<b>1,133,299</b>	<b>1,169,352</b>	<b>1,168,691</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	34,079	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	73,232	83,000	83,000	110,575
Fund Balance	0	0	0	0
County	707,166	1,050,299	1,086,352	1,058,116
<b>TOTAL</b>	<b>814,477</b>	<b>1,133,299</b>	<b>1,169,352</b>	<b>1,168,691</b>

## Personnel Summary

<b>POSITIONS</b>	<b>14.00</b>	<b>15.00</b>	<b>15.00</b>	<b>17.00</b>
------------------	--------------	--------------	--------------	--------------

**PLANNING & DEVELOPMENT****Community Services****Mission Statement**

To administer the County's Water & Sewer Extension Program, Housing Program; to administer the County's program of assisting in paving rural subdivision roads; to administer the County's rural street lighting assessment program; to act as liaison between the rural garbage collections and citizens; and administer the County's Ordinance on Hazardous Waste.

**Performance Measures**

	FY 01	FY 02	FY 03
Hazardous Waste Sites	0	0	0
Complaints and Assistance to Collections	15	15	7
Water & Sewer Projects	25	20	20

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	216,771	150,244	150,244	159,824
Supplies	750	600	600	350
Services	73,479	24,102	24,102	19,511
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>291,000</b>	<b>174,946</b>	<b>174,946</b>	<b>179,685</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	46,585	0	0	6,125
Fund Balance	0	0	0	0
County	244,415	174,946	174,946	173,560
<b>TOTAL</b>	<b>291,000</b>	<b>174,946</b>	<b>174,946</b>	<b>179,685</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>4.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>
------------------	-------------	-------------	-------------	-------------

# INSPECTIONS

## Mission Statement

To review construction plans, to issue permits, to provide inspection services and to issue a Certificate of Occupancy at the completion of construction as required by the North Carolina State Building Code and the Guilford County Development Ordinance. This division also administers the environmental regulations of the Watershed Protection Ordinance, the Soil Erosion and Sedimentation Control Ordinance, the Pond Maintenance Program; investigates drainage/flooding/erosion complaints; assists the Health Department with soil investigations and does public education in these areas. Plans are reviewed for grading permits, watershed plans, watershed ponds, residential and commercial/industrial construction. Inspections are conducted for compliance with the plumbing, mechanical, electrical and building codes as required for construction, alteration and repair of building and structures; watershed ponds, erosion control devices; site plan compliance and pond maintenance.

## Performance Measures

	FY 01	FY 02	FY 03
Grading Permits Reviewed	160	165	151
Grading Permits Issued	90	80	72
Watershed Plans Reviewed	325	360	375
Watershed Pond Const. Insp. Completed	120	150	150
Residential Plans Reviewed	1,924	1,875	1,851
Commercial/Industrial Plans Reviewed	670	590	590
Building Permits Issued	2,977	2,679	2,650
Building Inspections Scheduled	65,877	65,218	65,000
Bldg., Plumb., Mech. & Elec. Insp. Completed	79,230	99,735	91,620
Erosion Control Inspections Completed	2,600	2,575	2,230
Site Plan Compliance Inspections Completed	1,000	1,000	950
Certificates of Occupancy Issued	1,488	1,340	1,400
Drainage, Erosion & Flood Complaints Investigated	190	190	235
Watershed Pond Maint. Insp. Completed	325	340	340

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	2,139,990	2,332,017	2,332,017	2,568,862
Supplies	53,549	67,456	75,513	67,175
Services	222,400	559,605	574,025	345,763
Human Service Assistance		0	0	0
Capital Outlay	34,085	0	0	0
<b>TOTAL</b>	<b>2,450,024</b>	<b>2,959,078</b>	<b>2,981,555</b>	<b>2,981,800</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	1,559,000	1,559,000	2,655,000
Fund Balance	0	0	0	0
County	2,450,024	1,400,078	1,422,555	326,800
<b>TOTAL</b>	<b>2,450,024</b>	<b>2,959,078</b>	<b>2,981,555</b>	<b>2,981,800</b>

## Personnel Summary

POSITIONS	44.00	44.00	44.00	46.00

# SOIL & WATER CONSERVATION

## Mission Statement

To promote the wise use of our natural resources through soil and water conservation practices, to provide farms and other landowners with technical assistance; to install conservation systems on their land; to promote water quality improvement; to provide educational programs to schools and civic groups on natural resource conservation; provide technical assistance to units of government by assisting with land use and water quality studies; and to review erosion control plans.

This section also, through a contract the NC Forest Services, suppresses, investigates, assists, and coordinates Volunteer Fire Department activity and enforces laws on wildland fires. Landowners are assisted by provision of technical assistance in forest management. Reforestation is promoted to provide a future source of wood for local County industry. Forestry education is provided to schools, civic groups, and private citizens. Natural resources are protected by education and enforcement of regulations.

Prepare Forest Management Plans; assist landowners with yard/tree insect and disease problems; prepare programs for schools or civic organizations, enforce Best Management Practices on all logging sites investigated.

## Performance Measures

	FY 01	FY 02	FY 03
Erosion Control Plans Reviewed	135	125	120
Cost Share Contracts (# of farms) & Dollars	37/\$115,000	40/\$ 115,000	40/\$118,000
Technical Assistance (# of farms)	825	800	850
Farm Compliance Reviews (farms)	55	50	53
Acres under Conservation Management	53,000	52,300	53,200
Educational Services (# of citizens)	5,300	5,100	5,100
Forestry Mgmt. Plans & Acres	46/3,000	26/1,500	47/2,880
VFD Visits & Training	55	25	38
Landowners Assisted Pet Control	75	75	85

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	140,538	149,385	149,385	157,916
Supplies	6,527	6,350	12,150	7,300
Services	32,722	38,065	47,078	38,091
Human Service Assistance	0	0	0	0
Capital Outlay	0	7,500	0	0
<b>TOTAL</b>	<b>179,787</b>	<b>201,300</b>	<b>208,613</b>	<b>203,307</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	24,000	24,000	24,000
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	2,800	2,800	2,000
Fund Balance	0	0	0	0
County	179,787	174,500	181,813	177,307
<b>TOTAL</b>	<b>179,787</b>	<b>201,300</b>	<b>208,613</b>	<b>203,307</b>

## Personnel Summary

<b>POSITIONS</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
------------------	-------------	-------------	-------------	-------------

# GEOGRAPHIC INFORMATION SYSTEM

## Mission Statement

*To provide a timely array of quality geographic and demographic related data, services and support to the Guilford County governmental infrastructure, its citizens, the private sector, and other governmental entities.*

## Performance Measures

	FY 01	FY 02	FY 03
Number of recorded plats reviewed for new roads	100%	100%	100%
Support requests resolved with 5 days	95%	96%	96%
Number of digital data requests completed within 3 days	95%	95%	95%
Hardcopy product request completed within 5 days	95%	95%	95%
Geocoding hit rate for the street centerline	>93%	>93%	>93%

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	174,491	192,806	192,806	205,083
Supplies	63,519	13,700	16,200	9,784
Services	53,632	150,415	167,475	125,514
Human Service Assistance	0	0	0	0
Capital Outlay	55,054	9,000	9,000	6,105
<b>TOTAL</b>	<b>346,696</b>	<b>365,921</b>	<b>385,481</b>	<b>346,486</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	346,696	365,921	385,481	346,486
<b>TOTAL</b>	<b>346,696</b>	<b>365,921</b>	<b>385,481</b>	<b>346,486</b>

## Personnel Summary

<b>POSITIONS</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
------------------	-------------	-------------	-------------	-------------

# CAPITAL OUTLAY

## Mission Statement

To account for funds that are appropriated as annual General Fund Transfers to help finance various County capital projects. The Capital Improvement Plan (CIP) process, established during FY 94-95, encourages more efficient government and interdepartmental coordination by insuring total participation of all affected, in addition to management.

## Performance Measures

	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
Transfers to:				
County Bldg. Construction	\$ -	\$ -		\$ 9,316,863
Countywide Technology Pool *	\$ -	\$ 700,000	\$ -	\$ 700,000
Guilford County Schools Cap.	\$ -	\$ -	\$ -	\$ -
GTCC Cap. Out.	\$ 1,850,000	\$ 1,500,000	\$ 3,100,000	\$ 3,137,500
Reserve for Future Use	\$ 17,447,500	\$ 12,236,135	\$ 14,236,135	\$ -
* Distributed to other County departments throughout year				

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	19,297,500	14,436,135	17,336,135	12,454,363
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	700,000
<b>TOTAL</b>	<b>19,297,500</b>	<b>14,436,135</b>	<b>17,336,135</b>	<b>13,154,363</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	19,297,500	14,436,135	17,336,135	13,154,363
<b>TOTAL</b>	<b>19,297,500</b>	<b>14,436,135</b>	<b>17,336,135</b>	<b>13,154,363</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# SOLID WASTE

## Mission Statement

The N.C. Solid Waste Management Act of 1989 (S.B. 111) mandates that the County provide for a collection site and dispose of scrap tires. The county receives funds from the 2% and 1% "Tire Disposal Tax" levied by the State. The County contracts with a private contractor for disposal.

The N.C. Solid Waste Management Act of 1989 (S.B. 111) mandates that the County provide for a collection site and dispose of discarded white goods. The County receives funds from the sales tax imposed on new white goods purchased. The County contracts with a private contractor for disposal.

The County participates with the City of Greensboro on a shared basis for the collection and disposal of House hold Hazardous Waste.

The County provides for the disposal of office waste through its recycle program.

## Performance Measures

	FY 01	FY 02	FY 03
# of Scrap Tires Processed by County Contractor (000's)	565	611	650
# of Rural Residents disposing of Household Hazardous Waste	1,650	1,675	1,700
# of White Goods in Tons disposed of by County Contractor	1,600	1,650	1,700

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	23,941	86,516	86,516	89,339
Supplies	0	4,200	4,200	4,500
Services	1,425,571	765,662	845,487	864,460
Human Service Assistance	0	0	0	0
Capital Outlay	0	3,000	3,000	0
<b>TOTAL</b>	<b>1,449,512</b>	<b>859,378</b>	<b>939,203</b>	<b>958,299</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	531,175	655,000	655,000	670,000
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	639,941	0	0	0
County	278,397	204,378	284,203	288,299
<b>TOTAL</b>	<b>1,449,512</b>	<b>859,378</b>	<b>939,203</b>	<b>958,299</b>

## Personnel Summary

<b>POSITIONS</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>
------------------	-------------	-------------	-------------	-------------



**CULTURE & RECREATION****Summary****Mission Statement**

To enhance the quality of life in Guilford County by providing: cultural and artistic activities, parks and open spaces, recreational facilities and library services.

PROGRAM / ACTIVITY	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
Parks	934,281	1,121,235	1,216,333	1,068,675
Libraries	478,300	478,300	478,300	478,300
Culture	5,000	150,790	150,790	30,000
Total - Culture & Recreation	1,417,581	1,750,325	1,845,423	1,576,975

**Performance Measures**

	FY 01	FY 02	FY 03
Open Mackintosh Park			
Open Triad Park			

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	6,300	0
Services	1,359,564	1,729,812	1,815,110	1,520,203
Human Service Assistance	0	0	0	0
Capital Outlay	58,017	20,513	24,013	56,772
<b>TOTAL</b>	<b>1,417,581</b>	<b>1,750,325</b>	<b>1,845,423</b>	<b>1,576,975</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	7,637	8,700	8,700	8,700
Fund Balance	0	0	0	0
County	1,409,944	1,741,625	1,836,723	1,568,275
<b>TOTAL</b>	<b>1,417,581</b>	<b>1,750,325</b>	<b>1,845,423</b>	<b>1,576,975</b>

**Personnel Summary**

POSITIONS	0.00	0.00	0.00	0.00

**CULTURE & RECREATION****Parks****Mission Statement**

The mission of the Parks & Recreation Division is to provide the citizens of Guilford County parks, open spaces, and recreation facilities that meet recreational needs of all citizens in the County, regardless of age, sex, handicap, or income.

**Performance Measures**

	FY 01	FY 02	FY 03
# of Participants:			
Bur-Mil Park	300,000	300,000	500,000
Gibson Park	175,000	175,000	200,000
Hike/Bike Trail	45,000	50,000	70,000
Triad Park	75,000	100,000	300,000
Guilford/Mackintosh Park	30,000	50,000	60,000
Open Space Acquisition (acres)	20,000	100	0

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	6,300	0
Services	876,264	1,100,722	1,186,020	1,011,903
Human Service Assistance	0	0	0	0
Capital Outlay	58,017	20,513	24,013	56,772
<b>TOTAL</b>	<b>934,281</b>	<b>1,121,235</b>	<b>1,216,333</b>	<b>1,068,675</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	7,637	8,700	8,700	8,700
Fund Balance	0	0	0	0
County	926,644	1,112,535	1,207,633	1,059,975
<b>TOTAL</b>	<b>934,281</b>	<b>1,121,235</b>	<b>1,216,333</b>	<b>1,068,675</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**CULTURE & RECREATION****Libraries****Mission Statement**

To provide a full range of library services at no charge to the citizens and taxpayers of Guilford County. This includes, but is not limited to, providing circulating materials, reference and information services, and non-print-materials such as videos, compact discs, audio tapes and art prints. In addition to serving the general population, clients also include the Small Business Agency, the Chamber of Commerce, the County Schools, the Employment Security Commission, area hospitals and universities.

**Performance Measures**

	FY 01	FY 02	FY 03
Agency Receiving Funds:			
Gibsonville Library	\$5,500	\$5,500	\$5,500
Greensboro Library	\$322,300	\$322,300	\$322,300
High Point Library	\$145,000	\$145,000	\$145,000
Jamestown Library	\$5,500	\$5,500	\$5,500

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	478,300	478,300	478,300	478,300
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>478,300</b>	<b>478,300</b>	<b>478,300</b>	<b>478,300</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	478,300	478,300	478,300	478,300
<b>TOTAL</b>	<b>478,300</b>	<b>478,300</b>	<b>478,300</b>	<b>478,300</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# CULTURE & RECREATION

Culture

## Mission Statement

To enhance the lives of the citizens of Guilford County by providing leadership in the promotion and coordination of a broad range of cultural and artistic activities, and by encouraging full community participation in these activities.

Also funded is a new Children's Museum on Church Street in downtown Greensboro. This is a 1-year, \$75,000 contract.

## Performance Measures

	FY 01	FY 02	FY 03
Agency Receiving Funds:			
Greensboro Arts Council			
High Point Arts Council			
Fun Fourth	\$5,000	\$5,000	\$5,000
North Carolina Wildlife Habitat		\$75,000	
Guilford County Veterans Memorial		\$45,790	
United Arts Council		\$25,000	\$25,000

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	5,000	150,790	150,790	30,000
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>5,000</b>	<b>150,790</b>	<b>150,790</b>	<b>30,000</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	5,000	150,790	150,790	30,000
<b>TOTAL</b>	<b>5,000</b>	<b>150,790</b>	<b>150,790</b>	<b>30,000</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# ECONOMIC DEVELOPMENT

## Mission Statement

*To market Guilford County and the Piedmont Triad in order to facilitate the economic development process. Major emphasis is placed on the retention and expansion of existing business and industry and the attraction of new business opportunities.*

## Performance Measures

	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
New Jobs (New & Expanded)				
New Capital Investment				
AGENCIES FUNDED:				
Greensboro Chamber of Commerce	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
High Point Economic Development	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Piedmont Triad Partnership	\$ 20,000	\$ 39,342	\$ 39,342	\$ 39,342
R.F. Micro Devices		\$ 500,000	\$ 1,000,000	\$ -
Greensboro Business Center				\$ -
United Healthcare		\$ 135,000	\$ 135,000	\$ 135,000
Syngenta Crop Protection, Inc.		\$ 35,000	\$ 35,000	\$ 35,000
Southeastern Econ. Dev. Comm.		\$ 35,000	\$ 35,000	\$ -

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	170,000	894,342	1,394,342	359,342
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>170,000</b>	<b>894,342</b>	<b>1,394,342</b>	<b>359,342</b>

## Revenue Source

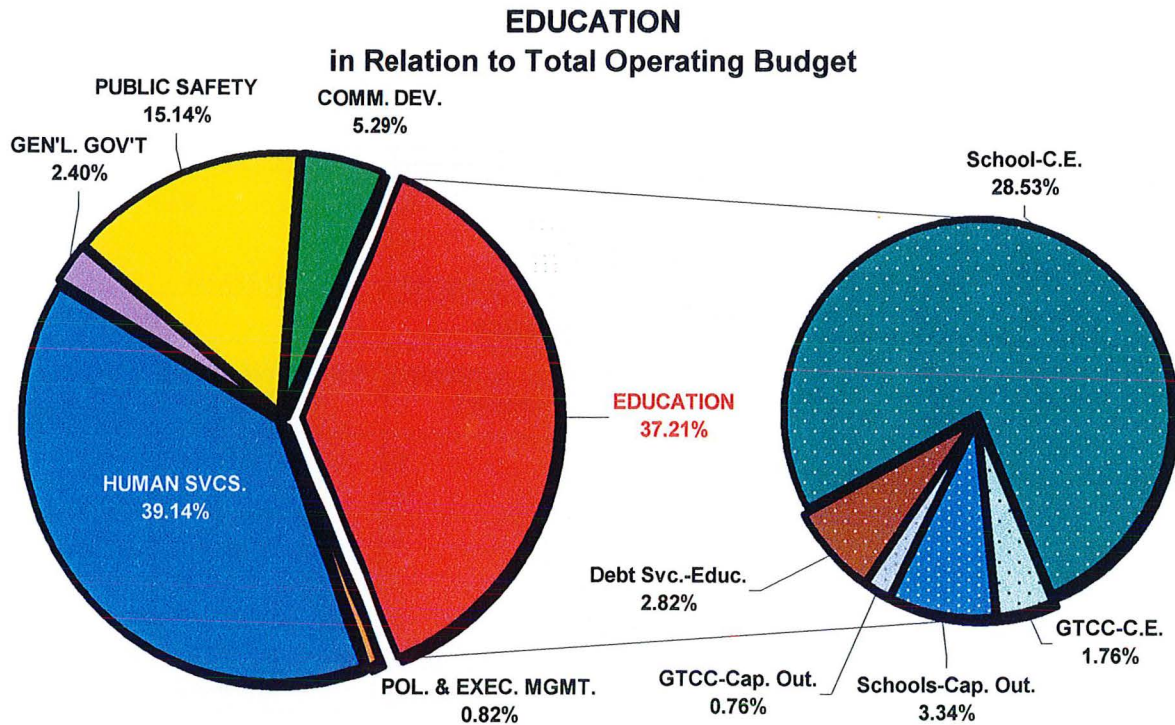
	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Miscellaneous	0	0	0	0
Fund Balance	0	0	0	0
County	170,000	894,342	1,394,342	359,342
<b>TOTAL</b>	<b>170,000</b>	<b>894,342</b>	<b>1,394,342</b>	<b>359,342</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>EDUCATION</b>				
Current Expense				
Guilford County Schools	\$ 107,648,121	\$ 115,389,195	\$ 115,639,195	\$ 117,639,195
Guilford Tech. Comm. College	\$ 6,589,530	\$ 7,080,905	\$ 7,080,905	\$ 7,274,123
Capital Outlay				
Guilford County Schools	\$ 158,013,695	\$ 14,400,000	\$ 365,186,598	\$ 13,784,207
Guilford Tech. Comm. College	\$ 14,497,421	\$ 1,500,000	\$ 43,662,448	\$ 3,137,500
Designated for Future Use	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 3,456,813	\$ 8,063,334	\$ 8,063,334	\$ 11,616,698
<b>Total</b>	<b>\$ 290,205,580</b>	<b>\$ 146,433,434</b>	<b>\$ 539,632,480</b>	<b>\$ 153,451,723</b>
<b>Staffing Level</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>



<b>EDUCATION</b>				<b>Summary</b>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (approved)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Guilford County Schools	107,648,121	115,389,195	115,639,195	117,639,195
Guilford Technical Community College	6,589,530	7,080,905	7,080,905	7,274,123
<b>Total - Education</b>	<b>114,237,651</b>	<b>122,470,100</b>	<b>122,720,100</b>	<b>124,913,318</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	114,237,651	122,470,100	122,720,100	124,913,318
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>114,237,651</b>	<b>122,470,100</b>	<b>122,720,100</b>	<b>124,913,318</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 PROJECTED BUDGET</b>
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	114,237,651	122,470,100	122,720,100	124,913,318
<b>TOTAL</b>	<b>114,237,651</b>	<b>122,470,100</b>	<b>122,720,100</b>	<b>124,913,318</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**EDUCATION****Guilford County Schools****Mission Statement**

To ensure that every student achieves mastery of academic skills essential for success in life and acquires the knowledge needed to live as a citizen in a rapidly changing world, and that every student gains understanding and respect for self and others.

**Performance Measures**

	FY 01	FY 02	FY 03
Average Daily Membership	61,894	63,575	64,540
County Appropriation Per Pupil	\$1,864.30	\$1,818.94	\$1,822.73
Attendance	94.18%	94.54%	96.00%
Dropouts (Grades 7 - 12)	3.93%	3.00%	3.00%
# of Schools by Type:			
Elementary Schools	62	64	63
Middle Schools	18	18	19
High Schools	14	14	17
Middle College High		2	1
SCALE (School/Community Alternative Learning Environment		1	1
Early College		1	1
Special Schools	3	3	
ADM by Type of School:			
Elementary Schools	30,488	30,488	30,165
Middle Schools	14,832	14,832	15,666
High Schools	17,044	17,044	18,283
Special Schools	206	206	426

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	107,648,121	115,389,195	115,639,195	117,639,195
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>107,648,121</b>	<b>115,389,195</b>	<b>115,639,195</b>	<b>117,639,195</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	107,648,121	115,389,195	115,639,195	117,639,195
<b>TOTAL</b>	<b>107,648,121</b>	<b>115,389,195</b>	<b>115,639,195</b>	<b>117,639,195</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------



**EDUCATION****Guilford Technical Community College****Mission Statement**

To provide addressable and comprehensive instructional programs committed to excellence in teaching and successful student achievement; to develop and maintain programs that are responsive to the changing educational and training needs of the people served through basic skills and lifelong learning opportunities; and to develop and maintain programs that support and enhance the economic development needs of the local community.

Most of the county funding goes to the Facilities Division. The purpose of the Facilities Division is to provide facilities that are functional, attractive and create an environment that enhances the teaching and learning process. The purpose is also to provide services to faculty and staff in support of their educational efforts.

**Performance Measures**

	FY 01	FY 02	FY 03
Total Oper. & Maint Expenditures	\$4,714,855	\$5,483,987	\$5,673,650
# of Full-Time Equivalents (Students)	Est. 6,764		
Avg. # of Square Feet Maintained	857,870	857,870	857,870
Oper. & Maint. \$ / Square Foot Maintained	\$5.50	\$6.39	\$6.61
Square Feet Cleaned / Custodian	23,183	23,183	23,183
Acreage Maintained / Groundskeeper	21	21	21

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	6,589,530	7,080,905	7,080,905	7,274,123
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>6,589,530</b>	<b>7,080,905</b>	<b>7,080,905</b>	<b>7,274,123</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Fund Balance	0	0	0	0
County	6,589,530	7,080,905	7,080,905	7,274,123
<b>TOTAL</b>	<b>6,589,530</b>	<b>7,080,905</b>	<b>7,080,905</b>	<b>7,274,123</b>

**Personnel Summary**

POSITIONS	0.00	0.00	0.00	0.00

# SCHOOL CAPITAL OUTLAY

## Mission Statement

*Accounts for the County's portion of the financing of school capital assets for the Guilford County Public School System, as well as Guilford Technical Community College. Financing may be provided from four principal sources: (1) County-wide funds, primarily operating transfers from the General Fund, and the local option sales tax; (2) Revenue from the North Carolina Public School Building Capital Fund; (3) Proceeds of the 1996 North Carolina Voter-Approved Bonds(1996); and (4) Proceeds of general obligation bonds issued by Guilford County. Under North Carolina law, such bonds cannot be issued by the respective school.*

PROGRAM / ACTIVITY	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
Guilford County Schools	158,013,695	14,400,000	365,186,598	13,784,207
Guilford Technical Community College	14,497,421	1,500,000	43,662,448	3,137,500
Total - Education	172,511,116	15,900,000	408,849,046	16,921,707

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	172,511,116	15,900,000	408,849,046	16,921,707
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>172,511,116</b>	<b>15,900,000</b>	<b>408,849,046</b>	<b>16,921,707</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
1/2 Cent Sales Tax	11,334,098	11,300,000	11,300,000	11,100,000
State	7,525,269	3,100,000	19,629,936	2,684,207
State Bonds	38,289,724	0	42,330,540	0
Transfers - General Fund	86,722,622	1,500,000	81,024,187	3,137,500
Transfers - County CIP	4,521,537	0	3,785,441	0
Transfers - Water/Sewer Const.	0	0	0	0
Other	23,154	0	8,917	0
Sale of Bonds	113,900,554	0	230,838,708	0
Fund Balance	26,611,878	0	19,931,317	0
County	0	0	0	0
<b>TOTAL</b>	<b>288,928,837</b>	<b>15,900,000</b>	<b>408,849,046</b>	<b>16,921,707</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**DEBT SERVICE****Schools****Mission Statement**

To account for the payment of principal, interest, and related fiscal agency fees on general obligation bonds and notes in accordance with applicable laws and regulations.

**Performance Measures**

	FY 01	FY 02	FY 03
Amount of Principal Payment	643,097	2,391,101	2,596,505
Amount of Interest and Other Fees	2,813,716	5,672,233	9,020,193

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services (Debt Service)	3,456,813	8,063,334	8,063,334	11,616,698
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>3,456,813</b>	<b>8,063,334</b>	<b>8,063,334</b>	<b>11,616,698</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	5,232	0	0	0
Fund Balance	0	0	0	0
County	3,451,581	8,063,334	8,063,334	11,616,698
<b>TOTAL</b>	<b>3,456,813</b>	<b>8,063,334</b>	<b>8,063,334</b>	<b>11,616,698</b>

**Personnel Summary**

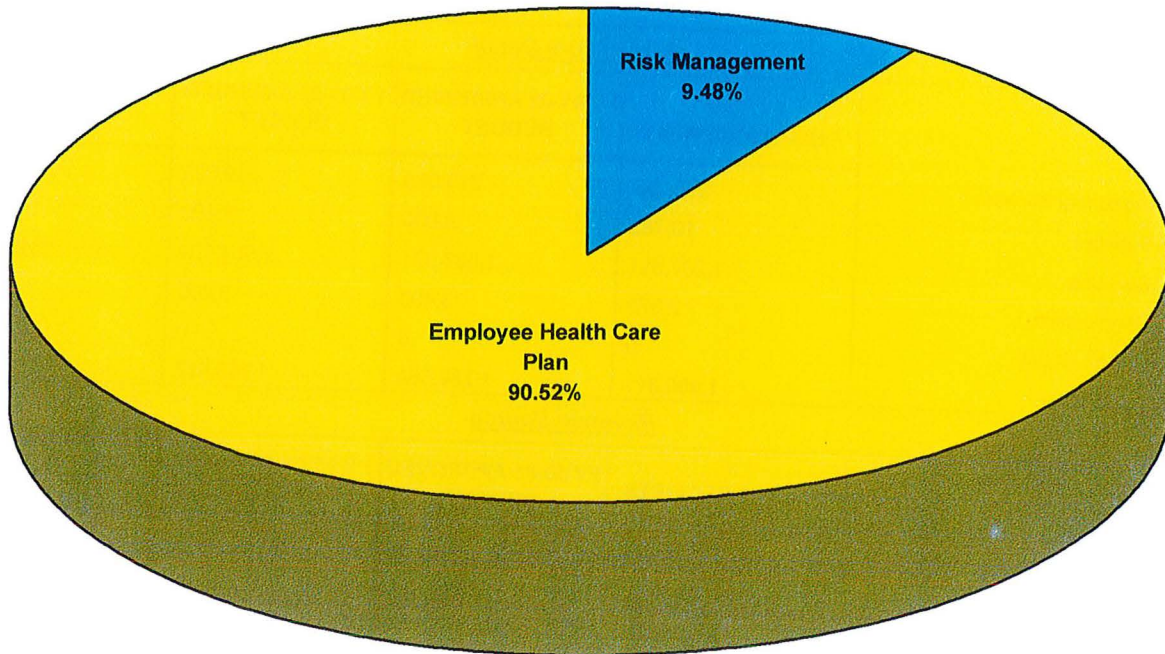
<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**GUILFORD COUNTY, NORTH CAROLINA  
COMPARATIVE ANALYSIS OF DEPARTMENTAL BUDGETS  
APPROVED BUDGET - FY 2002-03**

DEPARTMENT BY FUNCTION	ACTUAL EXPENDITURES FY 00-01	APPROVED BUDGET FY 01-02	AMENDED BUDGET FY 01-02	APPROVED BUDGET FY 02-03
<b>INTERNAL SERVICES</b>				
Risk Management	\$ 1,496,311	\$ 1,738,554	\$ 1,785,817	\$ 1,739,327
Employee Health Care Plan	\$ 12,529,886	\$ 13,968,396	\$ 15,768,396	\$ 16,613,152
<b>Total</b>	<b>\$ 14,026,197</b>	<b>\$ 15,706,950</b>	<b>\$ 17,554,213</b>	<b>\$ 18,352,479</b>
<b>Staffing Level</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

\*Effective 07/01/02, the Telecommunications budget is included as a part of the budget for Information Services in the General Fund.

**INTERNAL SERVICE FUND  
by Department**



<b>RISK MANAGEMENT</b>				<i>Summary</i>
<b>PROGRAM / ACTIVITY</b>	<b>FY 01</b>	<b>FY 02 (RECOMMENDED)</b>	<b>FY 02 (amended)</b>	<b>FY 03</b>
Risk Retention	304,889	246,554	246,984	267,327
Liability	119,798	322,000	270,221	302,000
Property	301,864	335,000	377,312	345,000
Workers Compensation	769,760	835,000	891,300	825,000
<b>Total - Risk Management</b>	<b>1,496,311</b>	<b>1,738,554</b>	<b>1,785,817</b>	<b>1,739,327</b>

**Expenditure Detail**

	<b>FY 00-01 EXPENDITURES</b>	<b>FY 01-02 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 02-03 APPROVED BUDGET</b>
Personnel Services	275,339	219,083	219,083	238,256
Supplies	10,783	9,000	8,600	8,200
Services	1,207,511	1,507,071	1,554,734	1,489,471
Depreciation	2,678	3,400	3,400	3,400
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,496,311</b>	<b>1,738,554</b>	<b>1,785,817</b>	<b>1,739,327</b>

**Revenue Source**

	<b>FY 00-01 RECEIPTS</b>	<b>FY 00-01 APPROVED BUDGET</b>	<b>FY 01-02 AMENDED BUDGET</b>	<b>FY 01-02 PROJECTED BUDGET</b>
Federal	0	0	0	0
Other	3,182,599	1,738,554	1,785,817	1,739,327
Fund Balance	17,233,761	0	0	0
<b>TOTAL</b>	<b>20,416,360</b>	<b>1,738,554</b>	<b>1,785,817</b>	<b>1,739,327</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
------------------	-------------	-------------	-------------	-------------

**RISK MANAGEMENT****Risk Retention****Mission Statement**

To provide the highest level of quality service to all County departments, employees, and citizens by utilizing a proactive approach to risk, liability, occupational health and safety management thus reducing our exposure to loss. This will be accomplished by a two-fold process: by providing risk management services while maintaining compliance with applicable laws and regulations, and through educating employees.

**Performance Measures**

	FY 01	FY 02	FY 03
Reduce Workers' Compensation Expenditures	10.00%	10.00%	10.00%
Conduct Departmental Consultations Including Projects: Educational, Surveys, Etc.	30	30	30
Reduce Lost Work Days	10.00%	10.00%	10.00%

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	275,339	219,083	219,083	238,256
Supplies	10,783	9,000	8,600	8,200
Services	16,089	15,071	15,901	17,471
Depreciation	2,678	3,400	3,400	3,400
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>304,889</b>	<b>246,554</b>	<b>246,984</b>	<b>267,327</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 00-01 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 01-02 PROJECTED BUDGET
Federal	0	0	0	0
Other	323,354	246,554	246,984	267,327
Fund Balance	0	0	0	0
<b>TOTAL</b>	<b>323,354</b>	<b>246,554</b>	<b>246,984</b>	<b>267,327</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
------------------	-------------	-------------	-------------	-------------

# RISK MANAGEMENT

Liability

## Mission Statement

To provide Guilford County with liability services that utilize a proactive approach to loss control and achieve risk and exposure reduction.

## Performance Measures

	FY 01	FY 02	FY 03
Reduce the Number of Motor Vehicle Accidents by:	5.00%	5.00%	5.00%
>Provide On-Going Driver's Training for New Employees			
>Provide a Refresher Driver's Training Course			
>Conduct Accident Review Boards to Review Accidents Involving Employees who Drive County Vehicles			
Reduce the number of Liability Exposures Related to the Public on Guilford County Property by:	5.00%	5.00%	5.00%
>Raising Awareness Among County Employees, Reminding Them Safety is Everyone's Responsibility and That They are Obligated to Report Unsafe Conditions to the Safety Officer or to Security			

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	119,798	322,000	270,221	302,000
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>119,798</b>	<b>322,000</b>	<b>270,221</b>	<b>302,000</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 00-01 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 01-02 PROJECTED BUDGET
Other	1,227,303	322,000	330,221	302,000
Fund Balance	12,165,807	0	0	0
<b>TOTAL</b>	<b>13,393,110</b>	<b>322,000</b>	<b>330,221</b>	<b>302,000</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**RISK MANAGEMENT***Property***Mission Statement**

To provide Guilford county with Property Protection from fortuitous losses that could significantly affect the County's ability to continue to fulfill its responsibility and services to taxpayers and the public.

**Performance Measures**

	FY 01	FY 02	FY 03
Ensure all County Property is Adequately Insured in a Timely Manner.	100%	100%	100%
Conduct Annual Building Safety Inspections		1 PER YEAR; PER BLDG.	
Conduct Departmental Risk Assessments to Identify Improvements and Minimize Loss Exposures	6	6	6

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	301,864	335,000	377,312	345,000
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>301,864</b>	<b>335,000</b>	<b>377,312</b>	<b>345,000</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 00-01 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 01-02 PROJECTED BUDGET
Other	362,114	335,000	357,312	345,000
Fund Balance	1,041,482	0	0	0
<b>TOTAL</b>	<b>1,403,596</b>	<b>335,000</b>	<b>357,312</b>	<b>345,000</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------



**RISK MANAGEMENT****Workers Compensation****Mission Statement**

To provide cost effective, efficient workers' compensation benefits to the employees of Guilford County and assist them in returning to the workforce as soon as possible.

**Performance Measures**

	FY 01	FY 02	FY 03
Reduce Workers' Compensation Expenditures	10.00%	10.00%	10.00%
Reduce Lost Work Days	10.00%	10.00%	10.00%
Training Sessions to Educate Employees, Managers, and	10	10	10

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	769,760	835,000	891,300	825,000
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>769,760</b>	<b>835,000</b>	<b>891,300</b>	<b>825,000</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 00-01 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 01-02 PROJECTED BUDGET
Other	1,269,829	835,000	851,300	825,000
Fund Balance	4,026,472	0	0	0
<b>TOTAL</b>	<b>5,296,301</b>	<b>835,000</b>	<b>851,300</b>	<b>825,000</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

**HEALTH CARE****Health Care Plan****Mission Statement**

To maintain a proactive, cost effective health care benefit plan for Guilford County and its employees, which ensures accountability and effectiveness through fiscal soundness and program design, while remaining competitive and responsive to meeting the ever-changing needs and desires of the plan participants.

**Performance Measures**

	FY 01	FY 02	FY 03
Research/Propose Employee Option Plan Design Changes Which Promote Managed Care, Wellness and Better Address Employee Needs	Evaluating Options	Evaluation Options	Ongoing
Reduce the Cost of Administrative Processing of Information Through the Use Of Enhanced Technology	On-going	On-going	Ongoing
Provide Current Information to Employees Regarding Plan Updates	Monthly	Monthly	Monthly
Facilitate Employee Forums to Update/Clarify Plan Details	Quarterly	Quarterly	As Needed

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	5,000	5,000	5,000
Services	12,529,886	13,963,396	15,763,396	16,608,152
Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>12,529,886</b>	<b>13,968,396</b>	<b>15,768,396</b>	<b>16,613,152</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
Other	11,269,438	13,968,396	13,968,396	16,613,152
Fund Balance	673,773	0	0	0
<b>TOTAL</b>	<b>11,943,211</b>	<b>13,968,396</b>	<b>13,968,396</b>	<b>16,613,152</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

THIS PAGE IS INTENTIONALLY BLANK

# LAW ENFORCEMENT SEPARATION FUND

## Mission Statement

*This fund accounts for a pension plan established on January 1, 1987 for sworn law enforcement officers who retire early.*

## Performance Measures

	FY 01	FY 02	FY 03

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	193,595	197,000	270,019	270,019
Supplies	0	0	0	0
Services	1,025	3,000	3,000	3,000
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>194,620</b>	<b>200,000</b>	<b>273,019</b>	<b>273,019</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Other	0	0	0	0
Transfers from Other Funds	175,000	200,000	273,019	273,019
Fund Balance	0	0	0	0
County	94,214	0	0	0
<b>TOTAL</b>	<b>269,214</b>	<b>200,000</b>	<b>273,019</b>	<b>273,019</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# EMERGENCY TELEPHONE SYSTEM FUND

**Summary**

## Mission Statement

*To provide effective, reliable, and current E (enhanced) 911 System for the citizens and jurisdictions of Guilford County.*

## Performance Measures

	FY 01	FY 02	FY 03
911 Calls Received	155,000	170,000	185,000

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	56,004	56,004	70,725
Supplies	49,650	21,000	33,000	23,200
Services	952,377	1,014,000	1,017,521	1,055,000
Human Service Assistance	0	0	0	0
Capital Outlay	5,924	186,000	238,284	153,000
<b>TOTAL</b>	<b>1,007,951</b>	<b>1,277,004</b>	<b>1,344,809</b>	<b>1,301,925</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	109,762	154,940	154,940	145,000
State Shared	0	0	0	0
Federal	0	0	0	0
Other	1,066,748	1,075,000	1,075,000	1,057,145
Tsf. from Other Funds	58,637	47,064	47,064	0
Fund Balance	104,873	0	67,805	99,780
County	0	0	0	0
<b>TOTAL</b>	<b>1,340,021</b>	<b>1,277,004</b>	<b>1,344,809</b>	<b>1,301,925</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
------------------	-------------	-------------	-------------	-------------

# EMERGENCY TELEPHONE SYSTEM FUND

Hardwire

## Mission Statement

To provide effective, reliable, and current E (enhanced) 911 System for the citizens and jurisdictions of Guilford County.

## Performance Measures

	FY 01	FY 02	FY 03
911 Calls Received	95,364	102,000	110,000

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	35,064	35,064	42,433
Supplies	5,887	5,000	5,000	5,200
Services	952,377	996,000	999,521	1,035,000
Human Service Assistance	0	0	0	0
Capital Outlay	0	86,000	150,284	88,000
<b>TOTAL</b>	<b>958,264</b>	<b>1,122,064</b>	<b>1,189,869</b>	<b>1,170,633</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Other	1,066,748	1,075,000	1,075,000	1,057,145
Tsf. from Other Funds	58,637	47,064	47,064	0
Fund Balance	0	0	64,284	0
County	0	0	0	0
<b>TOTAL</b>	<b>1,125,385</b>	<b>1,122,064</b>	<b>1,186,348</b>	<b>1,057,145</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.60</b>	<b>0.60</b>	<b>0.60</b>
------------------	-------------	-------------	-------------	-------------

**EMERGENCY TELEPHONE SYSTEM FUND****Wireless****Mission Statement**

To provide effective, reliable, and current E (enhanced) 911 System for the citizens and jurisdictions of Guilford County.

**Performance Measures**

	FY 01	FY 02	FY 03
911 Calls Received	59,636	68,000	75,000

**Expenditure Detail**

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	20,940	20,940	28,292
Supplies	43,763	16,000	28,000	18,000
Services	0	18,000	18,000	20,000
Human Service Assistance	0	0	0	0
Capital Outlay	5,924	100,000	88,000	65,000
<b>TOTAL</b>	<b>49,687</b>	<b>154,940</b>	<b>154,940</b>	<b>131,292</b>

**Revenue Source**

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	109,762	154,940	154,940	145,000
State Shared	0	0	0	0
Federal	0	0	0	0
Other	0	0	0	0
Tsf. from Other Funds	0	0	0	0
Fund Balance	104,873	0	3,521	99,780
County	0	0	0	0
<b>TOTAL</b>	<b>214,636</b>	<b>154,940</b>	<b>158,461</b>	<b>244,780</b>

**Personnel Summary**

<b>POSITIONS</b>	<b>0.00</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>
------------------	-------------	-------------	-------------	-------------

# ROOM OCCUPANCY & TOURISM DEVELOPMENT FUND

## Mission Statement

*To develop activities and programs promoting and encouraging travel and tourism in Guilford County.*

## Performance Measures

	FY 01	FY 02	FY 03

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	4,097,548	4,422,084	4,422,084	4,225,156
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>4,097,548</b>	<b>4,422,084</b>	<b>4,422,084</b>	<b>4,225,156</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	0	0	0	0
Occupancy Tax	4,097,548	4,422,084	4,422,084	4,225,156
Fund Balance	0	0	0	0
County	0	0	0	0
<b>TOTAL</b>	<b>4,097,548</b>	<b>4,422,084</b>	<b>4,422,084</b>	<b>4,225,156</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------



# CAPITAL IMPROVEMENT PROGRAM FUNDS

**Summary**

## Mission Statement

Accounts for the financing of and construction of various capital assets and improvements thereto of the County. Financing is provided principally by operating transfers from the General Fund, interest on investments, fund balances, and proceeds of general obligation bonds when issued.

This schedule summarizes all funds included in the Capital Improvement Program. A detailed explanation of the projects in the Capital Improvement Program is provided in the CIP-DEBT SERVICE section of this document

Fund	FY 01	FY 02 (approved)	FY 02 (amended)	FY 03
Transfer to General Fund				
Water Bond Fund	\$ 176,500	\$ -	\$ 155,912	\$ -
Sewer Bond Fund	\$ 50,000	\$ -	\$ 1,334,887	\$ -
Water/Sewer Construction Fund	\$ 15,266,939	\$ -	\$ 13,196,768	\$ -
County Bldg. Construction Fund	\$ 15,813,307	\$ 12,236,135	\$ 33,844,554	\$ 27,204,363
Joint Water/Sewer Trust	\$ 3,052,079	\$ -	\$ 2,830,083	
<b>Total - Capital Improvements</b>	<b>\$ 34,358,825</b>	<b>\$ 12,236,135</b>	<b>\$ 51,362,204</b>	<b>\$ 27,204,363</b>

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	335,843	0	258,198	0
Services	27,703,242	12,236,135	35,482,737	27,204,363
Human Service Assistance	0	0	0	0
Capital Outlay	6,319,740	0	15,621,269	0
<b>TOTAL</b>	<b>34,358,825</b>	<b>12,236,135</b>	<b>51,362,204</b>	<b>27,204,363</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	186,269	0	218,152	0
Sale of Bonds	19,292,647	0	6,477,139	0
Federal	0	0	755,400	0
Other	4,471,326	12,236,135	248,991	0
Transfers from Other Funds	32,294,426	0	25,402,665	9,316,863
Fund Balance	27,230,932	0	18,259,857	17,887,500
<b>TOTAL</b>	<b>83,475,600</b>	<b>12,236,135</b>	<b>51,362,204</b>	<b>27,204,363</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

# COMMUNITY DEVELOPMENT FUND

## Mission Statement

*This fund accounts for projects financed primarily with Community Development Block Grant Funds for rehabilitation and new construction of housing for individuals with low to moderate income levels.*

## Performance Measures

	FY 01	FY 02	FY 03

## Expenditure Detail

	FY 00-01 EXPENDITURES	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 APPROVED BUDGET
Personnel Services	0	0	0	0
Supplies	0	0	0	0
Services	638,982	0	1,109,026	0
Human Service Assistance	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>638,982</b>	<b>0</b>	<b>1,109,026</b>	<b>0</b>

## Revenue Source

	FY 00-01 RECEIPTS	FY 01-02 APPROVED BUDGET	FY 01-02 AMENDED BUDGET	FY 02-03 PROJECTED BUDGET
State	0	0	0	0
State Shared	0	0	0	0
Federal	520,579	0	981,363	0
Transfers from Other Funds	182,051	0	127,663	0
Fund Balance	0	0	0	0
County	0	0	0	0
<b>TOTAL</b>	<b>702,630</b>	<b>0</b>	<b>1,109,026</b>	<b>0</b>

## Personnel Summary

<b>POSITIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
------------------	-------------	-------------	-------------	-------------

THIS PAGE IS INTENTIONALLY BLANK

---

## **CAPITAL IMPROVEMENTS PROGRAM REQUESTED PROJECTS HIGHLIGHTS**

---

### **Capital Improvement Plan Results for 2002-2003**

The CIP Committee reviewed ten projects this year. Both the Departments and committee members expected that the projects considered would largely be funded in future years rather than in the coming year. The committee rated each project against an established criteria which includes mandates and timing, health and safety issues, service improvement, and impacts on the local economy and the county's operating budget.

The top-rated project was one to renovate the Social Services building at 300 North Edgeworth Street. The renovation would allow for improved service delivery in meeting the growing demand of an aging population for adult services and Medicaid.

With an almost identical rating, the construction of a jail annex was the second highest rated project. The annex would alleviate overcrowding conditions in the existing facility.

The remainder of the projects ranged from the continuing need to renovate and build schools to the continuing need for the county to invest in technology which enhances our ability to deliver services efficiently.

The CIP committee will meet again to determine which projects will receive funding once the budget has been approved and the funding level for capital projects has been identified.

**Due to budget constraints, several projects that were funded for FY 2001-02 were placed on hold. These projects are still a priority for the county and therefore the frozen funds are being recommended for release in order for the departments to continue with these projects. They are identified below:**

### **COUNTY BUILDING CONSTRUCTION FUND**

**EMS Base Station 2 – High Point, NC:** The current EMS Base 2 was originally a service station. Guilford County placed two units into the facility in 1976, with only minor modification. The living quarters were small with 2 bedrooms, a kitchen, and two baths. In 1984 an additional remodeling of the base took place. The bay area was expanded to increase it to three bays, and the carport area was enclosed to provide a day room for personnel. There were no change to bathrooms, kitchen and bedrooms. Electrical

---

## CAPITAL IMPROVEMENTS PROGRAM REQUESTED PROJECTS HIGHLIGHTS

---

wiring was added on to existing service. Plumbing and heating/air conditioning was unchanged. Fuel tanks were removed from the parking area leaving depressions and holes in the same area. The base is plagued with numerous problems. Leaks in the roof area have caused structural problems inside walls and ceilings. The electrical service is inadequate to support the base needs. Circuit breakers trip, exposed wiring mixed with aluminum wiring and lack of outlets are hazardous to county personnel. The heating equipment is old with one unit broken and parts availability in question. The base heater had two fires in the control panel. One bathroom has no heat with above described electrical problems, poor lightning is inadequate to handle the number of personnel assigned to the base. The kitchen has electrical/lighting problems, old equipment, and inadequate space for personnel. Overall condition of living quarters is poor. Bay area is above average. Parking and drive areas are broken up with cracking throughout. There is no available space for proper storage of equipment. OSHA now mandates a room for infection control cleaning. This area must be separate and isolated from all other areas of the base. No area is available currently.

The project will consist of demolishing the living quarters of the current base leaving the bay area. This will allow units to be housed and continue to respond from the base and provide temporary living quarters for base personnel during construction. A new living quarter will be built that will provide four bedrooms, two baths, kitchen, office and day room facilities similar to other county base stations. The additional equipment storage and Infection Control Rooms will be added to the side adjoining the bay. Removal of the old fuel pump island and replacement of all the asphalt in parking and drive areas will allow for drains to handle water around the base and parking/drive areas. Replacement of bay heating and lighting would be completed with the construction. This option would be more cost effective than continuing to remodel facilities that are inadequate and not suitable for housing of personnel and equipment.

The workload on employees is significant because of the 24-hour work schedule. Inadequate facilities for personnel in addition to heavy shift activity, can result in inefficient performance, and increase the potential for serious errors. Improvement in the living quarters and design efficiency will enhance personnel in their ability to respond to emergency situations

**Countywide Technology:** Guilford County has embarked on a path for the use of technology: a) empower staff in the performance of their duties (productivity); b) provide better service and information to the community (enhanced service delivery); and c) provide tools and the necessary infrastructure to departments to fulfill their individual missions and decision as well as the mission of the county (overall government effectiveness-value added services for tax dollars). Only through an ongoing commitment to funding in software and hardware releases and models can technology provide this advantage. Funding in the capital improvement plan each year for countywide technology assures that Guilford County is committed to working more efficiently through the use of technology.

---

## CAPITAL IMPROVEMENTS PROGRAM REQUESTED PROJECTS HIGHLIGHTS

---

**100Mb ENET Upgrade – High Point:** This project is to expand high speed connectivity (100Mb) from the High Point campus offices to the Guilford County's gigabyte backbone and to put equipment in place that will allow 100Mb connectivity to the desktop. This infrastructure upgrade is necessary due to increased requirements of applications such as imaging, web access, and large data downloads. Connectivity to the High Point offices currently uses a T-1 (1.544Mb) data circuit. These speeds would severely limit, if not eliminate the possibility of these projects in the High Point locations. The High Point campus is buildings 501,505,505 East Green Drive and 300 South Centennial. Completion of this project should produce increase productivity by all departments connected to the Guilford County's network and removes bandwidth restrictions for projects that are not possible because of the slower T-1 speeds.

**Countywide Aerial Photography Mapping:** Guilford County currently uses aerial photography obtained in 1995 as a basis for mapping. Since that time changes and growth in all corners of the county warrant new aerial photography. Nine thousand (9000) new buildings have been built in Guilford County since 1995. This huge amount of new construction has altered the face of Guilford County and the existing aerials no longer depict an adequate view of many parts of the County. For example, the development of the West Wendover Avenue commercial district, the Adam's Farm development and the growth in the northwestern portion of the County are not shown on our existing photography and maps.

The aerial photographs and the map data associated with them are widely used throughout the public and private sectors in Guilford County. The Planning Department uses them to assist in making decisions in Zoning and Subdivision cases. The Tax Department uses them to assist in parcel mapping and would benefit greatly if updated mapping were available for the 2004 Tax Revaluation project. Elections uses these maps to assist in updating precinct lines and to assign voters. Emergency Services depends on maps to help direct ambulances, fire and Sheriff vehicles to people in need.

Guilford County has historically obtained new aerial photos about every five years (1970, 1986, 1991 and 1995).

---

## **CAPITAL IMPROVEMENTS PROGRAM REQUESTED PROJECTS HIGHLIGHTS**

---

### **SCHOOL CAPITAL OUTLAY FUND**

#### **Guilford County Board of Education**

The Guilford County Board of Education is still committed to using the revenue from the sale of bonds approved by the voters on May 2, 2000 in a timely and cost effective manner on thirty -five projects located throughout Guilford County. The bond projects include:

- **Two new schools**
- **Two replacement schools**
- **6,844 additional seats**
- **Networking for communications within the schools**
- **Air-conditioning of the six remaining schools**
- **Renovations to selected instructional areas and dining rooms to accommodate increased student populations.**

#### **Guilford Technical Community College:**

The recommended funding for Guilford Technical Community College (GTCC) includes the second year funding in the amount of \$ 1,637,500 for the Greensboro Campus. These funds are being used to construct a new building for GTCC's Greensboro Campus. Regular capital outlay funding remains the same as FY 01-02 and will cover items such as upgrade to fire alarm systems, repairs to parking area and minor renovations to existing buildings.

### **WATER & SEWER CONSTRUCTION FUNDS**

The water and sewer projects identified for funding are based on health recommendations and will be funded water and sewer revenues.

**CAPITAL IMPROVEMENTS PROGRAM  
FY 2002-03 THRU FY 2006-2007  
COUNTY BUILDING CONSTRUCTION PROJECTS**

FUNCTION	PROJECT	Amended Year 2001-02	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Future Years	Total (5 years)
PUBLIC	EMS - BASE STATIONS **		501,470							0
	JAIL STUDY									0
	LAW ENFORCEMENT TRAINING CENTER DETENTION FACILITY NEEDS	3,000,000		569,500 28,000,000	72,000,000					569,500 100,000,000
	TOTAL-PUBLIC SAFETY	3,000,000	501,470	28,569,500	72,000,000	0	0	0	0	100,569,500
BUILDINGS	HEALTH DEPT RENO. - HIGH POINT	550,000			0	0	0	0	0	0
	SOLID WASTE/SCRAP TIRE FACILITY RENOVATIONS TO KROGER BLDG (DSS)	1,155,000		500,000	0	15,510,000	0	0	12,190,000	28,200,000
	TOTAL- COUNTY BUILDINGS	1,705,000	0	500,000	0	15,510,000	0	0	12,190,000	28,200,000
	TECHNOLOGY									
	DATABASE SERVER			150,000						150,000
	HUM SERVICES- SOCIAL SERVICES	1,047,045			0					0
	COUNTYWIDE TECHNOLOGY **	392,790	700,000	716,000	716,000	716,000	716,000	716,000	16,000,000	19,580,000
	FINANCIAL REPORTING SYSTEM			2,500,000	1,500,000					4,000,000
	2001 COUNTY BASE MAP UPDATE **		230,000		230,000	230,000				460,000
	100 Mb ENET UPGRADE (HIGH POINT) **	97,600	125,060	141,184						141,184
	IMAGING COUNTYWIDE **	0	0	0	0	0	0	0	0	0
	TOTAL-COUNTY TECHNOLOGY	1,537,435	1,055,060	3,507,184	2,446,000	946,000	716,000	716,000	16,000,000	24,331,184
<b>TOTAL COUNTY PROJECTS</b>		<b>6,242,435</b>	<b>1,556,530</b>	<b>32,576,684</b>	<b>74,446,000</b>	<b>16,456,000</b>	<b>716,000</b>	<b>716,000</b>	<b>28,190,000</b>	<b>153,100,684</b>

SUMMARY OF FUNDING

BEGINNING BALANCE					(31,651,116)	(105,797,116)	(121,953,116)	(122,369,116)	(122,785,116)	(122,785,116)
REVENUE		1,754,098	897,568							
	PREVIOUS TRANSFER FROM GEN FUND APPROPRIATED FUND BALANCE	4,732,045								0
	ANNUAL GENERAL FUND TRANSFER			700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,700,000
	G. FUND - COUNTYWIDE TECH ALLOCATION	392,790	700,000							0
	UNAPPROPRIATED FUND BALANCE									0
	INTEREST		100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	WHITE GOODS FUND BALANCE	770,000	0							0
	TRANSFER FROM JOINT W & S TRUST	250,000								0
	TRANSFER OF APPROP. TO GTCC									0
	TRANSFER TO BICENTENNIAL GREENWAY									0
	TRANSFER TO GUILFORD-BRYAN PARK									0
	TRANSFER TO TRIAD PARK									0
	TRANSFER TO SCHOOL PARKS		(100,000)	(200,000)	(800,000)	(800,000)	(800,000)	(800,000)		(3,400,000)
	TRANSFER TO GENERAL FUND	97,600		(572,000)						(572,000)
	PRIOR YEAR FUNDING									0
<b>TOTAL REVENUE</b>		<b>6,242,435</b>	<b>2,454,098</b>	<b>925,568</b>	<b>(31,351,116)</b>	<b>(105,497,116)</b>	<b>(121,653,116)</b>	<b>(122,069,116)</b>	<b>(121,685,116)</b>	<b>(120,457,116)</b>
<b>ENDING BALANCE</b>			<b>897,568</b>	<b>(31,651,116)</b>	<b>(105,797,116)</b>	<b>(121,953,116)</b>	<b>(122,369,116)</b>	<b>(122,785,116)</b>	<b>(149,875,116)</b>	<b>(89,836,000)</b>

\*\* Funds not expended on FY 01-02 approved projects as of 2/20/02 were frozen due to budget constraints



**GUILFORD COUNTY, NORTH CAROLINA  
CAPITAL IMPROVEMENTS PROGRAM  
FY 2002-03 THRU FY 2006-2007  
GTCC GENERAL APPROPRIATIONS AND BOND PROGRAM**

PROJECT	Amended Year 2001-02	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Total (5 years)
<u>General Appropriations</u>								
Recurring Capital Needs	3,668,230	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Renovations - Price Building	1,740,100	0	1,637,500	3,137,500				4,775,000
Total - General Appropriations	5,408,330	1,500,000	3,137,500	4,637,500	1,500,000	1,500,000	1,500,000	12,275,000
<u>Bond Program</u>								
Hospitality Management Center (Service Careers)	6,108,264							0
Public Safety Building	4,007,854							0
Adult Education Center	7,000,000							0
Public Safety Training Ground	2,200,000							0
GTCC Technical Education Center - Jamestown	13,938,000							0
High Point Furniture Center	5,000,000							0
	38,254,118	0	0	0	0	0		0
<b>TOTAL PROJECTS</b>	<b>43,662,448</b>	<b>1,500,000</b>	<b>3,137,500</b>	<b>4,637,500</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>12,275,000</b>
<b>SUMMARY OF FUNDING</b>								
<u>REVENUE</u>								
Transfer from General Fund	3,100,000	1,500,000	3,137,500	4,637,500	1,500,000	1,500,000	1,500,000	12,275,000
Appropriated Fund Balance-Bonds	7,430,510							0
Appropriated Fund Balance - GF	2,168,230							0
Miscellaneous Revenue								0
Transfer from County Bldg. Construction Fund	125,000							0
Sales of Bonds	30,838,708			0	0	0	0.00	0
<b>TOTAL REVENUE</b>		<b>1,500,000</b>	<b>3,137,500</b>	<b>4,637,500</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>12,275,000</b>
<b>TOTAL PROJECTS</b>	<b>43,662,448</b>	<b>1,500,000</b>	<b>3,137,500</b>	<b>4,637,500</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>12,275,000</b>
<b>SHORTAGE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		

GUILFORD COUNTY, NORTH CAROLINA  
 CAPITAL IMPROVEMENTS PROGRAM  
 FY 2002-03 THRU FY 2006-2007  
 GTCC GENERAL APPROPRIATIONS AND BOND PROGRAM

PROJECT	Amended Year 2001-02	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Total (5 years)
<u>General Appropriations</u>								
Recurring Capital Needs	3,668,230	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Renovations - Price Building	1,740,100	0	1,637,500	3,137,500				4,775,000
Total - General Appropriations	5,408,330	1,500,000	3,137,500	4,637,500	1,500,000	1,500,000	1,500,000	12,275,000
<u>Bond Program</u>								
Hospitality Management Center (Service Careers)	6,108,264							0
Public Safety Building	4,007,854							0
Adult Education Center	7,000,000							0
Public Safety Training Ground	2,200,000							0
GTCC Technical Education Center - Jamestown	13,938,000							0
High Point Furniture Center	5,000,000							0
	38,254,118	0	0	0	0	0	0	0
<b>TOTAL PROJECTS</b>	43,662,448	1,500,000	3,137,500	4,637,500	1,500,000	1,500,000	1,500,000	12,275,000
<b>SUMMARY OF FUNDING</b>								
<u>REVENUE</u>								
Transfer from General Fund	3,100,000	1,500,000	3,137,500	4,637,500	1,500,000	1,500,000	1,500,000	12,275,000
Appropriated Fund Balance-Bonds	7,430,510							0
Appropriated Fund Balance - GF	2,168,230							0
Miscellaneous Revenue								0
Transfer from County Bldg. Construction Fund	125,000							0
Sales of Bonds	30,838,708			0	0	0	0.00	0
<b>TOTAL REVENUE</b>		1,500,000	3,137,500	4,637,500	1,500,000	1,500,000	1,500,000	12,275,000
<b>TOTAL PROJECTS</b>	43,662,448	1,500,000	3,137,500	4,637,500	1,500,000	1,500,000	1,500,000	12,275,000
<b>SHORTAGE</b>		0	0	0	0	0		

**GUILFORD COUNTY, NORTH CAROLINA  
CAPITAL IMPROVEMENTS PROGRAM  
FY 2002-03 THRU FY 2006-07  
PARKS PROJECTS**

PROJECT	Amended Year 2001-02	Approved Year 2000-01	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Future Years	Total (5 years)
SOUTHWEST PARK	0	0	100,000	500,000	500,000	1,000,000	800,000		2,900,000
NORTHEAST PARK	3,500,000	100,000	1,000,000	1,000,000	1,000,000	385,000			3,385,000
TRIAD PARK (1)	1,906,925	400,000	400,000	400,000	400,000	2,600,000			3,800,000
BICENTENNIAL GREENWAY DOT GRANT	1,362,454 1,007,200	700,000	1,050,000	977,200	800,000	836,200	1,100,000		4,763,400 0
BURMIL PAVING & IMPROVEME	785,000	785,000	1,900,000	660,000	250,000	0	0		2,810,000
GUILFORD-BRYAN	100,000	200,000	200,000	200,000	200,000	200,000	5,000,000		5,800,000
<b>TOTAL PROJECTS</b>	<b>8,661,579</b>	<b>2,185,000</b>	<b>4,650,000</b>	<b>3,737,200</b>	<b>3,150,000</b>	<b>5,021,200</b>	<b>6,900,000</b>	<b>0</b>	<b>23,458,400</b>
<b>SUMMARY OF FUNDING</b>									
<b>BEGINNING BALANCE</b>		0	0	0	0	0	0	0	0
<b>REVENUE</b>									
PRIOR YEAR FUNDING									0
SALE OF BONDS	861,649	2,185,000	4,650,000	3,737,200	3,150,000	5,021,200	6,900,000	0	23,458,400
APPROPRIATED FUND E	5,815,901								0
FEDERAL FUNDS	755,400								0
CTY BLDG. CONS FUNDS									0
GENERAL FUND	979,638								0
MISCELLANEOUS	248,991								0
<b>TOTAL REVENUE</b>	<b>8,661,579</b>	<b>2,185,000</b>	<b>4,650,000</b>	<b>3,737,200</b>	<b>3,150,000</b>	<b>5,021,200</b>	<b>6,900,000</b>	<b>0</b>	<b>23,458,400</b>
<b>TOTAL PROJECTS</b>	<b>8,661,579</b>	<b>2,185,000</b>	<b>4,650,000</b>	<b>3,737,200</b>	<b>3,150,000</b>	<b>5,021,200</b>	<b>6,900,000</b>	<b>0</b>	<b>23,458,400</b>
<b>ENDING BALANCE</b>	-	0	0	0	0	0	0	0	0

(1) Triad Park expenditures represent Guilford County 50% share of cost. Forsyth County expends an equal amount.

GUILFORD COUNTY, NORTH CAROLINA CAPITAL IMPROVEMENTS PROGRAM FY 2002-03 THRU FY 2006-07 WATER AND SEWER PROJECTS								
Revenue	Amended Year FY 2001-02	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Total (5 years)
<b>WATER AND SEWER CONSTRUCTION FUNDS</b>								
Brannock			862,500					862,500
Bur-Mill Park Sewer					438,850			438,850
Forest Oaks Water and Sewer	9,457,430							-
Forest Oaks Estates Water and Sewer				1,700,000			1,700,000	3,400,000
Forest Oaks, Section 18				158,220			158,220	316,440
I-85 Utility Crossing - Water & Sewer	18,000							-
Lakehaven Subdivision			227,021					227,021
Lynwood Lakes - (SE) Water and Sewer					3,500,000		3,900,000	7,400,000
Kingsbury Estates Water and Sewer			1,672,500					1,672,500
McLeansville Elementary School Water and Sewer							937,200	937,200
Northeast Middle and High School Sewer & Water	250,000							-
Sedgefield Improvements				411,120				411,120
Sedgewood Lane								-
Southern Elem. & High School Water and Sewer		850,000					396,700	396,700
Southwest Water	296,700						197,800	197,800
Stonebrook Farm (Water and Sewer (SE))	859,764							-
Sumner School Water and Sewer	560,000					397,400	500,000	897,400
Trulove Development - Sewer							600,000	600,000
Twillia Acres - Water and Sewer		1,110,000						-
<b>GIBSONVILLE</b> Back Creek Basin							3,500,000	3,500,000
<b>JAMESTOWN</b>								-
<b>ARCHDALE</b>								-
<b>HIGH POINT</b> Coe Place Subdivision	100,000		470,000					470,000
Browndale and Oakvale Subdivision			764,000					764,000
Pennywood Acres			243,888				303,610	547,498
Total Construction Projects	11,541,894	1,960,000	4,239,909	2,269,340	3,938,850	397,400	12,193,530	23,039,029

GUILFORD COUNTY, NORTH CAROLINA CAPITAL IMPROVEMENTS PROGRAM FY 2002-03 THRU FY 2006-07 WATER AND SEWER PROJECTS								
Revenue	Amended Year FY 2001-02	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-06	Planned Year 2006-06	Planned Year 2006-07	Total (5 years)
<b>FUNDING</b>								
Appropriated Fund Balance	299,700			-				-
Fund Balance - Bonds		3,760,971						-
Transfer from Sewer Fund	3,958,251							-
Transfer from Water Fund	3,150,542							-
Transfer from Prison Farm (General Fund)								-
Transfer from County Building Construction	821,433							-
Transfer from Greensboro Joint Water and Sewer	1,144,500	1,596,441		600,000	600,000	600,000	600,000	2,400,000
Transfer from Gibsonville Joint Water and Sewer								-
Transfer from County Joint Water and Sewer	10,000							-
Transfer from High Point Joint Water and Sewer	380,706							-
Transfer from Jamestown Joint Water and Sewer								-
Transfer from School Improvement Fund								-
Sale of Bonds (2/3 bonds)	1,664,687							-
Future Funding			4,239,909	1,669,340	3,338,850	-	11,390,930	20,639,029
Current Funding	11,429,819	5,357,412	4,239,909	2,269,340	3,938,850	600,000	12,193,530	-
Available for future funding		3,397,412	-	-	-	202,600	-	23,039,029
<b>JOINT WATER AND SEWER TRUST</b>								
<b>GREENSBORO DIRECT DEVELOPER PAYMENT</b>								
Forsyth Partners	13,475							-
Guilford County Schools ("K" Middle)	218,450							-
Huntington Run	110,460							-
Kavanaugh Associates, Inc. Pleasant Ridge/Flem.	21,045							-
Summerwalk Sub.	40,250							-
Portrait Homes	64,687							-
Fellowship Hall	3,220							-
Koury Corporation	349,648							-
Koury Development (Water)/Grandover	40,487							-
N.C. Department of Transportation	17,836							-
Old Dominion Freight Lines	364,613							-
Pierce Roif (Eagle Rock)	29,233							-
Pierce Roif	10,310							-
Select Homes	15,525							-
New Fortis Corp. (Brookstone)	12,650							-
Southeast Middle & High School	20,125							-
Southwest Water	0							-
T & L Partnership	5,037							-
Weaver Tract	150,000							-
Total Greensboro Direct Developer Payment	1,487,051	0	-	-	-	-	-	-

**GUILFORD COUNTY, NORTH CAROLINA  
CAPITAL IMPROVEMENTS PROGRAM  
FY 2002-03 THRU FY 2006-07  
WATER AND SEWER PROJECTS**

Revenue	Amended Year FY 2001-02	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Total (5 years)
<b>Beginning Balance:</b>								-
<b>FUNDING</b>								-
Prior Years Funding								-
Fund Balance								-
Greensboro Acreage User Fees								-
Greensboro Assessment Fees								-
Transfer from Greensboro Trust		414,552						-
Water and Sewer Charges				600,000	600,000	600,000	600,000	2,400,000
Water and Sewer Assessments		18,000						-
2/3 Bonds								-
Transfers to Water and Sewer Construction Fund				(600,000)	(600,000)	(600,000)	(600,000)	(2,400,000)
Current Funding		432,552	-	-	-	-	-	-
Available for future funding		432,552	-	-	-	-	-	-
<b>HIGH POINT</b>								-
Castle McCulloch	21,372							-
Total High Point Direct Developer Payment	21,372	0						-
<b>FUNDING</b>								-
Fund Balance								-
High Point Acreage User Fees								-
High Point Assessment Fees								-
Water and Sewer Charges								-
Transfers to Water and Sewer Construct	492,781							-
	492,781							-
Current Funding		0	-	-	-	-	-	-
Available For Future Funding		0	-	-	-	-	-	-
<b>FUNDING</b>								-
Fund Balance								-
Jamestown Acreage User Fees								-
Jamestown Assessment Fees								-
Water and Sewer Charges								-
Transfers to W and S Construction Fund								-
Current Funding		0	-	-	-	-	-	-
Available For Future Funding		0	-	-	-	-	-	-
<b>FUNDING</b>								-
<b>GIBSONVILLE</b>								-
Fund Balance			0					-
Gibsonville Acreage User Fees			0					-
Transfer to Water and Sewer Construction Fund			0					-
Current Funding		0	-	-	-	-	-	-
Available For Future Funding		0	-	-	-	-	-	-

GUILFORD COUNTY, NORTH CAROLINA  
 CAPITAL IMPROVEMENTS PROGRAM  
 FY 2002-03 THRU FY 2006-2007  
 EDUCATION PROJECTS

PROJECT	Authorization	Approved	Requested	Planned	Planned	Planned	Planned	Future Years	Total
		Year 2001-02	Year 2002-03	Year 2003-04	Year 2004-05	Year 2005-06	Year 2006-07		
<b>EXPENDITURES</b>									
<u>School Parks</u>									
Pleasant Garden Elem. School Park	100,000								0
Southwest Elem. School Park	106,745								0
Southeast Greensboro Elem. & Middle School Complex Park	553,696								0
Summerfield Elem. School Park	100,000								0
Oakridge Elem. School Park	100,000								0
Montlieu Elementary School Park	300,000								0
Hunter Elementary School Park	300,000								0
<b>Future School Parks</b>		<b>100,000</b>	<b>200,000</b>	800,000	800,000	800,000	800,000		<b>3,400,000</b>
<b>Total - Recreation</b>	<b>1,560,441</b>	<b>100,000</b>	<b>200,000</b>	800,000	800,000	800,000	800,000		<b>3,400,000</b>
<u>Education</u>									
Brown Summit Elem.	9,873,821								0
Jones Elementary	6,297,056								0
Fairview Elementary	6,777,948								0
Colfax Elementary	9,736,947								0
Southwest Elem. School	9,107,077								0
NW Middle School (new)	19,078,882								0
Andrews High School	8,850,000								0
Dudley High School (renovations)	31,400,000								0
Northwest High School	17,700,000								0
Smith High School	8,380,000								0
Western Guilford High School	11,300,000								0
Southeast GSO Middle	17,600,000								0
Griffin/William Penn Classroom Bldg. & Auditorium	6,700,000								0
Kiser Middle School	9,000,000								0
Welborn Middle School	9,804,377								0
New East High Point Elem. School	12,400,000								0
Southeast Gso Elementary School	12,300,000								0

**GUILFORD COUNTY, NORTH CAROLINA  
CAPITAL IMPROVEMENTS PROGRAM  
FY 2002-03 THRU FY 2006-2007  
EDUCATION PROJECTS**

PROJECT	Authorization	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Future Years	Total
Grimlsey High School	12,181,000								0
High Point Central High	8,990,000								0
Page High School	13,536,000								0
Allen Jay Middle	800,000								0
Jackson Middle	1,494,000								0
Jamestown Middle	6,593,000								0
Mendenhall Middle	3,835,000								0
Southeast Middle	1,522,000								0
Alderman Elementary	2,603,000								0
Allen Jay Elementary	2,051,000								0
Bessemer Elementary	2,822,078								0
Brightwood Elementary	11,700,000								0
Cone Elementary	2,941,000								0
Florence Elementary	2,291,000								0
Frazier Elementary	2,554,000								0
Gillespie Elementary	7,546,000								0
Greene Elementary	2,329,000								0
Lincoln Performing Arts (K-8)	1,281,000								0
Lindley Elementary	2,765,000								0
Millis Road Elementary	2,660,000								0
Montlieu Avenue Elementary	3,456,000								0
Northwood Elementary	2,828,000								0
Sedalia Elementary	4,230,000								0
Sedgefield Elementary	2,311,000								0
Tomlinson Elementary	3,546,000								0
Wiley Elementary	2,487,000								0
Relocation of Mobile Classrooms	656,000								0
<b>Future School Construction</b>				<b>65,338,695</b>	<b>97,919,040</b>	<b>106,458,655</b>			<b>269,716,390</b>
System Wide Air Conditioning	20,746,739								0
Washington Street	0								0
Oakridge Elementary School	8,266,668								0
Other School Capital Needs	17,198,564	11,300,000	<b>11,300,000</b>		10,839,300	10,839,300	10,839,300		43,817,900
Total - Education	364,526,157	11,300,000	<b>11,300,000</b>	65,338,695	108,758,340	117,297,955	10,839,300	0	313,534,290
<b>TOTAL PROJECTS</b>	<b>366,086,598</b>	<b>11,400,000</b>	<b>11,500,000</b>	66,138,695	109,558,340	118,097,955	11,639,300	0	316,934,290



**GUILFORD COUNTY, NORTH CAROLINA  
CAPITAL IMPROVEMENTS PROGRAM  
FY 2002-03 THRU FY 2006-2007  
EDUCATION PROJECTS**

PROJECT	Authorization	Approved Year 2001-02	Requested Year 2002-03	Planned Year 2003-04	Planned Year 2004-05	Planned Year 2005-06	Planned Year 2006-07	Future Years	Total
<b>REVENUE</b>									
Beginning Balance						0	0	0	0
Transfer from General Fund	77,924,187	0	0			0	0	0	0
Transfer from County Building Const	4,560,441	100,000	200,000	800,000	800,000	800,000	800,000		3,400,000
Appropriated Fund Balance	10,332,577								0
1/2 cents Sales Tax	11,300,000	11,300,000	11,300,000		10,839,300	10,839,300	10,839,300		43,817,900
<b>SALE OF BONDS</b>	200,000,000			<b>62,238,695</b>	<b>94,819,040</b>	<b>103,358,655</b>			<b>260,416,390</b>
Miscellaneous	8,917								0
<b>Total Local Funding</b>	<b>304,126,122</b>	<b>11,400,000</b>	<b>11,500,000</b>	<b>63,038,695</b>	<b>106,458,340</b>	<b>114,997,955</b>	<b>11,639,300</b>	<b>0</b>	<b>307,634,290</b>
<b>Plus Beginning Balance</b>	<b>0</b>					<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>304,126,122</b>	<b>11,400,000</b>	<b>11,500,000</b>	<b>63,038,695</b>	<b>106,458,340</b>	<b>114,997,955</b>	<b>11,639,300</b>	<b>0</b>	<b>307,634,290</b>
State Bond	42,330,540			0	0	0	0	0	0
Public School Building Capital	19,629,936		0	3,100,000	3,100,000	3,100,000	0		9,300,000
<b>Total State Funding</b>	<b>61,960,476</b>	<b>0</b>	<b>0</b>	<b>3,100,000</b>	<b>3,100,000</b>	<b>3,100,000</b>	<b>0</b>	<b>0</b>	<b>9,300,000</b>
Schools' Fund Balance		0							0
<b>Total Funding</b>	<b>366,086,598</b>	<b>11,400,000</b>	<b>11,500,000</b>	<b>66,138,695</b>	<b>109,558,340</b>	<b>118,097,955</b>	<b>11,639,300</b>	<b>0</b>	<b>316,934,290</b>
<b>Total Projects</b>	<b>366,086,598</b>	<b>11,400,000</b>	<b>11,500,000</b>	<b>66,138,695</b>	<b>109,558,340</b>	<b>118,097,955</b>	<b>11,639,300</b>	<b>0</b>	<b>316,934,290</b>
<b>SHORTAGE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**GUILFORD COUNTY, NORTH CAROLINA**  
**CAPITAL IMPROVEMENTS PROGRAM**  
**FY 2002-03 THRU FY 2006-07**  
**COUNTY BUILDING CONSTRUCTION PROJECTS**  
**ESTIMATED IMPACT ON THE COUNTY OPERATING BUDGET**

PROJECT	Planning Year 2002-03	2003-04	2004-05	2005-06	2006-07
<b><u>PUBLIC SAFETY</u></b>					
EMS BASE STATION	0	0	250,000	262,500	275,625
GREENSBORO DETENTION RENOVATIONS	98,494	413,675	434,359	456,077	478,881
<b>TOTAL-PUBLIC SAFETY</b>	<b>98,494</b>	<b>413,675</b>	<b>684,359</b>	<b>718,577</b>	<b>754,506</b>
<b><u>PARKS</u></b>					
GIBSON PARK	184,337	189,867	195,563	201,430	207,473
MACKINTOSH PARK	156,421	161,114	165,947	170,925	176,053
TRIAD PARK	296,333	305,223	314,380	323,811	333,525
BICENTENNIAL TRAIL	0	0	0	0	0
<b>TOTAL - COUNTY PARKS</b>	<b>637,091</b>	<b>656,204</b>	<b>675,890</b>	<b>696,167</b>	<b>717,052</b>
<b>TOTAL PROJECTS</b>	<b>735,585</b>	<b>1,069,879</b>	<b>1,360,249</b>	<b>1,414,743</b>	<b>1,471,557</b>

Note: Information represents only those projects that identified operating expenditures impact.

**GUILFORD COUNTY, NORTH CAROLINA  
CAPITAL IMPROVEMENTS PROGRAM  
FY 2002-03 THRU FY 2006-2007  
COUNTY BUILDING CONSTRUCTION PROJECTS  
ESTIMATED IMPACT ON DEBT SERVICE**

PROJECT	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07
<b><u>PUBLIC SAFETY</u></b>					
EMS BASE STATION	0	0	0	0	0
<b>TOTAL- PUBLIC SAFETY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>EDUCATION</u></b>					
GTCC MAY 2000 VOTER APPROVED BONDS	532,428	524,154	677,229	660,680	644,163
GC SCHOOLS 2000 VOTER APPROVED BOND	6,623,257	6,546,030	7,974,732	7,820,277	7,668,564
<b>TOTAL- EDUCATION</b>	<b>7,155,685</b>	<b>7,070,184</b>	<b>8,651,961</b>	<b>8,480,957</b>	<b>8,312,727</b>
<b><u>WATER &amp; SEWER</u></b>					
FY 95/96 2/3 BOND ISSUE (\$5,540,000)	463,138	451,438	439,738	518,038	610,301
FY 97/98 2/3 BOND ISSUE (\$5,990,000)	516,140	502,640	489,140	475,640	462,513
FY 00/01 2/3 BOND ISSUE (\$5,870,000)	417,115	410,615	530,865	517,865	505,175
<b>TOTAL- WATER AND SEWER</b>	<b>1,396,393</b>	<b>1,364,693</b>	<b>1,459,743</b>	<b>1,511,543</b>	<b>1,511,543</b>
<b><u>WATERSHED</u></b>					
FY 95/96 AGAINST EXISTING AUTHORIZATION (\$7,000,000)	606,230	590,561	574,892	744,654	754,335
FY 97/98 BOND ISSUE	193,002	187,955	182,907	177,859	172,950
<b>TOTAL- WATERSHED</b>	<b>799,232</b>	<b>778,516</b>	<b>757,799</b>	<b>922,513</b>	<b>927,285</b>
<b><u>PARKS &amp; RECREATION</u></b>					
FY 00/01 VOTER APPROVED BONDS	354,952	349,436	451,486	440,453	429,706
FY 95/96 AGAINST EXISTING AUTHORIZATION (\$550,000)	47,632	46,401	45,170	58,509	75,787
<b>TOTAL - PARKS AND RECREATION</b>	<b>402,584</b>	<b>395,837</b>	<b>496,656</b>	<b>498,962</b>	<b>505,493</b>
<b>TOTAL PROJECTS</b>	<b>9,753,894</b>	<b>9,609,230</b>	<b>11,366,159</b>	<b>11,413,975</b>	<b>11,257,047</b>

## GUILFORD COUNTY, NORTH CAROLINA

### TOTAL DEBT OUTSTANDING FY 2002-03 through FY 2020-2021

Fiscal Year Ending 6/30	Principal	Interest & Other Charges	Total
2003	\$ 10,219,585	\$ 8,150,854	\$ 18,370,439
2004	10,136,910	7,670,827	17,807,737
2005	9,975,520	7,137,267	17,112,787
2006	9,328,678	6,663,387	15,992,065
2007	9,610,000	6,178,165	15,788,165
2008	9,605,000	5,693,455	15,298,455
2009	9,555,000	5,203,750	14,758,750
2010	9,475,000	4,664,605	14,139,605
2011	9,825,000	4,162,780	13,987,780
2012	9,825,000	3,669,855	13,494,855
2013	9,825,000	3,176,930	13,001,930
2014	8,625,000	2,680,005	11,305,005
2015	8,625,000	2,243,880	10,868,880
2016	8,625,000	1,801,755	10,426,755
2017	8,625,000	1,349,852	9,974,852
2018	8,605,000	902,093	9,507,093
2019	8,000,000	565,063	8,565,063
2020	8,000,000	255,863	8,255,863
2021	4,620,000	44,641	4,664,641
	<b>\$ 171,105,693</b>	<b>\$ 72,215,027</b>	<b>\$ 243,320,720</b>

### LEGAL DEBT LIMIT & AVAILABLE CAPACITY

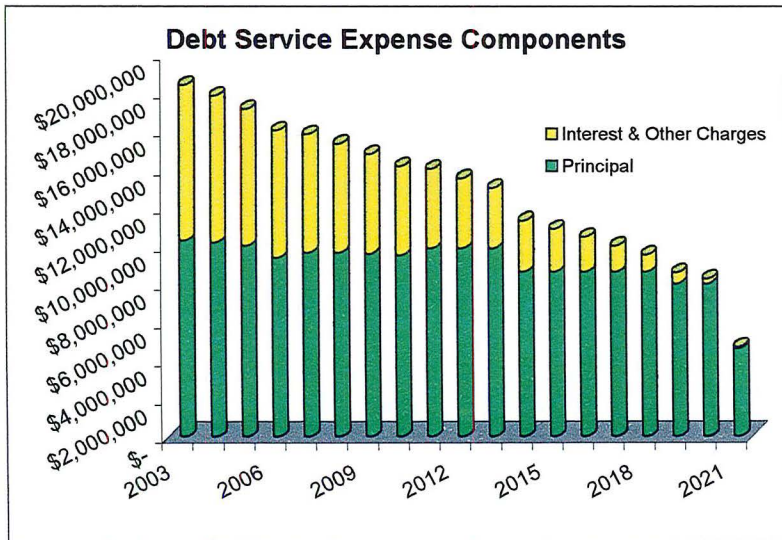
Restrictions on the amount of debt a county may incur are imposed by statute as well as by the Constitution. G.S. 159-55 provides that the net debt of a county not exceed 8% of the appraised value of the property subject to taxation by the county. Guilford County's total legal capacity, outstanding debt, and remaining capacity for additional projects are shown below.

As a practical matter, the County's policy of not exceeding 10% of the total budget for long-term debt limits future outstanding debt to a level far below the legal debt capacity.

Legal Debt Capacity	Authorized but Unissued & Outstanding Debt	Unused Capacity
\$2,526,934,832	\$289,866,024	\$2,237,068,808

NOTE: The amount shown here includes authorized but unissued debt of \$122,500,000 as well as principal on bonded debt (\$169,850,000) and installment purchases (\$1,255,693) as required by law.

227



## GUILFORD COUNTY BOND PROGRAMS

Bonds are a significant course of funding to Guilford County's Capital Improvement Program. Major Sources included pay-as-you-go funding from general revenue, the 1/2 cents sales tax portion for schools, Public School building Capital Funds from the State, and Water & Sewer Trust Fund revenue pursuant to interlocal agreement. The following schedule shows all bonds issued since 1985 for capital improvements.

### BONDS AUTHORIZED SINCE 1985

<u>Approval Date</u>	<u>Purpose</u>	<u>Amount Approved</u>	<u>Amount Issued</u>	<u>Amount Unissued</u>
November 4, 1986	Courthouse/Jail Complex, High Point	\$ 21,000,000	\$ 21,000,000	\$ -
November 4, 1986	Sanitary Sewer	4,000,000	4,000,000	-
November 4, 1986	Water	2,000,000	2,000,000	-
March 8, 1988	Watershed Protection *	25,000,000	22,690,000	-
November 8, 1988	Parks & Recreation Facilities	12,000,000	12,000,000	-
November 8, 1988	Community College	1,800,000	1,800,000	-
August 16, 1990	2/3 Bonds - Sanitary Sewer	4,260,000	4,260,000	-
November 6, 1990	Community College	18,500,000	18,500,000	-
February 18, 1996	2/3 Bonds - Water	680,000	680,000	-
February 18, 1996	2/3 Bonds - Sanitary Sewer	4,000,000	4,000,000	-
March 7, 1996	2/3 Bonds - Water	2,990,000	2,990,000	-
March 7, 1996	2/3 Bonds - Sanitary Sewer	2,550,000	2,550,000	-
December 4, 1997	2/3 Bonds - Water	3,290,000	3,290,000	-
December 4, 1997	2/3 Bonds - Sanitary Sewer	2,700,000	2,700,000	-
May 2, 2000	Schools	200,000,000	100,000,000	100,000,000
May 2, 2000	Community College	25,000,000	7,500,000	17,500,000
May 2, 2000	Parks & Recreation Facilities	10,000,000	5,000,000	5,000,000
July 20, 2000	2/3 Bonds - Water	2,150,000	2,150,000	-
July 20, 2000	2/3 Bonds - Sanitary Sewer	3,720,000	3,720,000	-
<b>Total Bonds Authorized</b>		<b>\$ 345,640,000</b>	<b>\$ 220,830,000</b>	<b>\$ 122,500,000</b>

\* Authorization for unissued Watershed Protection Bonds expired on March 8, 1998

### BONDS ISSUED SINCE 1985

<u>Series / Authorization</u>	<u>Purpose</u>	<u>Issued</u>	<u>Total Expended @ 6/30/02</u>
<b>Series 1988</b>			
November 4, 1986	Courthouse/Jail Complex, High Point	\$ 15,000,000	\$ 15,000,000
<b>Total - Series 1988</b>		<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>
<b>Series 1989</b>			
November 4, 1986	Courthouse/Jail Complex, High Point	\$ 6,000,000	\$ 6,000,000
November 4, 1986	Sanitary Sewer	2,300,000	2,300,000
November 4, 1986	Water	1,100,000	1,100,000
March 8, 1988	Watershed Protection	2,150,000	2,150,000
November 8, 1988	Parks & Recreation Facilities	4,450,000	4,450,000
<b>Total - Series 1989</b>		<b>\$ 16,000,000</b>	<b>\$ 16,000,000</b>
<b>Series 1991</b>			
November 4, 1986	Water	\$ 900,000	\$ 900,000
March 8, 1988	Watershed Protection	5,000,000	5,000,000
November 8, 1988	Parks & Recreation Facilities	7,000,000	7,000,000
November 8, 1988	Community College	1,800,000	1,800,000
August 16, 1990	2/3 Bonds - Sanitary Sewer	4,260,000	4,260,000
<b>Total - Series 1991</b>		<b>\$ 18,960,000</b>	<b>\$ 18,960,000</b>

## GUILFORD COUNTY BOND PROGRAMS

### BONDS ISSUED SINCE 1985 (continued)

<u>Series / Authorization</u>	<u>Purpose</u>	<u>issued</u>	<u>Total Expended @ 6/30/02</u>
<b>Series 1993</b>			
November 4, 1986	Sanitary Sewer	\$ 1,700,000	\$ 1,700,000
March 8, 1988	Watershed Protection	6,300,000	6,300,000
November 6, 1988	Community College	12,000,000	12,000,000
February 18, 1993	2/3 Bonds - Water	680,000	680,000
August 16, 1990	2/3 Bonds - Sanitary Sewer	4,000,000	4,000,000
	<b>Total - Series 1993</b>	<b>\$ 24,680,000</b>	<b>\$ 24,680,000</b>
<b>Series 1996</b>			
March 8, 1988	Watershed Protection	\$ 7,000,000	\$ 7,000,000
March 8, 1988	Parks & Recreation Facilities	550,000	550,000
March 7, 1988	2/3 Bonds - Water	2,990,000	2,990,000
March 7, 1988	2/3 Bonds - Sanitary Sewer	2,550,000	2,550,000
	<b>Total - Series 1996</b>	<b>\$ 13,090,000</b>	<b>\$ 13,090,000</b>
<b>Series 1998</b>			
March 8, 1988	Watershed Protection	\$ 2,240,000	\$ 731,729
November 6, 1988	Community College	4,250,000	4,250,000
December 4, 1997	2/3 Bonds - Water	3,290,000	2,057,216
December 4, 1997	2/3 Bonds - Sanitary Sewer	2,700,000	2,700,000
	<b>Total - Series 1998</b>	<b>\$ 12,480,000</b>	<b>\$ 9,738,945</b>
<b>Series 2000</b>			
November 6, 1990	Community College	\$ 2,250,000	\$ 1,930,658
May 2, 2000	Community College	7,500,000	1,138,131
May 2, 2000	Schools	100,000,000	85,227,513
May 2, 2000	Parks & Recreation Facilities	5,000,000	436,902
July 20, 2000	2/3 Bonds - Water	2,150,000	-
July 20, 2000	2/3 Bonds - Sanitary Sewer	3,720,000	356,420
	<b>Total - Series 2000</b>	<b>\$ 120,620,000</b>	<b>\$ 89,089,624</b>
	<b>Total - All Issues</b>	<b>\$ 220,830,000</b>	<b>\$ 186,558,569</b>

THIS PAGE IS INTENTIONALLY BLANK

---

## GLOSSARY OF BUDGET-RELATED TERMS

---

**ABC Tax** - A tax on the net profits of county and city alcoholic beverage control (ABC) stores. The law provides that the net profits from the tax to a county's general fund.

**Accrual Basis of Accounting** - Method of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Ad Valorem Tax (also known as "Property Tax")** - A tax on property itself, levied on the assessed value of the property.

**Administration**- The functional grouping of departments providing services to all divisions of county government. Departments included in this division are Budget Management & Evaluation, Finance, Purchasing, General Services/Buildings, Property Management, Information Services, Human Resources, Fleet/Parking, and Debt Service (excluding Debt Service for Public Education).

**Adopted Budget** - The original budget approved by the Board of County Commissioners for a given fiscal year.

**Amended Budget** - The original budget plus or minus any adjustments approved during the fiscal year by the Board of County Commissioners, i.e. 6/30 or year end.

**Appropriation** - An authorization from a governing body to make expenditures for a specific purpose.

**Assessed Valuation** - The total value of real estate and personal property as determined by tax assessors which is used as a basis for levying taxes.

**Average Daily Membership (ADM)** - The average number of students attending the public schools (grades K-12) on any given day based on enrollment figures through the first 10 days of the school year. This number is used by the State Department of Public Instruction for the allotment of "per pupil" funds to a school system. It is also used by county government as the basis for the allotment of operating (non-capital) funds from county sources to the public schools.

**Beer & Wine Tax** - A tax levied by the state on alcoholic beverages. A county is eligible to share in beer and wine excise tax revenues if these beverages may be legally sold at the retail level in any part of a county outside of the municipalities. Distribution of the revenue from this tax is made to county governments based on the non-municipal population.

**Benchmarking** - A practical process for measuring an organization's performance and processes, and using that analysis to improve services, operations and associated expenses.

**Best in Class** - Organizations that perform each function at the lowest cost, or with the highest degree of quality or efficiency.

**Best Practice** - The method used by an entity that excels at doing a particular activity. These are the measures against which the county benchmarks its current processes for performing the activity.

**Block Grant** - The consolidation by a funding agency (Federal or State government, for example) of two or more program-specific grants into one grant. This, in theory, provides the recipient of the grant with the maximum flexibility in the expenditure of the grant funds, while adhering to



---

## GLOSSARY OF BUDGET-RELATED TERMS

---

program requirements. In practice, it is sometimes used by funding agencies as a method of reducing the amount of grant awards.

**Bond** - A written promise to pay a specific sum of money plus interest within a specific period of time. Bonds are a major source of revenue for construction or major renovations.

**Brownfields** - Abandoned industrial sites that are, many times, contaminated, and in need of redevelopment before new businesses can utilize them. With potential positive changes to federal EPA regulations looming on the horizon, involvement in the area of brownfields redevelopment could yield public benefits in the areas of downtown and community redevelopment, as well as within the small business community.

**Budget** - A proposed plan for raising and spending money for specified programs, functions, activities, or objectives during a fiscal year.

**Budget Calendar** - The schedule around which the budget is developed. This schedule must include certain statutory dates, ultimately ending with the adoption of a budget ordinance by the Board of County Commissioners prior to July 1 (the date that the fiscal year begins).

**Budget Message** - The introduction of the budget which provides the Board of County Commissioners and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the County Manager.

**Budget Ordinance** - The official enactment by the Board of Commissioners making appropriations and establishing a tax rate for the budget year. Appropriations shall be made by department, function, or project and will include the presentation of revenue estimates by major source. The ordinance must be adopted prior to July 1, with appropriate notification made to the Finance Officer and Clerk to the Board within five (5) days of approval by the Board of Commissioners.

**Capital Improvement Plan (CIP)** - A five-year plan of major construction or renovation projects. This plan includes the projected annual expenses and available revenues for each project. The plan is adjusted annually and approved by the Board of County Commissioners.

**Capital Improvement Program** - A long range plan which outlines proposed capital improvement projects and estimates the costs and funding sources associated with those projects.

**Capital Outlay** - Expenses associated with the acquisition, construction, improvement, replacement, or renovation of land, structures and improvements thereon. This includes equipment and physical property, other than land and buildings, having a useful life of more than three years and a cost in excess of \$3,000. (Expenditures to replace parts or otherwise to restore assets to their previously efficient operating condition, are treated as repairs.)

**Capital Projects** - A renovation and/or new construction project where costs are \$100,000 or more; the finished project has a life expectancy of five (5) or more years; and, the project takes a year or more to complete.

**Capital Project Fund** - Transactions relating to the construction of any major capital improvements, including those financed by bond proceeds.

---

## GLOSSARY OF BUDGET-RELATED TERMS

---

**Capitation** - The practice by a funding agency (Federal or State government, for example) of establishing maximum amounts which may be allocated to recipients of revenue.

**Cash Basis of Accounting** - Method of accounting in which transactions are recognized at the time cash is received or spent.

**Community Based Alternatives (CBA's)** - State-funded alternatives to training school for juveniles, ages 7-17, who have been adjudicated delinquent, or are at risk of being involved in the juvenile justice system. Because Guilford County sends a higher than average number of children to training school, all local programs funded with DBA funding must serve at least 50% of children adjudicated delinquent. The Youth Advisory Council, mandated in every county, and appointed by the Board of Commissioners, makes recommendations on funding each year to the Board of Commissioners. There is a required local match of 30%. The local funding can come from local government (city & county), the United Way, or any local foundation.

**Community Based Organizations (CBO's)** - Not-for-profit organizations that fill an important place in the spectrum of service delivery alternatives in the community. The County encourages not-for-profit organizations to provide services that afford an opportunity for a diverse cross-section of people in our community to work together to forge a new vision and plan for enhancing the quality of life for children, families, and the aging population, while preserving family integrity and individual values. To achieve this goal, the County has established a system to award monetary grants to agencies that address priorities of the Board of County Commissioners and/or fill identified service gaps.

**Community Development** - The functional grouping of departments associated with planning for the orderly growth of the county as a whole, and the services necessary to maintain growth. Departments or functions included in this division are Planning & Development, Capital Outlay, Solid Waste, Economic Development, Culture & Recreation, and Cooperative Extension.

**Community Development Fund** - This fund accounts for projects financed primarily with Community Development Block Grant Funds for rehabilitation and new construction of housing for individuals with low-to-moderate income levels. Guilford County is a member of a housing consortium with four (4) other local governments under the Home Investment Affordable Housing Program created through the Title II Home Investment Partnership Act of the Cranston-Gonzalez National Affordable Housing Act of 1990.

**County Building Construction Fund** - Transactions associated with the financing and construction of various capital assets and improvements for county projects as opposed to schools, water/sewer, parks and watershed.

**Countywide Budget** - The combination of the General Fund Budget (less any transfers to other funds) and the School Capital Outlay Fund Budget. This budget serves as the basis for the countywide tax rate.

**Debt Service** - Payments of interest and principal on an obligation resulting from the issuance of bonds.

**Emergency Telephone System Fund** - Transactions associated with the operation and debt retirement of the "911" Emergency Communications System. These transactions include those associated with both the "hardwire" (landlines) and "wireless" (cellular) communications components.

---

## GLOSSARY OF BUDGET-RELATED TERMS

---

**Fire Protection District Funds** - Transactions relating to the operation of the Fire Protection Districts in the county. There are 22 individual Fire Protection Districts in the county. Each is funded, in large part, from a special district tax levied on the property value for the individual district. The tax rate for each district is established annually by the Board of County Commissioners with the adoption of the Budget Ordinance.

**Fiscal Year (FY)** - the twelve-month period designated as the operating year for county government. For Guilford County, the fiscal year begins on July 1, and ends on the following June 30.

**Fund** - A separate fiscal and accounting entity, with its own set of accounts and having its own cash and other resources, liabilities, equities or fund balance, revenues and expenditures.

**Fund Balance - Appropriated** - Unrestricted money (cash & investments) left over at the end of a given fiscal year that is budgeted to help finance the subsequent year's expenditures.

**Fund Balance - Undesignated** - Unrestricted money (cash & investments) left over at the end of a given fiscal year that is not budgeted to help finance the subsequent year's expenditures. Any or all of this amount may be appropriated by action of the Board of County Commissioners at any time during the year, or may be left undesignated until the end of the fiscal year. The Local Government Commission recommends that the undesignated fund balance be at least 8% of the countywide budget.

**GAAP** - An acronym meaning "Generally Accepted Accounting Principals", which refer to a set of standard accounting rules and procedures used by governmental agencies to account for the receipt and expenditure of funds.

**General Fund** - Transactions very general in nature and not required to be accounted for in another fund. This is the primary operating fund for the county.

**General Government** - The functional grouping of departments providing services to county government and the general public in the appraisal of property, record research and maintenance, and the election of public officials at all levels of government. Departments included in this division are the Tax Department, the Register of Deeds' Office, and the Board of Elections.

**General Obligation Bonds** - Bonds issued by the government, usually requiring voter approval, that are backed by the government's full faith and credit.

**Human Services** - The functional grouping of departments providing services to the public to improve the quality of life for a target population without the means to provide these services for itself, or to conduct awareness/prevention activities regarding health and/or social issues. Departments/functions included in this division are Public Health, Mental Health, Coordinated Services, Social Services, Transportation, Special Assistance for Adults, Temporary Assistance for Needy Families (TANF), and Medical Assistance.

**Insurance Services Office (ISO)** - An independent service agency used by insurance companies to aid in the establishment of fire insurance premiums. This agency is also used by fire protection districts, both municipal and rural, to evaluate their operations in a consistent manner, using standard criteria.

---

## GLOSSARY OF BUDGET-RELATED TERMS

---

**Intangible Personal Property** - Assets not capable of manual delivery (stocks, bonds, notes, cash, bank deposits, accounts receivable, patents, trademarks, copyrights, etc.).

**Intangibles Tax** - The tax levied on intangible personal property. This tax was levied by the State on behalf of local government. The net proceeds from this tax were distributed among city and county governments. This tax was abolished, with FY 94-95 being the last year that revenue from this tax was available to local government. The State of North Carolina will, however, reimburse county governments to offset the loss of revenue from the repeal of this tax. This reimbursement is made at the FY 94-95 level.

**Internal Services Fund** - Transactions of departments that serve other departments in the same government rather than the public. Operations in Guilford County government that are included in the Internal Services Fund are Risk Management, Telecommunications and the Employee Health Care Plan.

**Inventory Reimbursement** - A payment from the state to local governments to "reimburse" the local government for the loss of revenue resulting from the exclusion of inventories of manufacturers, wholesalers and retailers from the property tax base.

**Investment Earnings** - The interest realized as a result of the investment of idle cash (includes fund balance, capital and operating proceeds, and bond proceeds. These earnings must be credited proportionately among the funds from which the invested money came.

**Joint Water/Sewer Trust Fund** - Transactions associated with the financing and construction of various water and sewer construction projects through joint agreements with various municipalities, including the cities of Greensboro and High Point and the Towns of Gibsonville and Jamestown.

**Law Enforcement Separation Fund** - Transactions associated with the amounts paid by the county to the State of North Carolina to supplement the standard retirement benefits for law enforcement personnel at any level of government. The retirement plan allows law enforcement personnel to retire with 30 years of service or at age 55. The supplement adds to the standard retirement benefits and amount the retiree would receive from Social Security until the time that the retiree is eligible for Social Security.

**Modified Accrual Basis of Accounting** - A method for recording the receipt and expenditure of funds in which revenues are recorded when the amount becomes measurable and available to pay current liabilities and expenditures are recorded when the liability is actually incurred.

**Motor Vehicles** - For the purpose of establishing property values, motor vehicles are defined as any vehicle that is self-propelled and every vehicle designed to run upon the highways which is pulled by a self-propelled vehicle. Motor vehicles are designed for public roads and include trailers.

**Outcome** - Measures providing information on program results or effectiveness.

**Output** - Indicators that define the amount of service units provided by a department or program (workload indicators).

**Paratransit** - A specialized transportation service, using many types of vehicles, (autos, vans, and buses), between specific origins and destinations, intended to provide basic mobility (medical, work, groceries and medicine) to transportation-disadvantaged persons.

---

## GLOSSARY OF BUDGET-RELATED TERMS

---

**Pay As You Go Funding (PAYG)** - A funding mechanism for capital projects that relies on annual appropriations as opposed to long-term debt created through the issue of voter-approved bonds. This form of funding usually requires an appropriation from the General Fund (primarily property tax revenues or fund balance appropriations).

**Performance Measures** - Quantitative measures that assist in analyzing the effectiveness and efficiency of a program or department.

**Personal Property** - Property that is movable as distinguished from fixed property. Property in the category is divided into two groups: "Tangible" and "Intangible".

**Property Tax (also known as "Ad Valorem Tax")** - A tax on property itself, levied on the assessed value of the property.

**Public Education** - The functional grouping of "departments" providing educational opportunities to the population of the County. "Departments" included in this division are the Guilford County Public Schools (kindergarten through secondary school), Guilford Technical Community College (post-secondary), and Debt Service (the portion of the total County Debt Service related to Public Education).

**Public Safety** - The functional grouping of departments providing protective and/or emergency services to the population of the County. Departments included in this division are Emergency Services, Fire Protection, Law Enforcement, Animal Services, Juvenile Detention, Security, and Other Protection.

**Real Property** - Land, buildings, and items permanently affixed to land or buildings.

**Revenue** - Receipts that increase the County's net worth or net financial resources.

**Room Occupancy & Tourism Development Fund** - Transactions relating to the collection of a tax on certain accommodations, with the proceeds allocated to the Guilford County Tourism Development Authority and to the City of High Point.

**Sales Tax (1% & 1/2%)** - A local-option retail sales & use tax which is "piggybacked" onto the State Sales & Use Tax, collected by the State, and distributed back to the State's counties on a per capita basis (net of collections).

**School Capital Outlay Fund** - Transactions associated with the financing of school capital assets for the Guilford County Public Schools and Guilford Technical Community College.

**Sewer Bond Fund** - Transactions associated with the financing and construction of various sewer construction projects.

**State Certified Property** - For the purpose of establishing property values, the N.C. Department of Revenue appraises some real and personal property in each county and certifies the values of such property to the assessor. Examples of the types of property included in this category are airline companies, bus line companies, electric membership corporations and power companies, gas companies, pipeline companies, and motor freight carrier companies.

**State Shared Revenue** - The proceeds from State taxes that are shared with counties, with the distribution being determined by some formula, depending on the type of tax. Revenue in this category includes intangibles tax, beer & wine taxes, and real estate transfer fees.

---

## GLOSSARY OF BUDGET-RELATED TERMS

---

**Temporary Assistance for Need Families (TANF)** - This State block grant replaces the former entitlement program (AFDC).

**Tangible Personal Property** - Items of visible and movable property not permanently affixed to real property.

**Tax Levy** - The total amount to be raised by general property taxes for operating and debt service purposes specified in the annual budget ordinance.

**Tax Rate** - The factor that determines the amount of tax due on taxable property. Tax rates are customarily expressed in dollars per \$100 appraised valuation.

**Water Bond Fund** - Transactions associated with the financing and construction of various water construction projects.

**Water/Sewer Construction Fund** - Transactions associated with the financing and construction of various water and sewer construction projects.

---

## REVENUE SOURCES

(Refer to schedules on pp. 44-50 for a detailed analysis of all revenues by source)

---

### Taxes

**Property Taxes** - These are taxes on property itself. This tax is determined by the value of the property as a marketable item. The Board of County Commissioners, with the adoption of the Budget Ordinance, established the rate at which property will be taxed. Property Taxes are the largest single revenue source available to the County to support the General Fund Budget as well as the budgets for the Fire Protection Districts. Changes in this source of revenue are impacted by only two factors: (1) changes in the valuation of the County or the Districts; (2) changes in the property tax rate approved by the Board of Commissioners with the adoption of the annual budget ordinance.

The tax base in the County continues to grow, but at a smaller rate than in past years, as illustrated in the schedule found on page 29. This growth translates into slightly increased revenues from Property Taxes for both the General Fund and the Fire Protection Districts. The countywide tax rate for FY 02-03 remained the same as in the prior year. This rate, coupled with the growth in the tax base, will yield approximately \$3.0 million more in property tax revenue. A summary of the budgeted countywide valuations and corresponding tax rates may be found on pages 26-27.

**Sales Taxes** - Local Governments have the authority to levy a local sales tax not to exceed 2% which is collected by the State of North Carolina as it collects the state sales tax (4%). Revenue from the local option sales tax is distributed to local government in two ways: (1) the one-cent sales tax is distributed based upon point of sale; (2) the two 1/2-cent sales taxes are distributed statewide on a per capita basis.

There is some discussion in the General Assembly of allowing counties to levy an additional ½% local sales tax to partially offset the loss of reimbursement revenues from the State. At the time the Budget Ordinance was approved by the Board of Commissioners, this had not been approved. Therefore, no sales tax revenues resulting from such a tax have been included in the FY 02-03 Approved Budget.

Sales tax revenue in the General and School Capital Outlay Funds is estimated to be approximately \$3.0 million less for the coming year – the result of a sluggish economy.

### State & Federal Grants

**Federal Grants** - The County receives revenue from the Federal Government in the form of grants. These funds flow through the state to the County and are earmarked for special programs, particularly those in the Human Services areas. The funding formulae under which these grants are made are complex, and vary from category to category, depending on the target population.

The Federal Government has, in recent years, taken a more conservative approach toward the allocation of these grants to State and County jurisdictions. This has resulted in the revenues from Federal sources either decreasing or remaining fairly constant in past years. For FY 02-03, the County is expected to experience a decrease of approximately \$2.3 million in Federal revenue (4.99%).

This revenue source is specific to the General Fund.

---

## REVENUE SOURCES

(Refer to schedules on pp. 44-50 for a detailed analysis of all revenues by source)

---

**State Grants** - The County receives revenue directly from the State of North Carolina. This revenue may include some federal funds for social services, health, and related programs. The main focus of State Grants is in the areas of Human Services (Public Health, Mental Health, Social Services) and Public Safety (Juvenile Detention, Law Enforcement, Other Protection).

The level of State funding in the FY 02-03 General Fund budget is estimated to be approximately \$795,000 less than in the previous year (3.1%). This is due to the fiscal problems being experienced at the State level, and the elimination of some State-funded programs. The Day Reporting & Restitution Program, funded almost entirely from State funds, was eliminated in the FY 02-03 budget.

State revenue also flows to the School Capital Outlay Fund. The State revenues for this fund come from State Public School Facilities Funds, and are distributed according to State formula. The Board of Education, at the direction of the Board of County Commissioners, has requested all available funds for the past few years. For that reason, the amount available to the Board of Education continues to decrease. The FY 02-03 School Capital Outlay Budget contains approximately \$415,000 less than the prior year (13.4%).

### State Shared Revenues

**Intangibles Tax** - Certain types of intangible personal property (stocks, bonds, etc., for example) have historically been taxed by the State of North Carolina with the bulk of the proceeds being returned to local governments. This tax was repealed by the State of North Carolina, with FY 94-95 being the final year that local governments would receive revenues from this tax. The State of North Carolina, however, has reimbursed county governments to offset the loss of revenue from the repeal of this tax. This reimbursement was at the FY 94-95 level.

In the past couple of years, as the State's financial condition has deteriorated, these reimbursements have been withheld. For the 2002-2003 fiscal year, they have been eliminated. For that reason, no funds have been budgeted in the FY 02-03 Approved Budget from this source. This translates into a loss of approximately \$6.6 million.

**Inventory Reimbursement** - The inventories of both manufacturers and retailers are exempt from taxation as personal property by N.C. General Statute. Counties have been reimbursed by the State for the revenue lost as a result of these statutory exemptions.

As was the case with the Intangibles Tax reimbursements, these reimbursements have been withheld, and this year, eliminated. For that reason, no funds have been budgeted in the FY 02-03 Approved Budget from this source. This translates into a loss of approximately \$8.5 million.

The loss of this source of revenue also impacts the County's 21 Fire Protection Districts, since they also received Inventory Reimbursements. Likewise, no revenues from this source were budgeted in any of the 21 Fire Protection Districts Budgets – a gross loss of approximately \$59,000.

**Beer & Wine Tax** - The State levies taxes on alcoholic beverages, including license taxes and excise taxes on liquor, beer and wine. Counties were eligible to share in beer and wine excise tax revenues if these beverages may be legally sold in any part of the county outside municipalities. These revenues have been distributed by the State based on the non-municipal population of the county.



---

## REVENUE SOURCES

(Refer to schedules on pp. 44-50 for a detailed analysis of all revenues by source)

---

Here again, the State has withheld, and finally eliminated the payment of these tax receipts to the County. There were no funds budgeted in the General Fund budget from this source of revenue – a loss of approximately \$350,000.

**ABC Tax** - The State levies taxes on the profits of Alcoholic Beverage Control (ABC) stores. County and city governments may share this tax, with distribution determined by the manner in which the local ABC system was established.

The revenue from these taxes is budgeted conservatively due to the nature of their collection. Annual variances in this category have shown the tendency to be very inconsistent. The projected revenue from these taxes for FY 02-03 is anticipated to be slightly higher than that of the prior year. These revenues affect only the General Fund.

### Charges for Services

**General Fees** - A user charge is the fee payable by one who voluntarily receives or uses a governmental service or facility. A fee is feasible for any service that directly benefits an individual, is divisible into service units, and for which a fee can be collected at a reasonable cost. Fees in this category include statutory fees charged by public officers (Register of Deeds, Sheriff, etc.), in addition to fees established by the Board of Commissioners (Ambulance Fees, Inspections Fees, etc.).

General Fee revenue in the General Fund is projected to increase by approximately \$2.1 million (27.1%). This increase is due largely to improved collections by Emergency Services for fees for Ambulance Services and the anticipated implementation of the second phase of the National Fee Schedule.

General Fee revenue in the Internal Service Fund is projected to increase by approximately \$1.18 million (6.9%). This increase is due to increased employee contributions for group health insurance.

**Joint Operation Fees** - In many instances, the County provides a service to some other governmental entity, for which a fee is charged. These include, for example, charges to the various municipalities for the conduction of elections, the collection of taxes, the operation of the Animal Shelter and Animal Control, etc. These revenues affect only the General Fund.

General Fund revenue in this category is projected to increase by approximately \$138,000 (4.3%). The single largest contributor to this increase is the revenue resulting from a revised contract with the City of Greensboro for Animal Control services.

**Health Service Fees** - The County, primarily through the Public Health Department, provides some health services to the general population on a fee basis (ex.: flu vaccinations, tetanus vaccinations, etc.). The charge for these services are based on a sliding scale tied to the client's ability to pay.

There is a projected decrease in Health Services Fees for FY 02-03 of approximately \$86,600 (less than 1%).

---

## REVENUE SOURCES

(Refer to schedules on pp. 44-50 for a detailed analysis of all revenues by source)

---

### Other Revenues

**Investment Interest** - The County has statutory authorization to invest idle cash. The funds available for investment can come from the fund balances, operating reserves and bond proceeds.

The sluggish economy and the corresponding reduction of interest rates has caused the revenue earned from investments to diminish. Interest Revenue for FY 02-03 is projected to be approximately \$2.4 million less than the prior year (23.1%).

**Other Miscellaneous Revenues** - Other miscellaneous revenues include penalties and fines, licenses and permits, rentals, sales, contributions, etc.

Revenues in this category are projected to increase by approximately \$1.87 million (28.5%). Increased revenue from building permits accounts for the majority of this increase.

**Interfund Transfers** - Interfund transfers are contributions made by one fund to support the operations of another fund. The FY 02-03 Approved Budget includes transfers from the General Fund to the School Capital Outlay Fund (\$3.1 million), the County Building Construction Fund (\$9.3 million) and the Law Enforcement Separation Fund (\$273,000). There is also a transfer from the County Building Construction Fund to the General Fund (17,887,500).

**Fund Balance Appropriated** – Fund Balances accrue as the revenues in a fund exceed expenditures. These balances may be appropriated to fund subsequent years' expenses.

The Fund Balance Appropriated in the General Fund is approximately \$16.4 million, an increase of approximately \$1.5 million (9.8%).

The total Fund Balance Appropriated for the 21 Fire Protection Districts is approximately \$240,000, an increase of approximately \$14,000 (6.3%).

The Fund Balance Appropriated in the FY 02-03 Approved Budget for the County Building Construction Fund is approximately \$17.9 million. There was no appropriation of fund balance in this fund in the FY 01-02 Approved Budget.

THIS PAGE IS INTENTIONALLY BLANK